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## NEWS SUMMARY

### GENERAL

#### UK 'not told' of nerve gas plan

A U.S. Defence Department panel has recommended that if the U.S. resumes nerve-gas production the bulk of it should be stored in the UK for use in any possible European war, U.S. officials said.

The Pentagon was thrown into confusion by the leaking of a highly-classified report on the matter. UK diplomats in Washington insisted the British Government had not been informed of the possible deployment of the gas and the Ministry of Defence said it had not been approached. Back Page

#### Ship sinking

An attempt was underway last night to save the crew of the Italian ship Marina de Equa, sinking 350 miles off Land's End.

#### Typhoon toll

The Philippines proclaimed a state of calamity in four provinces to restrict hoarders and profiteers after Typhoon Lee left at least 137 dead, 782 injured, 11,000 families homeless and damage estimated at \$5.9m.

#### Petrol price cut

Sweeping cuts in petrol prices—below £1.55 in some areas—have been caused by an oil industry battle for sales. Back Page

#### House price curb

House prices rose this year by the smallest amount since 1974. Anglia Building Society said. Page 4

#### Handshake row

Golden handshakes of more than \$75,000 should be policed by a watchdog body, a Tory MP said in reaction to Lord Grade's £700,000 settlement on Mr Jack Gill. Back Page

#### Donovan inquiry

A special prosecutor was appointed to investigate whether U.S. Labour Secretary Raymond Donovan sanctioned illegal payments as a private businessman in 1977.

#### Mubarak test

Polls closed last night in three parliamentary by-elections in the Nile Delta, seen as a test of Egyptian President Hosni Mubarak's leadership. Sadat trial lawyers walk out. Page 2

#### Car of the year

France's Renault 9 was voted car of the year by 40 of 52 motoring writers from 16 countries. It was followed by West Germany's Opel Ascona and Volkswagen Polo.

#### Bear hunt ends

The hunt for a brown bear over Hackney Marshes, East London, was called off after no sign of the animal was found. But police said there had been no hoax.

#### Dutch envoy

Jonkheer Jan Hildecooper, van Nigtevecht, 59, was named The Netherlands' next ambassador to Britain.

#### Fog, floods, snow

Though the thaw continued, parts of Britain were covered by thick fog, floods and more snow. Weather, Back Page

#### Briefly...

India will open a nine-month festival of art, science and technology in the UK on March 22. Baron Boyle of Handsworth left estate valued at £173,932 net. Yugoslav writer Miroslav Krleža, 88, died in Zagreb.

#### CHIEF PRICE CHANGES YESTERDAY

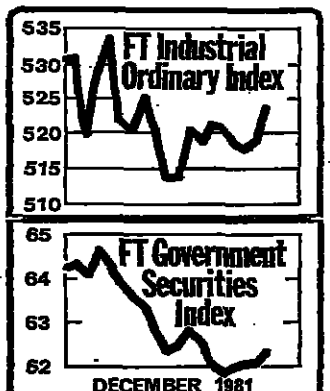
(Prices in pence unless otherwise indicated)

RISERS	
Funding Slip	1882.84 5871 + 3
Treas. 2pc 11. 2006	5891 + 3
Belhaven Brewery	218 + 6
Black (P.)	218 + 6
British Aluminium	48 + 3
Calender (G. M.)	80 + 24
Chubb	106 + 7
Croda Int.	78 + 3
Debenhams	71 + 4
Eucalyptus Pulp	213 + 8
GEC	420 + 8
Glaxo	420 + 8
Headlam Sims	64 + 4
ICI	286 + 6
Imperial Group	73 + 3
Jardine	96 + 3
Matheson	191 + 16
Lotus Car	28 + 8
Milford Docks	143 + 5

### BUSINESS

#### Equities up 5.9; \$9.5 fall for gold

EQUITIES resumed firmly, aided by year-end considerations. The FT 30-share index gained 5.9 to 524.0. Page 18



GILTS attracted institutional demand. The Government Securities Index added 0.31 to 63.37. Page 18

GOLD fell \$9.5 in London to \$394.5. In New York the Comex January close was \$395.1. Page 13

STERLING at \$1.8910 was unchanged from the New York close on Monday but up 10 points on the Christmas Eve London fixing. It fell to DM 4.2950 (DM 4.30 last Thursday) and to FFf 10.8550 (FFf 10.8750) but rose to Y419.75 (Y416.50). Its trade-weighted index was 90.5 (90.6). Page 13

DOLLAR closed at DM 2.2716 (DM 2.27 New York Monday and DM 2.2795 London Thursday). SwFr 1.8950 (SwFr 1.8990 and SwFr 1.8175), and Y223 (Y222.60 and Y220.85). Its trade-weighted index was steady at 107.2. Page 13

WALL STREET was off 1.05 at \$69.29 near the close. Page 16

FORD UNIONS are set to concede some efficiency demands but a strike from January 5 is still in prospect. Page 6

BL says the downward trend in its UK car sales has halted permanently. Page 6; Upturn in French car output. Page 3

BP ENERGY-SAVING measures will cost £75m in the next three years. Page 6

PORTUGUESE PETROL and oil product prices were increased by up to 25 per cent from midnight because of rising costs and the strength of the dollar.

WEST GERMAN inflation will reach 5.9 per cent for 1981, the highest since 1975, but there are signs the rate is slowing. Page 2

LATIN AMERICAN growth rate of 1.2 per cent for 1981 was the worst for 35 years, UN figures show. Inflation averaged 80 per cent. Page 3

CONSTRUCTION COSTS for big civil engineering works have not been as low in real terms for several years, a chartered surveyors' study shows. Page 4

ELECTRICAL contracting industry agreed to pay rises of just less than 10 per cent over nine months, but apprentices' rates will be frozen. Page 6

INDIAN FOODGRAIN and commercial crop yields should reach record levels this year, its Agriculture Minister said. Page 17

SEARS HOLDINGS has sold its U.S. laundry business to Initial Services for \$22m (£11.63m). Back Page

ROYAL INSURANCE will transfer its life and pensions business to a new subsidiary from January 1. Page 12

VECTIS STONE, the Isle of Wight fuel distribution and building group, improved taxable profits from £815,000 to £873,000 in the year to September 30. Page 12

## Train drivers set for two-day strike and a ban on overtime

By PHILIP BASSETT, LABOUR STAFF

THE 27,000 members of the Associated Society of Locomotive Engineers and Firemen (Aslef) which represents 98 per cent of Britain's train drivers, are being instructed to strike on January 13 and 14 and to ban all voluntary overtime from next Monday.

Leaders of the union warned after an emergency meeting of its executive yesterday that the dispute could become an all-out strike if British Rail continued to refuse the 3 per cent second stage of this year's pay deal or to implement an hour's reduction in the working week. BR has taken this action because of slow progress in productivity talks.

Despite the threat of disruption, BR yesterday gave little indication of shifting its ground. In a hard-line response, BR condemned the decision to call for a strike which would cause "serious damage to our business prospects". BR is already set to lose £40m this year.

Officials of Advisory, Conciliation and Arbitration Service contacted Aslef and BR after the union's decision, but no meeting has been arranged.

Aslef will remain in touch with both sides, and if there is a basis for talks, invitations will be issued. Last week Aslef refused to attend talks on the issue with Ascas.

The action, announced after a four-hour meeting, is timed to cause maximum disruption, because trains would be likely to halt early the night before the strike, and would be out of place on the day after—so spreading the disruption throughout the week.

Some executive members pressed for an immediate all-out strike, while others urged an initial three-day stoppage to be followed by a series of one-day strikes.

The effect of the ban on voluntary overtime and rest-day working will be cumulative, and is unlikely to be felt much before the end of next week.

Its effects are likely to differ from area to area, depending on the number of drivers available. Rostered overtime working, for which drivers are given advance notice, will not be affected.

Aslef leaders said that voluntary overtime kept the

railways going for much of the time. About 10 per cent of drivers' total hours a week is overtime.

Banning rest-day working could have a greater effect in some areas—particularly on Southern Region. The railways work a five-day week, spread over six days, giving rest days off spread over the week, according to work rules. Working Sundays count as overtime.

Mr Ray Buckton, Aslef general secretary, said after the executive meeting: "This is only the initial action. It could become an all-out strike, the way things are going."

The second stage of this year's 11 per cent deal, and an hour's reduction in the working week, was due to be implemented on January 4, and will be in the case of BR's two other unions. Aslef is refusing to accept flexible work arrangements, which would mean its members working between seven and nine hours a day depending on traffic, instead of the present eight-hour day.

Continued on Back Page  
Collision course over rail productivity, Page 6

## Poland's Deputy Premier to see Genscher in Bonn

By JONATHAN CARR IN BONN AND ANTHONY ROBINSON IN LONDON

Mr Mieczyslaw Rakowski, Poland's Deputy Prime Minister, will arrive in Bonn this morning for talks with Herr Hans-Dietrich Genscher, the West German Foreign Minister.

It will be the first direct contact between a Polish and a Western Minister since the Polish leader, Gen Jaruzelski, declared a state of emergency and imposed martial law 17 days ago. Today's meeting is said to have been proposed by Warsaw.

Herr Genscher is expected to stress to Mr Rakowski the need for an early lifting of the state of emergency and the release of detainees.

He is also expected to note that, while the Polish Government has said it is ready in principle to permit continuation of economic and social reforms, deeds must now follow words. Mr Rakowski, who is personally well-known to the West German Government, had long talks with Mr Lech Walesa, leader of Solidarity, this summer.

Bonn will thus expect to be given a clearer picture of the

Polish Government's intentions and of the present position of Mr Walesa.

Herr Genscher is the senior member of the West German Government currently in Bonn; Chancellor Helmut Schmidt is on holiday in Florida.

Mr Rakowski is expected to plead for Western understanding of the military government's motives. He will try to dissuade West Germany and other Western countries from joining the sort of trade and other restrictions demanded by President Reagan.

The U.S. President is expected soon to announce new economic sanctions against the Soviet Union. These are expected to include fresh restrictions on the export of U.S. computers, oil and gas-related equipment and other high-technology goods but not a re-imposition of the grain embargo.

This was imposed by President Carter after the Soviet invasion of Afghanistan but later rescinded by President Reagan on the grounds that it hurt

American farmers more than it did the Russians.

The West Germans have made it clear that no new state economic aid—apart from food aid—will be granted to Warsaw "so long as the repressive measures there persist".

Government officials say, however, that Bonn does not see Gen. Jaruzelski simply as the "long arm" of the Soviet Union. They stress that, so long as there is still a hope that the Polish leader may find a balance—with the help of the Church—between elements of the Communist Party, the Army and Solidarity, tougher sanctions should not be imposed.

It is underlined that a failure of Gen. Jaruzelski's efforts would almost certainly mean direct Soviet military intervention.

Herr Genscher is said to be disappointed that a meeting planned to be held in London today between EEC Foreign

Continued on Back Page  
Moscow backs purge of Polish party, Page 12

## U.S. curb on shipping may end

By MAN HARGREAVES IN NEW YORK AND ANDREW FISHER IN LONDON

PRESIDENT Ronald Reagan has decided to back legislation which would free international shipping lines from U.S. anti-trust curbs and allow them to agree rates between themselves without fear of prosecution.

The decision, long sought by world shipping companies, was announced yesterday by the offices of Mr Drew Lewis, Transport Secretary and Mr Reagan's spokesman on shipping matters.

It should end the long and acrimonious row between shipping and trade authorities in the U.S., Europe and Japan. European Governments have claimed that the U.S. is trying to enforce its anti-trust policies outside its own boundaries.

"This sounds like a considerable move in the right direction," Mr Bill Slater, managing director of Cunard and a director of Atlantic Container Line, said last night. Atlantic Container Line is a consortium which accounts for about 30 per cent of cargo trade across the North Atlantic.

Mr Bruce Farthing, deputy director-general of the General Council of British Shipping, said: "This is something we have been fighting and arguing for over the last 10 to 15 years. It is a major step forward."

During the Carter Administration the shipping dispute with Washington led to fines of more than \$6m being imposed on European and U.S. shipping companies and executives.

The companies agreed two months ago on a \$51.4m settlement that of the subsequent civil case in the U.S., saying they believed that rigid views in Washington towards the shipping industry were easing.

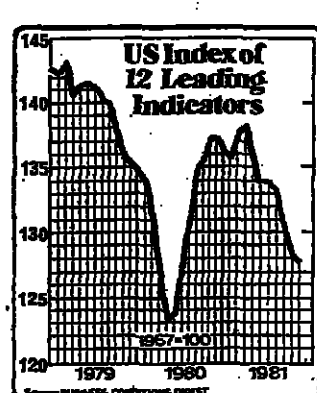
The basis of the position, endorsed by Mr Reagan, is that shipping conferences should be granted full and unequivocal

immunity from the provisions of the Sherman anti-trust Act and later judgments eroding their immunity. Instead, shipping would be governed by the more tolerant 1916 Shipping Act, as modified in Congress.

Shipping companies in the North Atlantic and Pacific coast trades would thus, for the first time in many years, be free to agree rates among themselves without fear of prosecution by the U.S. authorities.

Mr Reagan's endorsement means that the U.S. Justice Department, which opposes granting of anti-trust immunity to shipowners, has lost its argument in the Administration. It will be free to pursue various legal assaults on the emerging policy trend.

These moves will be quashed if Congress succeeds in agreeing the shape of a shipping regulation Bill. A Senate Bill is due to be marked up, or put into final draft, in February. The House of Representatives is dealing with the subject in committee.



## Indicators fuel hopes of U.S. recovery

By David Lucselles in New York

THE U.S. INDEX of leading economic indicators fell only 0.3 per cent last month, its smallest drop since July, suggesting that the U.S. economy's slide into recession might be slowing down.

In September and October, when the recession started, the index, compiled by the Commerce Department, fell 2.1 per cent and 1.6 per cent respectively.

The index is designed to give advance notice of changes in the pace of U.S. economic activity. It generally turns upwards a few months before the start of a recovery.

The November decline, which was slightly smaller than had been generally expected, was taken by the more bullish observers in the U.S. as a sign that the U.S. economy might pull out of recession in the first quarter of 1982. But others maintain that the index must show a gain before a recovery can be predicted confidently.

The economic features of the index which were weakest in November included labour, new orders, sales, materials prices and liquid assets. But four showed strength: orders for plant and equipment, building permits, stock prices and the money supply.

Of these the recent surge in the money supply has been the most dramatic, with M-1B, the basic measure, rising in four of the last six weeks.

The Federal Reserve Board decided at its November policy-making meeting to allow faster growth in the money supply in the final months of this year to compensate for its earlier decline, it was announced on Monday. The latest figures show M-1B growing at around the 7 per cent target set for it in the final quarter.

But although an early economic recovery would be welcome for many political and social reasons, it might be viewed with concern in some quarters as the trigger for another upward jump in inflation and interest rates.

## Aluminium plant closure will cost 890 Scottish jobs

By MARK MEREDITH AND ROY HODSON

BRITISH ALUMINIUM is closing its smelter at Invergordon in the Scottish Highlands tomorrow with the loss of 890 jobs.

The closure by one of the Highlands' main employers, is a major blow for the region and could indirectly affect a further 600 jobs. This could raise unemployment in the area on the Moray Firth from 14 per cent to over 20 per cent, according to one official estimate.

Last night British Rail Scotland said BR would immediately lose £500,000 a year from the Invergordon closure and more losses could follow. "This will seriously undermine freight services in an area which is difficult enough to sustain. Savings to compensate for this very heavy loss must be made," BR said.

Mr Ronnie Utiger, chairman of British Aluminium, yesterday blamed the closure squarely upon high power costs.

A special power contract arranged with the Government for supplies to Invergordon had not prevented the imposition of a series of electricity price increases which meant that the smelter had become uncompetitive with aluminium producers in other countries, he said.

Mr George Younger, the Secretary of State for Scotland, said the closure was a profound disaster for the area and its impact was at least as serious for Invergordon as the closure of the Talbot car works earlier this year for work in Wood.

British Aluminium said that continued operation of the smelter at Invergordon would have threatened the whole of British Aluminium group with 2,700 other employees in Scotland and 4,500 elsewhere in the UK.

The group's losses of £8m in the first half had continued in the second half which ends tomorrow, he said. Mr Dick Charles, the company's managing director.

The closure has meant an out of court settlement of a legal dispute about electric power for providing cheap power to Invergordon have totalled £113m to date and have been running at £8m a year.

Mr Younger said yesterday that to ease the smelter's losses by providing even cheaper power could have involved annual government subsidies of some £16m.

Part of the agreement with the Government has involved British Aluminium paying improved redundancy terms to its workers because of the sudden closure. The company is also to keep the plant in running order for six months to see if a buyer could be found, although the company thought this was unlikely.

Mr Younger said the Scottish Office would give the Highlands and Islands Development Board £10m to encourage new employment in the Invergordon area.

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£ in New York

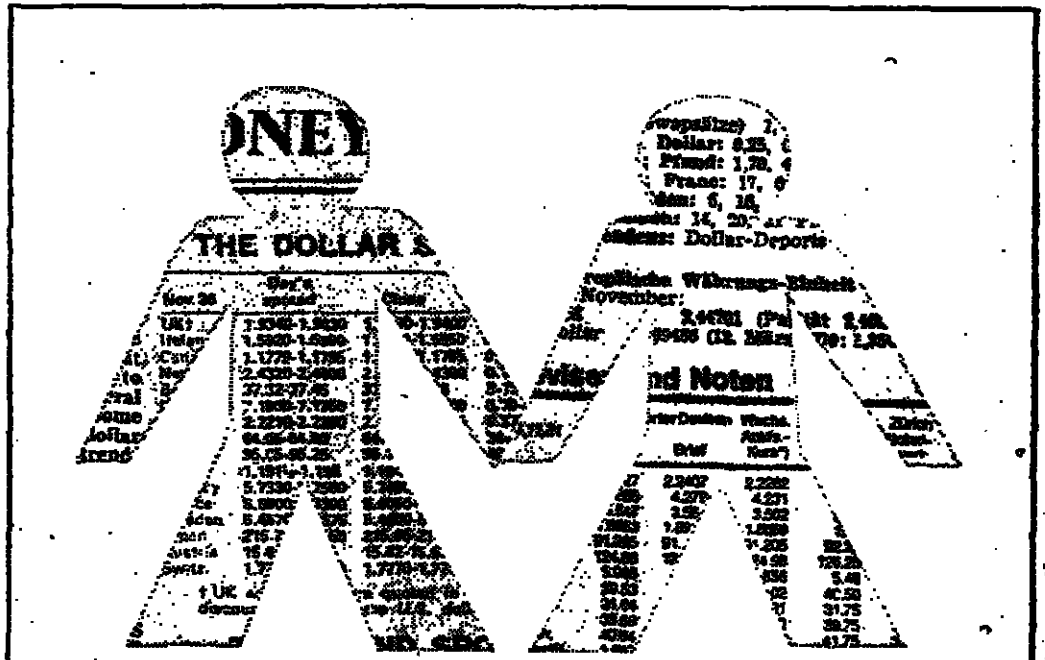
Dec. 28 previous

Spot \$1.8900-8900 \$1.8870-8900

1 month 0.31-0.25 dis 0.31-0.21 dis

3 months 0.23-0.74 dis 0.74-0.68 dis

12 months 1.40-1.20 dis 1.10-0.90 dis



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## EUROPEAN NEWS

## Moscow signals backing for purge

BY OUR MOSCOW CORRESPONDENT

PRAVDA, the Soviet Communist Party newspaper, yesterday signalled clearly its backing for a purge in the Polish party in an article that spoke of the need for it to strengthen its "combat ranks."

In a report from Warsaw, the newspaper's correspondent said Polish Communists to whom he had spoken had acknowledged that the 18

months of political upheaval in Poland and the growth of the Solidarity union had created problems within the party.

Praza quoted them as saying: "It is known that not all of its [the party's] members and organisations have passed the difficult examination of acute political struggle."

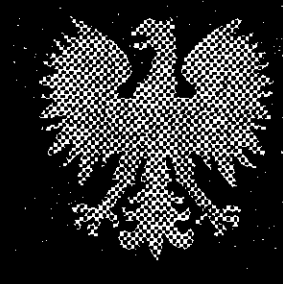
It added: "The restoration

and strengthening of the party's combat ranks and the heightening of its offensive potential and its influence on the activities of collectives and society at large are among the tasks that must be accomplished by the Polish United Workers Party (the Communist Party)."

Analysts see publication of the article as a clear hint

that Moscow favours a purge within the Polish party ranks that will rid it of what the Kremlin has denounced as "revisionist elements." Moscow appears to believe that the Polish party will be able to rebuild a leading role in society, capable eventually of taking over from the military, if moderates and reformists are removed.

## CRISIS IN POLAND



## SWISS BULLION MOVE

## Zurich tries to recover lost gold business

BY DAVID MARSH

THE Swiss Government's Christmas move to tempt central banks' gold business back to Zurich is only the latest shot in a long-running battle with the London market for supremacy in worldwide bullion trading. The signs during the past 12 months have been that the London bullion dealers — with the discreet assistance of the Bank of England — have been winning.

By persuading the Swiss Finance Ministry, after months of controversy, to exempt central bank transactions from Switzerland's gold turnover tax, the bankers in the Bahnhofstrasse hope to make a start towards tipping the scales back again in their favour.

The tax — 5.8 per cent on physical transactions, although it goes up to 6.2 per cent from January 1 — has been in force for just under two years. Swiss bankers warned when it was introduced that the tax would divert business to London and other competing centres like Luxembourg, New York and Tokyo.

This is exactly what has happened. Herr Robert Studer, general manager at the Union Bank of Switzerland, complained at a news conference this autumn that the tax had helped depress Swiss banks' physical gold business to only a fraction of last year's level.

At the same time, South Africa and the Soviet Union, the two big gold producers which favoured Zurich as their main bullion sales outlet during the 1970s, have begun to deliver larger amounts through London and other centres this year.

A wide range of central banks has started to favour the tax-free London market as the best place to hold their gold stocks. Around two dozen central banks and government institutions — mainly from developing countries and the Communist bloc, but also including some of the smaller industrialised nations — have become active both buying and selling during the past two years.

Such institutions prefer to

hold their gold in vaults of impeccable security. They have not been too pleased with the alternative offered by the Swiss banks of tax-free storage space in bonded warehouses at Zurich airport.

Central banks from credit-hungry developing nations, including Communist countries like Romania, have found themselves liable to tax on gold brought into Switzerland for collateral against bank loans.

This has led to a decline in such business and renewed complaints by the Swiss banks. The Swiss exchequer, too, has failed to benefit. Because of the drop in transactions (itself partly caused by the lower gold price this year), the gold tax is expected to yield this year no more than around Sfr 50m (£14.7m) against Sfr 80m (£23.5m) in 1980.

One of the main victims of the tax has been the Bank of England. It acts as the warehouse for gold brought to London by the biggest producer, South Africa, and provides storage facilities for other central banks doing business in the City.

Without the helping hand from the Bank, the London bullion dealers could never be so competitive. It was the grudging consent from one Swiss gold banker yesterday.

London's monopoly position as seller of South African bullion ended with the gold crisis of March 1968, when the London market closed for two weeks but Zurich stayed open. Switzerland made further inroads at the end of the 1960s when Pretoria withheld bullion from the UK in protest over the then Labour Government's arms embargo.

In the early 1970s, the Russians started making large deliveries through Zurich after a spate of scares about lax security for gold flown into Heathrow Airport. Since then, London has tried to claw back business by impressing security-conscious customers that the City can be as anonymous a place as Zurich.

## W. German inflation rate worst since 1975

By Stewart Fleming in Frankfurt

WEST Germany's rate of inflation this year hit its highest level since 1975, the Federal Statistical Office reported yesterday. But signs are increasing that it is slowing.

With its official cost of living data for December showing a 6.3 per cent rise over a year ago, the Government also reported that for the whole of 1981, the cost of living rose by 5.9 per cent, compared with 5.5 per cent in 1980. In 1975 the cost of living index increased by 6 per cent.

A further decline in the rate of inflation is one factor which will help to nudge short-term interest rates down again. Yesterday the Bundesbank again underlined its desire to keep the banking sector well supplied with liquidity by announcing a new round of repurchase agreements.

The bank's room for manoeuvre on monetary policy has been expanded by the sharp improvement in the current account trend which has led many economists to predict a surplus next year.

The Economics Ministry, along with other forecasters, expects renewed real economic growth in 1982 of 1.5-2 per cent, after a 0.5 per cent decline in 1981. But the timing remains uncertain, and there is little doubt that the first half of the year will be marked by continued economic problems.

Kevin Done adds: Energy consumption has fallen by 5 per cent in West Germany this year, chiefly as a result of falling economic activity and improved efficiency in energy use, according to provisional figures from an industry working party.

Increased use of coal, particularly for electricity generation, has also helped to reduce the country's considerable dependence on oil. Oil consumption dropped by 11 per cent in 1981 and the share of oil in overall fuel demand was cut to 44.5 per cent compared with 47.6 per cent in 1980 and 50.7 per cent the year before.

The cut in oil demand has been achieved through substitution by other fuels as well as through improved energy conservation and as a result of the weak economy.

## Internal politics sharpen attitudes in France

BY DAVID WHITE IN PARIS

THE French Government has progressively toughened its stance on the Polish crisis. M. Pierre Mauroy, the Prime Minister, condemning the military crackdown in a speech to the National Assembly before Christmas, said Soviet involvement in Poland was "a reality."

France recognised, however, that the "current type of oppression" was not the same as direct foreign intervention.

French ambassadors in Eastern Europe had already been issued instructions to press from the immediate freeing of detainees, on the principle that non-interference should not be tantamount to indifference towards human rights.

The crisis has provoked intense public interest in France and Christmas celebrations were

marked by a series of Polish Masses. This partly reflects traditional enthusiasm for such causes and longstanding French links with Poland, but also the domestic political situation, with Communist ministers.

The ministers had to toe the government line — a long way from the initial policy of the French Communist Party, which maintained that any initiative on Poland would only make matters worse. The party, which has dragged its union allies into a fierce internal row on the issue, has since changed its stance with a letter from M. Georges Marchais, the French Communist chief, to Gen. Wojciech Jaruzelski, the Polish leader, "regretting" the state of emergency and asking for a restoration of civil liberties.

## U.S. unions call for sanctions

BY DAVID BUCHAN IN WASHINGTON

THE AFL-CIO federation which groups most U.S. unions, has added its voice to calls by Polish-American organisations and politicians for President Ronald Reagan to take stern sanctions against the Soviet Union and the Polish Government.

At the same time, a senior administration official has warned of "an adverse reaction" in U.S. public opinion, if European allies fail to take action together with the U.S. However, he added there was a "more sophisticated" awareness inside the Administration that the U.S. could afford to take more far-reaching action, since it was far from the Soviet Union and had not the economic and political links developed by some European nations with Moscow.

At a congressional hearing this week on compliance with the Helsinki human rights

accords, the AFL-CIO called for sweeping sanctions, adding: "We must make it clear to our European allies that we expect them to share the burden."

Specifically, it proposed calling in the balance of Poland's debt, suspending all credits to the Soviet Union and Eastern Europe, halting grain shipments, suspending U.S. participation in the Siberian gas pipeline, tighter controls on U.S. industrial sales, publication of U.S. satellite pictures of detention camps in Poland and increased broadcasts into that country.

The International Longshoremen's Association, to which most U.S. dockers belong, is already refusing to load ships bound for Poland.

Relations between the AFL-CIO and the Reagan White House have been aggravated this year by the air controllers' strike and have not been good.

But President Reagan has kept in close touch over the Polish crisis with Mr. Lane Kirkland, leader of the AFL-CIO, whose advice on the need to monitor food shipments to Poland has been taken by the White House.

The federation has sought to give the Solidarity movement moral and some financial support over the past 18 months. Like the Administration, the Polish-American community is "concerned with the two horns of the present dilemma," the senior official said. This was to ensure that the Polish people "do not starve, without giving any succour to the Polish dictatorship."

There has been a big response to appeals by U.S. charities for food and clothing to go to Poland.

## Spectre of government crisis returns to haunt Italy

BY RUPERT CORNWELL IN ROME

THE SHADOW of another Government crisis is looming larger over the six-month-old Administration headed by Sig. Giovanni Spadolini, Italy's first non-Christian Democrat Prime Minister in 35 years.

Sig. Spadolini yesterday used the Premier's traditional year-end news conference to defend vigorously his Government's record, particularly in the economic field. But he did nothing to dispel fears that his squabbling five-party coalition may fall — possibly before the end of January.

The threat to Sig. Spadolini, leader of the small Republican Party, comes from the Social Democrats and above all from the Socialists. The latter no longer conceal their belief that

the moment is at hand for Sig. Bettino Craxi, their leader, to launch his long-awaited bid for the prime ministership — even if the result should be deadlock and a spring general election, more than two years early.

Reinforcing the two parties' determination is their conviction that they would stand to gain at elections at the expense of both the Christian Democrats, who are still in deep disarray, and the Communists, who are profoundly embarrassed by the repercussions of events in Poland.

Only last night, after a week's delay caused by internal divisions, did the West's largest Communist party produce its definitive statement on Poland. Although the document re-

iterated the party's condemnation of the military takeover, which it called a "blow to the cause of Socialism," the long delay has given the Socialists ample opportunity to step up their attacks, accusing the Communists of being unable ultimately to burn their bridges with Moscow.

This domestic anti-Communist campaign is also widely held to explain the exceptionally hard line which Socialists and Social Democrats are adopting towards the Soviet Union, most notably the demand that Italy should drop plans to participate in the trans-Siberian gas pipeline scheme.

Although several ministers, the unions and industry leaders have made clear their support

for going ahead with imports of Soviet gas, Sig. Spadolini yesterday admitted that the Government, in effect, has temporarily frozen negotiations.

He insisted, however, that whether Italy joined France and West Germany in participating in the project was a separate issue from "the more than \$200-worth of orders won by Italian companies to supply equipment."

The Government has also come under similar heavy sniping from within the ranks of its supposed supporters both over its alleged failure to treat terrorism seriously enough (as evidenced by the kidnapping of General James Dorey by the Red Brigades) and over curbs on public spending.

The Prime Minister again declared that the ceiling on next year's public sector borrowing requirement of L50,000bn (£21.8bn) must be maintained, even if this meant new unpleasant measures.

In this tense climate, tactical considerations have become paramount. The Socialists' principal problem is to find an issue to justify breaking with Sig. Spadolini, who has won unusual public popularity. The Christian Democrats' main concern is to avoid an early election, which might interfere with efforts to create a new image for the party. For that reason some of their number feel that Sig. Craxi might be given the poisoned chalice of Prime Ministership before an election.

## OVERSEAS NEWS

## Sadat trial lawyers walk out

BY ANTHONY McDERMOTT IN CAIRO

THE TEAM of 20 lawyers defending the 24 men accused of assassinating former President Anwar Sadat and plotting to set up an Islamic republic withdrew yesterday from the case in protest against the way the military court was conducting hearings.

The court fined the lawyers EE50 (about £30) each and dismissed them for walking out. It has decided to appoint replacements as Egyptian law demands that all those on trial must be defended.

Mr. Sadat was killed at a mili-

tary parade here on October 6. The trial opened on November 21, but only two of its hearings have been in public.

The lawyers yesterday deposited a letter with President Hosni Mubarak outlining their objections. In a statement to journalists, Mr. Abdel-Halim Kamadim, the lawyer defending Lieutenant Khaled Islambouli, charged with leading the assassination squad, said the court was not being conducted according to Sharia, or Islamic law.

The lawyers had called for a

religious expert, a member of the People's Assembly, and others to testify that Mr. Sadat's regime was corrupt, that he was not a true Moslem, and that this justified his assassination, he said.

He complained that the defence, unlike the prosecution, had not been permitted to call witnesses, including Mrs. Jihan Sadat, the late President's widow, Mr. Ismail Fahmi, a former Foreign Minister, and Mr. Mohammed Hassanin Heykal, the Arab world's leading journalist. Above all, Mr.

Ramadan complained that the court was being conducted in secret.

The court has been adjourned until January 5, while new lawyers are being sought. Reuter adds from Cairo: Egyptians voted yesterday in three parliamentary by-elections regarded as a test of President Hosni Mubarak's new style. Opposition leaders saw the elections as the first test of his pledge to treat the opposition fairly and to avoid the rigging they say has characterised previous polls.



Mrs. Sadat... wanted as defence witness

## U.S. Senator rebuffs Israeli overtures

BY OUR TEL AVIV CORRESPONDENT

ISRAELI attempts to ease the acute strain in relations with the U.S. were rebuffed yesterday by Mr. Charles Percy, chairman of the Senate Foreign Relations Committee.

The most prominent American to visit Israel since its annexation declined to overfly the occupied Golan Heights and the West Bank and refused to meet Major Saad Haddad, leader of the Right-wing predominantly Christian militia opposing the Palestinian guerrillas in Lebanon.

Evidently encouraged by the Israeli authorities, Major Haddad had gone to Metulla in northern Israel specially to greet Senator Percy. He left angrily, pursued by Israeli officials tendering apologies.

Senator Percy then argued with Yehuda Ben Meir, the Israeli Deputy Foreign Minister. He praised Saudi Arabia's role in helping to bring about the ceasefire across the Lebanese-Israeli border last July.

Mr. Ben Meir said that the Palestine Liberation Organisation (PLO) had agreed to a ceasefire only because Israeli

attacks had left it close to destruction.

Senator Percy minced no words on Monday night during a meeting with Mr. Yitzhak Shamir, the Israeli Foreign Minister. He reiterated U.S. criticism of the annexation and Mr. Shamir responded by complaining about U.S. punitive measures such as the suspension of the joint accord on strategic co-operation.

At a meeting with Mr. Shimon Peres, leader of the opposition Labour Party, Senator Percy said U.S.-Israeli relations had never been so low during the past 25 years.

The attack on Israeli policy was joined yesterday by the country's distinguished former Foreign Minister Mr. Abba Eban. In an article he denounced the "unilateral" anti-U.S. tirades unleashed by Mr. Menachem Begin, Prime Minister and Mr. Ariel Sharon, Defence Minister.

Isaac Hijiadi from Beirut: President Hafez-el-Assad of Syria is to have contacts with Iran with a view to ending the war following his visit to Saudi Arabia and the Gulf.

## Machel changes Cabinet

By Quentin Peel, Africa Editor

PRESIDENT Samora Machel of Mozambique yesterday announced a Cabinet reshuffle aimed at strengthening key economic Ministries, and revitalising the defence effort against dissident guerrillas.

The most important move involves Sr. Armando Guebuza, political commissar for the armed forces and a powerful figure in both the political and military hierarchy of the ruling Frelimo Government: he now takes command of the military effort against the Mozambique Resistance Movement (MRM), as Minister for Safala province, based in Beira.

Another key political associate of President Machel, Sr. Sergio Vieira, moves from the central bank, where he was governor, to become Minister of Agriculture. His place at the bank is taken by his able deputy, Sr. Prakash Rathal.

The moves have been made by dividing joint portfolios held by two senior Ministers: Sr. Mario de Gama Machado remains Planning Minister while relinquishing agriculture, and Sr. Mariano Matstine keeps the Interior Ministry, but not responsibility for Safala province.

## Iraq plans five new oilfields to boost capacity by 2m b/d

BY PATRICK COCKBURN

IRAQ PLANS to develop five new oilfields that could eventually add about 2m barrels a day (b/d) to the country's production capacity, according to Mr. Tayeh Abdel-Karim, the Iraqi Oil Minister.

He said in an interview with the authoritative newsletter Middle East Economic Survey that Iraq will conclude contracts to help with oilfield development with Agip and

ENI of Italy, Petrobras of Brazil, Compagnie Francaise des Petroles and Total of France, and the Soviet Union.

Before the start of the war with Iran, Iraq's production capacity was put at 4m b/d and its output peaked at 3.48m b/d in 1979.

Because of the destruction of Iraq's export terminals on the Gulf the country's exports are now 600,000 b/d according to

Mr. Abdel-Mounem Samarral, the Iraqi Deputy Oil Minister. Iraq consumes 350,000 b/d of refined products, much of which is imported because many refineries have been damaged and their output halted by enemy attacks, he said.

Iraq plans to increase its exports to 1.3m b/d. Mr. Tayeh Abdel-Karim says. It has just started to use the Lebanese oil terminal at Tripoli after an

interruption of six years. In the past Iraq has given priority to its government-sponsored customers in Italy and France, to whom it was a major supplier before the war with Iran.

The country has now reached agreement on 1982 contracts with Ashland Oil for 30,000 b/d and Mobil for 60,000 b/d according to Mees. Shell and BP are still negotiating.

The financial strain of continuing the war with Iran and funding its development programme has made Baghdad very eager to increase its oil revenues.

Mr. Tayeh Abdel-Karim says that the Saudi Arabian Council of Ministers has approved a plan for Iraq to build a pipeline across Saudi Arabia to the Red Sea and Mobil has completed a feasibility study

## Obote performs Africa's neatest political somersault

BY MICHAEL HOLMAN, RECENTLY IN KAMPALA

TO HEAR President Milton Obote of Uganda extol the virtues of a multi-party democracy, a market free economy, and the merits of foreign investment, is to witness one of Africa's neatest political somersaults.

When toppled from power by former President Idi Amin in 1971, Mr. Obote led a de facto one-party state, in which there had been no elections since independence in 1962, and which had an increasingly centralised — and struggling — socialist economy.

But a year after winning the December 1981 election, Africa's born-again pragmatist is presiding over a slow but nonetheless remarkable recovery of an economy devastated by nearly ten years of former President Amin and a war of liberation.

Such is his diplomatic skill that Mr. Obote has mustered a wide-ranging combination of allies. The United States is increasing its small military aid programme next year, at the same time as a 40-strong con-

tingent of North Korean military instructors arrives.

Last June Mr. Obote, who also holds the finance portfolio, outlined a budget which set out a range of economic measures. The package, which required both fiscal discipline and political courage, was widely regarded as Uganda's last chance for recovery. The preceding three administrations had been marked by incompetence, corruption and factional infighting, prompting citizens and foreigners alike to wonder whether Uganda had become ungovernable.

Whatever his record, Mr. Obote has brought a stamp of experience and authority to the administration. The budget, drawn up in consultation with advisers from the International Monetary Fund (IMF), included floating the Ugandan shilling, raising agricultural prices, lifting most price controls, restricting domestic credit and stringently controlling foreign exchange allocations.

The overall opinion is that

the budget is working," says one aid economist — though stressing that economic recovery will be slow and painful, with severe foreign exchange constraints until the mid 1980s.

The shilling rose from the pre-Budget rate of eight to the dollar to 35, and as a result the black market has fallen from 10 times the official rate to three. Producer prices of coffee, tea, sugar, cotton and tobacco have quadrupled, and as a result agricultural output is up and smuggling — particularly of coffee — has fallen.

The minimum wage has been raised from 400 shillings (£2.75) to 1,050 shillings a month — although it is still a pittance. A bunch of matooke, the staple food made from green bananas, costs 350 to 400 shillings in Kampala and feeds a family for barely a week. Upper income salaries have risen only 8 per cent.

Economic management is being strengthened by the presence of IMF assistants at the central bank and the appointment earlier this year of

Morgan Grenfell as financial consultants. For the first time, an accurate picture of the country's muddled affairs is emerging.

External debt at the end of June 1981 is put at \$737m plus unverified short-term debts of \$200m. Of the \$737m, 56 per cent was due for repayment before 1984 — hence last month's meeting of creditors in Paris which reached agreement on rescheduling.

"The meeting also served to restore our credibility in the international community," says ambassador Ephraim Kamuntu, economic assistant to Mr. Obote. The next step is a world Bank-chaired consultative group meeting in Paris next April, by which time the Government should have completed its two-year investment plan.

Other external assistance has already come through. Uganda negotiated a SDR 112.5m (about £70m) standby arrangement with the IMF last June, together with the drawing of SDR 45m under the compensatory finance fac-

ility. SDR 77.5m has been drawn so far under the standby, with a further SDR 25m due in February and the balance by mid-year. Negotiations have already begun for what officials call a "substantial" IMF extended financing facility which they hope will take effect from June 1982.

Most donors appear to accept Uganda's commitment to war debts. The Government is making reparations to Tanzania — whose forces overthrew Amin, and some 1,500 of whom remain in the country — of \$125m over the next 30 months, and a further \$29m to Zambia, according to Western diplomats. Although the British company Mitchell Cotts is once again operating its tea estates (nationalised in the mid-1970s) the most encouraging source of private investment is probably India, recently visited by the President.

A Bill, paving the way for the restoration of Asian assets confiscated under Amin, comes before parliament next session and several Indian businessmen

have visited Uganda in the wake of Mr. Obote's visit.

On other fronts, however, news is not so encouraging. Random killings in and around Kampala continue. Accurate figures are difficult to come by, but Western diplomats believe that some 300 people have been killed in the past three months in a triangle of territory around Kampala. Some of the deaths may be the work of bandits but there seems little doubt others are the work of the ill-disciplined army and militia.

Over the past year, say diplomats, several thousand people have been detained without trial — though 3,000 of those held in jails when Mr. Obote came to power have been released.

Government officials dispute the figures for killings and arrests but argue that the Government has been forced to respond to "terrorism" — a reference to the five armed opposition groups who claim to be active in the country.

Most observers believe that these groups do not pose a real



President Obote... turnaround

threat to the Government, as they are without sources of weapons, or bases — none of the neighbouring countries knowingly provide refuge — and are poorly trained.

Meanwhile, Kampala remains a battered city: but more shops have opened, with more goods on the shelves. Buses are beginning to operate and people venture out after dark. "Three of our cars were stolen in 10 days last month," said the head of one diplomatic mission, "and all were recovered. Things are getting better."

## Cash shortage hits India's loans

By K. K. Sharma in New Delhi

INDIA is to be the main loser of concessional loans from the World Bank's soft-lending affiliate, the International Development Association (IDA), following cuts in contributions to the IDA's funds by the U.S. and other donors, according to indications received in New Delhi.

Until now, India has obtained about 40 per cent of IDA funds every year because of its low per capita income and its ability effectively to use the funds. This year, however, the IDA has fallen about \$1bn short of its funds target of \$2.6bn.

The funds are not expected to come to India in the same proportions as before, because the World Bank plans to give more assistance to Africa, and because the amount available is smaller.

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## Latin America's growth 'worst for 35 years'

By Hugh O'Shaughnessy, Latin America Correspondent

LATIN AMERICA'S growth rate was the worst for 35 years this year, average income declined, and the region's foreign debt quadrupled in four years, Sr Enrique Iglesias, executive secretary of the United Nations Economic Commission for Latin America, said in Santiago, Chile.

Overall growth in the region had been only 1.2 per cent, a large drop from the 3.5 per cent of 1980 and well below the rate of population increase, he added.

The average inflation rate in the countries of Latin America this year was 60 per cent, the worst figure ever recorded, except for 1976.

The balance of payments was in the red for the second year running. The current account was in deficit to a record \$33.7bn (£18.7bn) nearly \$8bn up on the 1980 figure. Net capital inflows this year were put at \$31.8bn.

The region's debt burden also became heavier. The disbursed foreign debt is estimated to have grown this year by 15 per cent to almost \$240bn. This is four times the figure recorded in 1977.

The only major positive factor, according to Sr Iglesias, was that the volume of exports rose this year by 11 per cent. This, he said, was "extra-

ordinary in view of the recession conditions prevailing in the world economy and in international markets."

It was due principally to the fact that export volumes in Mexico had risen 38 per cent, and 24 per cent in Brazil.

Despite this, in most of the non-petroleum exporting countries, bigger volume had been offset by the drop in unit prices so that the value of exports fell in all but six of the countries.

As in previous years, economic developments in Brazil and Argentina, two of the biggest economies in the region, had a major effect on the Latin American averages.

In Brazil, GNP is estimated to have fallen by 3 per cent, against a growth rate of 8 per cent last year. The inflation rate during the year touched 120 per cent in Brazil.

In Argentina, GNP dropped 6 per cent and industrial output shrank 15 per cent. The inflation rate at present was running at 120 per cent, Sr Iglesias added.

Economic conditions would continue to be difficult, he added.

Among the measures Sr Iglesias suggested to ameliorate the region's difficulties was a new drive to bring in more finance

## Argentina aims to cut public spending

By Our Latin America Correspondent

THE newly-installed Argentine Government of Gen Leopoldo Galtieri has announced an economic programme of strict orthodoxy aimed at reducing public spending, cutting the state sector and opening the economy again to market forces.

Dr Roberto Alemann, Economy Minister, announced on Christmas Eve that the two-tier foreign exchange market, introduced at mid-year by his predecessor, Dr Lorenzo Sigaut, was to be abolished.

Henceforward, "the market in foreign currency for financial operations and the one for foreign trade transactions are to be unified, with the peso being allowed to find its own level."

The financial peso last week stood at just over 10,000 to the dollar, and the commercial peso at around 7,250 to the dollar. Earlier in the month, however, de change had been trading in pesos at more than 11,000 to the dollar.

The Central Bank has been instructed not to intervene in the market to change the parity of the peso. It will in future act solely to buy foreign currency needed to meet the obligations of the Government and public sector companies.

Public sector companies are under severe threat of pruning, as was made clear in the first policy speech of Gen Galtieri, who took power from the ailing Gen Roberto Viola after a short hiatus on December 20.

He announced that a study of which public sector institutions were to be suppressed would be ready by March and in May there would be an announcement about which state companies would be sold off to the private sector.

He also called for austerity, and criticised "a giant bureaucratic machine which no longer serves the country."

Among the new measures expected to be announced shortly by Dr Alemann is an effort to encourage export industries and oil exploration.

## This winter promises to be tough for the Canadian economy, writes Jim Rusk

### Ottawa faces near-insoluble dilemmas

CANADA'S economic policy-makers face a series of near-insoluble dilemmas because this winter promises to be tougher for the Canadian economy than any since the Great Depression. The course of policy in the next six months is not at all clear, but the possibility that wage and price controls will be imposed has increased in the past few weeks.

When recession struck in autumn it was sharper and more deep than any since the 1930s. The Government had expected. One of the major brokerage houses in Canada, Pitfield Mackay Ross, recently forecast that the setback will, by a wide margin, be the severest recession in Canada since the end of the Second World War. The house said that the decline started in August and has been accelerating ever since. It expects the peak-to-trough decline in real output between mid-1981 and mid-1982 to be 3.7 per cent, compared with a 2.6 per cent decline in 1953, previously counted as the most severe post-war downturn. Yet Mr Allan J. MacEachen, the Finance Minister, has shown no sign of being swayed from the anti-inflationary stance he has taken since the Liberals under Mr Pierre Trudeau swept back to power almost two years ago.

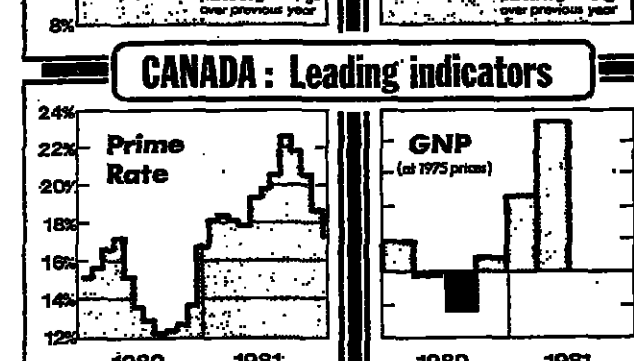
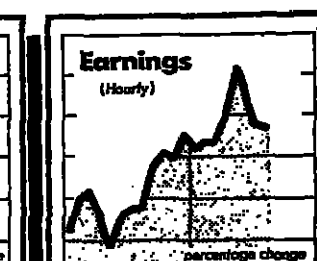
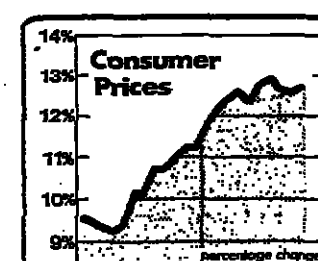
Inflation, which has remained stable at about 12 per cent, shows no signs of abating and interest rates have responded only slowly to declines in U.S. rates. The Ottawa Government, which has finally achieved some success in its efforts to get spending and the budget deficit under control, has little room

to manoeuvre. In part, this is a problem the Liberal Government has wished upon itself. For long after Opec first increased oil prices in 1973, Canada resisted raising domestic oil prices to world levels. The agreement signed with the oil-producing provinces last autumn will raise Canadian prices simply to the level of the rest of the country. An adjustment already absorbed by the economies of its industrialised competitors.

Mr MacEachen recently told his provincial colleagues that, while the recession is the direct result of high interest policies aimed at fighting inflation, recovery would be short-lived if the rate of inflation comes down. His critics, he said, "would have us abandon our policy of fiscal and monetary restraint in response to current weakness in the economy. I reject this advice... all is dependent upon our resolute will to maintain anti-inflationary policies throughout the difficult transition of weakening output and employment."

The Canadian dilemma is that inflation has been much slower in responding to tight monetary and fiscal policies than in the U.S. Canada's leading trade partners are slowing down in the U.S. and wage increases are running well under 10 per cent, price increases in Canada are in the 12 to 13 per cent range and wage settlements are in the 13 to 15 per cent range.

Mr MacEachen and his top officials are especially worried because about 70 per cent of the wage contracts expiring in 1982



are in the public sector, mostly for provincial employees. Unlike the U.S. where President Ronald Reagan, with his combative attitude towards the strike of the air traffic controllers has set the tone for public sector wage bargaining, Canadian politicians have shown no sign that they are prepared to be as tough. Such a stance is necessary to set the tone for both 1982 and 1983, when the bargaining calendar swings back to private sector.

There is no indication either that the Canadian unions are prepared to be as flexible as those in the U.S. where plant

contracts have been re-opened to modify work rules and to cut wages to keep plants internationally competitive. One reason for resistance on the part of Canadians is that, in the resource sectors which account for a higher proportion of Canadian output than they do in the U.S., layoffs and falling output are considered to be a strictly cyclical phenomenon, not to be corrected by lowering wages or easing work rules.

As a result the worst fear of Canadian policymakers may be realised. Throughout a major part of the first half of 1982, Canadian inflation rates

may be running at rates higher than short-term interest rates in U.S. markets. This would leave Ottawa with undesirable policy choices. To let Canadian interest rates fall in lock step with U.S. rates would lead to a run on the Canadian dollar and rising inflation, since Canada imports a high proportion of its consumer durables and capital goods. To hold rates significantly above U.S. rates would retard recovery during a year when unemployment is forecast, by Wood Gundy, the largest brokerage house in the country, to average over 10 per cent, and output to fall by 0.5 per cent.

Privately, Federal officials confess that the economic policy question is whether controls can be avoided. During the preparation of his November budget, Mr MacEachen rejected a tax-based incomes policy proposed by his department. He still publicly spurns the idea of controls.

However, he now makes reference to the economic problems in 1973 in most of his speeches. That was the year when the Trudeau Government found it necessary to impose controls on an economy overheating in a recovery led by a boom in the U.S. economy.

Wood Gundy believes Canada may not avoid controls. "Having resolutely avoided incomes policies until now, the Canadian Government may after all be lured into some form of emergency formal control in the coming months... a case could be made for a 90-day wage and price freeze."

## U.S. airlines slash fares on Florida route

By Our New York Staff

HARD-PRESSED airlines of the U.S., in a desperate bid to drum up winter business, have launched into a bitter price-cutting war on the busy North-East-Florida route.

The first blow was struck last week by Delta, the large Atlanta-based airline which cut its regular fares from several northern cities to Florida by as much as a half. The fare from New York was lowered from \$159 to \$114 (\$84-\$35), its lowest in two years, for mid-week travel.

Three other airlines that ply these routes — Eastern, Pan

American and TWA — all followed suit this week, and some threw in extra lures such as hotels and car rentals.

One of the most unusual was Pan Am's "warranty" fare which entitles a traveller flying between New York or Washington and Florida to buy a similar ticket in January 1983 for exactly the same price.

The new low fares apply from January 6 and are designed to enliven business in what is usually the slowest winter month. Business picks up again in February as more northerners take their winter holidays in the south.

## El Salvador bridge sabotaged

By Our Latin America Correspondent

LEFT-WING FMLN guerrillas in El Salvador have destroyed the bridge across the Guajo River which carried one of the principal road links with neighbouring Guatemala.

This is seen as the biggest act of economic sabotage to have been carried out by the left-wing opposition to the Government of President Napoleon Duarte since the FMLN dynamited the Puente de Oro or Golden Bridge in October.

The Golden Bridge links San Salvador, the capital, with the east of the country and the port of La Unión. La Unión itself was held by guerrillas for a short period earlier this month.

## More than 90 killed in Guatemala violence

By Our Latin America Correspondent

GUATEMALA CITY—Ninety-two people have been killed and 286 wounded in a post-Christmas wave of political violence in Guatemala, police officials said.

The dead included 18 security officers killed in clashes with guerrillas, they added.

One civilian was reported killed and a dozen wounded in a bomb attack on a police station in the eastern city of Chiquimula.

The officials gave no details of other incidents.

Earlier, a police spokesman said that gunmen shot dead the Christian Democrat mayor of

## Steady recovery expected in production of French cars

By Terry Dodsworth in Paris

FRENCH car production is expected to recover steadily over the next few months after reaching a low in autumn that is likely to mark the deepest depression of the slump.

Hopes of an improvement, cautiously supported by the French manufacturers' association, are being fuelled by a distinct upturn in sales last month.

This trend is likely to continue because of the extra buying power injected into the economy by the Government, as well as a turn in the buying cycle after two years of declining registrations.

The November figures show that production rose by almost 7 per cent, compared with a year ago, to 233,000 units, while sales rose by 9.3 per cent to 163,000 cars. Exports registered

## Contract with U.S. boosts Europe's space plans

By James Buxton in Rome

PARIS — Europe's developing space programme was given a boost yesterday when the European Space Agency (ESA) signed a multi-million dollar contract with a major U.S. telecommunications company to launch a satellite, ESA officials said.

Western Union's Westar VI satellite will be sent into orbit by an Ariane rocket at a joint launching in 1983 at which ESA will also orbit a satellite for the French national telecommunications centre.

The two companies will split the \$50m launching costs for the

## Brazil deal awarded

By James Buxton in Rome

ANSAALDO, the Italian state-owned engineering group which is part of the IRI-Finmeccanica holding company, has won part of a contract to build a 350 MW power station in Brazil.

It is part of a consortium whose other members are Skoda Export of Czechoslovakia and Deutsche Babcock of West Germany. The total value of the coal-fired plant, to be built at Tubarao, is \$450m (£237m), one-third of which is represented by the value of machinery.

ENI, the Italian state energy corporation, said its subsidiary AGIP Petroli Spa and Snamprogetti have won a \$55m turnkey contract to provide Iraq with a

## Venezuelan rail deal for West Germany

By James Buxton in Rome

CARACAS — The Venezuelan State Railways Institute, Ferrocarril de Venezuela, has awarded a \$420m (£210m) contract to a West German consortium led by Maschinenfabrik Augsburg-Nürnberg (MAN) for rolling stock and equipment.

The order, which includes 93 railway carriages as well as track and equipment, forms part of a 20-mile railway project to connect Caracas with the Caribbean coast. The railway is due for completion in 1984.

The MAN group includes Ferrostal, AEG-Telefunken, Siemens, and Deutsche Eisenbahn Consulting.

ENI, the Italian state energy corporation, said its subsidiary AGIP Petroli Spa and Snamprogetti have won a \$55m turnkey contract to provide Iraq with a

## Japan assigns £263m for leasing programme

By William Hall, Banking Correspondent

JAPAN has earmarked \$500m (£263m) for a second "samurai leasing" programme as part of its efforts to reduce its trade surplus.

Details are expected in mid-January, but European bankers understand that after months of debate the decision has been taken to proceed with a relatively small leasing programme.

It will involve Japanese leasing companies buying assets from foreign companies and leasing them to

other foreign companies. This will help to reduce Japan's surplus on the current account which has been forecast at \$10bn in the year to March 1982.

Leading airlines in Europe report that they have already been approached by Japanese leasing companies and trading houses to see whether they would be interested in financing new aircraft through "samurai leasing."

The Japanese authorities first embarked on a so-called

"samurai leasing" programme in 1978-79 as part of their efforts to reduce the country's balance of payments surplus.

European bankers estimate that they lent \$500m under this programme, and many European airlines took advantage of the scheme.

The original scheme was limited to the purchase of new aircraft. The initial interest rate was 8.25 per cent—fixed for 10 years. The Japanese Exim Bank extended the leasing facility in U.S. dollars for

180 per cent of the cost of the assets. The interest rate was later raised to 9.0 per cent.

The structure of the latest scheme has still not been revealed. However, European bankers understand that it will be modelled on the first "samurai" scheme but the terms will be less attractive.

It appears likely that it will be confined to aircraft, leases will have a term of 10 years and bankers believe the interest rate will be close to 12 per cent.

## Tokyo promotes commercial vehicle exports

By Kenneth Gooding, Motor Industry Correspondent

JAPAN IS promoting commercial vehicle exports as vigorously as car exports. The drive will focus on Western countries with commercial vehicle manufacturers of their own.

This view is expressed in a paper in the International Automotive Review produced by the London-based Automotive Research and Management Consultants group (ARMC).

It says that commercial vehicle exports have not been covered to the same extent as cars by the various "limitation" agreements made between the Japanese and the U.S. and many European countries.

"Considerable further growth can be expected in the years ahead unless protectionist pressures increase to the extent

of frightening the Japanese manufacturers into voluntary "discretion" or "penceance" when indigenous Western commercial vehicle manufacturers are concerned," the paper says.

ARMC recalls that between 1977 and 1980 Japanese output of commercials jumped by 30 per cent, or 820,000 units, to just over 4m. It forecasts that by 1985 that will have grown to 4.8m, a slower rate of growth as the domestic market nears saturation and exports face European-American product and marketing reaction.

Commercial vehicle exports have risen by 54 per cent or 756,000 to 2.15m in the four years to the end of 1981, ARMC predicts they will reach 2.4m in 1983.

But ARMC suggests that

there is more to the Japanese commercials than their low prices and says they have a number of advantages: reliability, simplicity, good durability—combined with a good standard of parts and service overall.

Looking at Japanese car exports, ARMC estimates that a record 4m cars will be exported in 1981—in spite of various limitation agreements with the Western countries—an increase of 1.1m or 37.5 per cent in four years.

The paper forecasts little growth in car exports for 1982, a rise of only 2 per cent to 4.15m, but predicts further advances in 1983 to 4.3m as fresh markets are developed and the economic climate improves in the U.S. and Europe.

## Japan-Commercial Vehicle Exports

Actual	Units	Change on previous year
1977	1,393,939	+19.1
1978	1,558,498	+11.8
1979	1,460,791	-6.3
1980	2,019,791	+38.2
1981	2,150,000*	+6.4
Forecast		
1982	2,250,000	+4.7
1983	2,400,000	+6.7

\* Estimate

Source: International Automotive Review

## Eastern promise for the European palate

By Charles Smith, Far East Editor in Tokyo

MOST EUROPEANS have by now grown used to buying Sony VCR sets, or Toyota cars, or Japanese foodstuffs, but their trade ministers may grumble about the resulting bilateral trade imbalances with Japan.

But how many Frenchmen or Germans are aware that they may be eating Japanese choux à la crème or beignetschen as a result of what one European resident of Tokyo has (with pardonable exaggeration) christened the Japanese cake invasion of Europe?

Full details on the extent of Japan's cake incursion are not yet available but they include the following:

● The famous Kobe-based German baker, Juchheims KK (established 60 years ago by German immigrants but now Japanese-owned and managed)

has decided to build a cake factory outside Frankfurt in order to supply two existing shops in the city and a third which is about to be opened in the Hauptwache, a tourist landmark owned by the Frankfurt City authorities.

Juchheims says it has not yet decided what to manufacture in Frankfurt, but its factory will undoubtedly be turning out traditional German specialties of various kinds.

Juchheims' two existing shops, one of which includes a restaurant, do ¥300m (£500,000) of business a year, but the company is looking to much faster growth after its Hauptwache shops open next spring.

● Juchheims's Tokyo-based sister company, Rosenheim, which is a specialist in Austrian baking and confectionery is "studying

the possibility" of opening a shop and/or factory in Vienna. The group could also turn its attention to Switzerland in the not too distant future.

● The Tokyo-based bakery chain, St Germain, which specialises in among other things, French bread, has been operating a French restaurant and a bakery in the basement and ground floor of the Hotel Claridge in the Champs Elysees for two years.

● Hirotsu of Osaka, a medium-sized baker and confectioner which is claimed to be the world's largest manufacturer of choux à la crème, has an establishment at 19 Avenue Wagram, Paris, where it produces and sells its favourite product.

● The only Japanese company which has so far dared to sell Japanese confectionery in

Europe is Thyra, a 450-year-old sweetmeat manufacturer whose name is a household word in Japan.

Thyra, whose Paris is the site of its first venture because of the city's alleged receptiveness to foreign cultural influences. It opened its shop in the Rue Florentine (near the Rue St Honoré) in October 1980 after an 18-month market survey.

Except for Thyra all the companies involved in Japan's European "cake invasion" are attacking markets which represent the traditional stronghold of the producer they plan to sell. It all begs the question, has any European food company considered the pros and cons of opening a chain of sushi shops in Japan?

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## ADVERTISEMENT

## 'White Sphere' disrupts communications in central England

TRAFFIC on the M6 near Birmingham last night came to a complete halt when motorists left their cars to gaze at a 'white sphere' in the sky overhead.

People on the scene said the object had a similar appearance to the moon. However, when it began to move across the motorway, it was realised to be much smaller and closer.

The road was bathed in an eerie white glow and for the period the 'sphere' was in view, it was almost

as bright as day.

Then, just as mysteriously as it had appeared, it moved away at great speed in an easterly direction.

Police who arrived shortly afterwards on the scene, said they would be notifying the local RAF station at Mildenhall.

So far no official notification of any such sightings has been received. ITV stated last night that they would be interviewing people who had actually witnessed the event.



The scene on the M6 last night.

### Surveillance helicopter downed

A HELICOPTER leased to a local radio station suddenly vanished in mid-transmission yesterday. The pilot was monitoring road conditions in central England when he abruptly went off air.

Reports are coming in of a similar helicopter causing some damage to a field of sprouts near Weobley in Herefordshire when it made a forced landing.



## UK NEWS

## Inner cities 'need help of private industry'

By Robin Pauley

BRITAIN'S LEADING private-sector industrial companies will have to intensify their commitment to solving inner city problems if the danger of urban riots is to be reduced, says a report published today.

The large companies are becoming increasingly active in making finance, secondments and management expertise available to help small companies in urban areas, says the report by the London Enterprise Agency (LEA).

But it warns that there will inevitably be more unrest in deprived inner-city areas unless this commitment is expanded in the long-term.

It quotes Mr Leslie Sloie, vice-president of RCA of the U.S. as saying that, after a high level of activity in community involvement by large companies following the serious U.S. riots of the 1960s, interest palled.

As the cities cooled and other pressures on corporate leadership increased, the large corporations, with a few exceptions, pulled back from the intractable problems of the inner cities. But in those areas of the U.S. where there had been a continued steady commitment by the private sector, the hard work was bearing fruit in successful local projects.

LEA was established in 1979 with support from nine companies. Now it enjoys the support of 15 big corporations in its work to link the public and private sector.

Its major recommendations include:

- A review of the UK fiscal law to allow corporation tax relief for contributions made by companies to inner urban projects or enterprise agency initiatives.
- A change of UK charity laws to enable enterprise agencies and trusts to operate as true charities with consequent tax incentives.
- Inducements to public land owners to play a more constructive part in encouraging the private sector to develop unused sites at the heart of UK towns and cities.
- Closer co-operation between planning authorities and companies to produce more imaginative and successful renewal of town centres.
- The introduction of a form of public law status, as it operates in France, West Germany and Holland, to give local chambers of commerce statutory backing and obligatory funding by commerce, requiring them to be consulted in the formation of economic policies and enabling them to undertake the development and management of specific projects such as factory estates.
- The formation of something similar to the U.S. national advisory panel of local and state officials and leaders of private industry to improve development policies.

The Private Sector and the Inner City, 25, London Enterprise Agency, 69 Cannon Street, London EC4.

## Telecom outlines price cuts

By Jason Crisp

BRITISH TELECOM yesterday announced details of planned cuts in the price of international calls to North America and inland trunk calls of more than 35 miles. The cuts will take place next year.

The reductions were first announced last summer when British Telecom applied for tariff increases which took effect on November 1. It says the cuts are not being introduced until next year because it has to meet the Government's profit targets for the financial year ending March 1982.

British Telecom is readjusting prices to match costs more closely. At present international and trunk calls subsidise loss-making local calls.

From February 1, telephone charges for dialled calls to North America and the Caribbean will be between 25 and 30 per cent cheaper than they were before November 1, when they went up. A three-minute call to New York will cost £1.88 at standard rate and £1.49 at cheap rate from February. At present they cost £2.82 and £2.23.

Inland dialled trunk calls are being cut on May 1 although the reduction will not make them any cheaper than before they went up in November.

## BL aiming for 20% market share

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BL CLAIMS to have stopped the downward trend in its car sales in the UK, and aims for a 20 per cent market share in 1982.

It claimed to have pushed up its market share by one percentage point to more than 19 per cent this year, while unit sales rose by 8,500 cars to more than 293,000.

BL Cars was hoping to reach a 20 per cent market share this year, but the total market was higher than it forecast at the beginning of the year. So the company's unit sales were not far short of those predicted last January.

In 1980, its penetration fell

to 18.22 per cent.

The company pointed out yesterday that it was the only UK-based car manufacturer to have boosted its market share and sales volume in the highly competitive conditions this year.

Ford of Britain also improved its market share, but not by enough in the face of a 2 per cent decline in the total market to increase its unit sales.

BL's forecast for 1982 is in line with that recently given by the Society of Motor Manufacturers and Traders, which said new car sales should reach between 1.52m and 1.55m against 1.48m this year.

This indicates BL Cars

expects an increase of more than 20,000 in unit sales in 1982 to achieve its target.

The objective seems optimistic because the company has phased out the MG and Triumph sports cars as well as the Maxi while output of the Allegro is due to end in March.

But the "facelifted" Rover saloons are to be launched early in the new year while the Austin Ambassador, the revised Princess range, should be available by March.

BL Cars already has a £1.5m order from a UK customer for the new Rover even though the model still has to have its formal launch.

The company expects to see the work put into its continental operations pay dividends in 1982. Metro sales should continue to grow while the impetus should be kept up with the introduction of the Triumph Acclaim in March followed by other models such as the improved Rover.

Mr Tony Ball, chairman and managing director of BL Europe and Overseas, said: "Our achievements in 1981 have reversed the trend of declining sales for BL Cars."

"Although we expect 1982 to be just as competitive as this year, I am confident that we can continue to expand our business."

## BP plans to spend £75m on energy saving

By RAY DAFTER, ENERGY EDITOR

BRITISH PETROLEUM plans to spend £75m on energy saving in the next three years. About £60m of the money will be invested in refineries, the rest in chemical plants.

BP is trying to cut its energy consumption by a further 10 per cent up to 1985. The target follows a planned reduction, already achieved, of more than 15 per cent in group energy use in 1979-1980.

BP estimates that it saved £178m in fuel and power costs in 1980, the last year for which complete figures are available. The savings were calculated after allowance was made for changes in scale and methods of operation.

During the past year an additional £23.2m has been spent on conservation measures in refineries and chemical plants, to reduce energy consumption

per unit of output even more.

The figures are disclosed by Dr Jack Birks, a BP managing director, in a special report on the progress of an internal energy-saving campaign launched in 1979.

The report shows that after allowing for lower throughputs and processing changes, the group's refineries used 17.5 per cent less energy in 1980 than in 1973. This provided a saving of £83m.

Savings in BP Chemicals were about £37m in 1980 as against 1973.

In the North Sea increased use of natural gas, which would otherwise have been flared and wasted, sharply reduced oil consumption on production platforms.

Offshore supply boats also achieved some 35 per cent of savings through slow-steaming

and improved scheduling.

In the company's buildings in London and at Harlow, Essex, savings of 24 per cent were achieved for electricity and 37 per cent for fuel.

A computer system being installed to control lights, heating and air-conditioning should bring about a further 5 per cent saving in fuel, BP said yesterday.

Group research scientists had stepped up their evaluation of refinery burners in a move which should yield additional savings, the company added.

BP's energy conservation drive is part of an oil industry movement to save fuel. Refiners and petrochemical processors are major consumers of energy. For instance, fuel may account for up to 50 per cent of total refinery operating expenditure, whereas a decade ago it was less important than

labour and other operating costs.

In a report published earlier this year the Royal Dutch-Shell group said that it had achieved savings of about 20 per cent in 33 refineries operated outside North America in the period 1972-80.

The group had set a target that by 1985 would reduce energy use in these refineries to only 65 per cent of the requirements expected in 1972.

● Total energy consumption, seasonally adjusted and temperature-corrected, fell 2.3 per cent in the three months to end-October against the 1980 figure, the Department of Energy said yesterday. Average monthly consumption in the period was 198.1m tonnes of oil or oil equivalent (190.6m tonnes). Consumption of petroleum fell 6.1 and coal 0.1 per cent.

## Texan troubleshooter aims to tame burning oil well

By RAY DAFTER

A TEXAN oilfield troubleshooter, Mr "Boots" Hanson, was last night preparing to bring a burning oil well in central Yorkshire under control.

A 100-foot flame was still being fed by an underground gas reservoir eight days after Taylor Woodrow Energy, the operators, encountered a well blow-out.

Taylor Woodrow said last

night that it could take several more days to clear the site and prepare the rogue well for capping. "You cannot do these operations overnight. We had no specialised equipment on the site."

Oil exploration began at the Haxfield Moors site, east of Doncaster, on December 12. Nine days later the drilling team unexpectedly encountered a small gas pocket. One man

was slightly injured and the drilling rig was wrecked.

Members of the drilling consortium are: Taylor Woodrow Energy (14.25 per cent), Candec Resources (14.25 per cent), RTZ Oil and Gas (25 per cent), Haoma North West Oil and Gas (10 per cent), and James Finlay and Company (9.5 per cent).

● Camborne School of Mines has completed the drilling of two deep wells in Cornish granite as part of a geothermal energy research programme being conducted for the Energy Department and the EEC.

The project team drilled a total of 14,157 ft in the two wells in 127 days.

The team said the results had provided an encouraging start to a project which aimed to use natural underground heat for energy purposes.

## OFT bans pact on aluminium ingot prices

By David Churchill

A PRICE-FIXING agreement between the alloys division of British Aluminium and four other companies was yesterday banned by the Office of Fair Trading.

The OFT formally put details of the agreement between the companies on the register of restrictive trade practices in London.

This procedure officially declares the agreement void and opens the way for any legal action for compensation to be started in the civil courts.

According to the OFT, the agreement covered five companies: British Aluminium, Alcan Enfield Alloys, BKL Alloys, the British Aluminium Company (Alloys Division), J. Frankel (Aluminium), and International Alloys.

## Buoyant start to winter sales

By DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

MANY large department stores in city centres yesterday reported a buoyant start to their traditional post-Christmas sales.

Selfridges in London's West End—the largest store so far to start its sale—had more than 250,000 customers by lunchtime and expected to take more cash than on the first day of its sale last year.

In Manchester, Glasgow and Birmingham there were similar reports of crowded department stores and queues for the best bargains.

However, some retailers are still worried about the outlook for consumer spending. Many are reluctant to speak of signs of recovery in spending shown by the sales, and many point out that crowded department stores on the first day of the sales may not mean any dramatic upsurge in general

consumer spending.

Retailers remain worried that the continuing high level of unemployment and squeeze on disposable incomes will mean a fairly bleak year ahead for most stores.

It is also felt that many of the bargain sales operated by the chain stores will have significantly less impact than those of the department stores, which can afford to make special offers for publicity.

Selfridges attracted most of this publicity yesterday with a 20-piece band heralding the start of its sale. The best bargains were in furs—where mink jackets were reduced from £1,195 to £550—and in carpets and china.

The store said: "People were crawling over each other to get to the china and then running willy-nilly through the store."

Mr Victor Green, who had

spent four days queuing outside Selfridges to buy bargains in aid of cancer research, was given a colour television by the store, worth about £400, as well as a donation of £750. In addition, he raised about £3,000 in donations during his wait.

Debenhams, which opened its sale on Monday, said it was "very satisfied" with its level of trade.

"Things went extremely well and we exceeded our target," said Mr David Pope, controller of sales.

The Argos discount stores chain, which published a special catalogue to publicise its price cuts on 500 lines, said it was particularly pleased with the level of trading. Bedding and other price-cutting goods were among the best sellers.

It said that sales were generally better in the south than the north, a trend reported by other nationwide chains.

## Traders call for removal of company cars' VAT

By Kenneth Gooding, Motor Industry Correspondent

THE GOVERNMENT should allow buyers of company cars to claim back the VAT, the Society of Motor Manufacturers and Traders says.

In its pre-budget submission to Sir Geoffrey Howe, the Chancellor of the Exchequer,

The society also emphasises the need for the Government to provide conditions for a host to new car sales in 1982 "if motor industry production, profit and employment levels are not to be cut further."

The society, which represents most of the manufacturers, importers and distributors of cars, commercial vehicles and components which operate in the UK, says one important step would be the removal of the unique discrimination against cars under VAT rules which means that business car purchasers cannot deduct the VAT as an input tax.

The Chancellor is also urged to take the first steps towards removing the Special Car Tax of 10 per cent and relaxing hire purchase controls on new and second-hand cars to bring them into line with those for other consumer products.

The society claims the Government needs to re-examine its strategy for industry as a whole, for example, regional development policies are out-of-date, it says, following the steep rise in unemployment in areas previously outside the scope of regional development legislation.

Earlier this month, Mr Roots has considered telling the manual workers not to report for work on the grounds that the start-up costs after the break were not worth one day's production.

The change of tactic is likely to have been dictated by the

## Shipowners face bigger premiums

By John Moore

AUSTRALIAN shipowners and shipowners who trade with Australia face increases in insurance rates because of the country's poor industrial relations record.

The Strike Club—officially known as the Shipowners' Mutual Strike Insurance Association (Bermuda), the world's largest mutual strike insurance association—has

seen a dramatic rise in claims from Australian shipowners in the past year.

Strike incidents in Australia comprised about 43 per cent of the world total for the period 1975-1980. Last year, they increased to 53.45 per cent.

Australian shipowners who are members, account for only 10 per cent of the 33m gross tonnage of shipping which is covered by the scheme.

Strikes can affect shipowners in at least three ways. Ships can be confined to port because of a stevedoring dispute or prevented from entering port after a strike because of congestion. Or the shipowners can be hit directly when a crew withdraws labour.

Members of the scheme who do not agree to increased insurance rates may be forced to withdraw. But yesterday, the Strike Club said: "We are confident that we will be able to agree renewal terms satisfactory to both parties

## Warning letter to Ford workers

By JOHN LLOYD, LABOUR CORRESPONDENT

MANAGEMENT and unions at Ford, together with officials of the Advisory, Conciliation and Arbitration Service, believe that the strike called for January 5 will go ahead unless one side makes the kind of concession which both have ruled out.

It became clear yesterday that the unions have agreed in principle to the two most contentious demands in the efficiency package proposed by the company—demarcation and the ending of local agreements during talks at Acaas last week, and that the unions place more weight on improvements in hours and on pensions than on the 7.4 per cent pay offer.

Ford's 54,000 manual workers will get a letter from Mr Paul Roots, the company's industrial relations director, today.

He warns the workers that comprehensive changes in working practices must be introduced "if you want your jobs in the future."

Without such changes, "we cannot keep our costs down and you will understand the inevitable result. You have everything to lose and nothing to gain by a long strike."

Ford has decided to open its plants for "normal working" on January 4, the first working day after the two-week Christmas break.

Earlier this month, Mr Roots has considered telling the manual workers not to report for work on the grounds that the start-up costs after the break were not worth one day's production.

The change of tactic is likely to have been dictated by the

hope that workers will remain at work after the official strike date.

Mr Ron Todd, the unions' chief negotiator, said that he had told the company that the unions were prepared to accept in principle two clauses in the draft agreement on productivity which had earlier caused dissension.

These called for an end to demarcation in certain areas, and an end to inefficient local agreements, subject to consultation with local committees.

Mr Todd added that the company's offer to bring forward the reduction of the working week from 40 to 39 hours from January 1983 to November 1982, and to look again at pension payments, were taken as gestures, but more radical movements might receive a positive response. These issues were more important than an increase in the 7.4 per cent pay offer, he said.

In the face of the company's continued statements that its package was final, Mr Todd said that the unions were as willing and able to "sweat out" a long strike as the company.

"They are banking on hard conditions and unemployment to break the strike. But we are well prepared."

Mr Todd has had assurances from continental unions that they will not allow extra production of Ford vehicles for the UK markets. He said that dockers and transport drivers organised by his union, the Transport and General Workers Union, would be asked not to handle Ford products from the beginning of the action.

## Electrical contractors reach pay agreement

By OUR LABOUR CORRESPONDENT

A pace-setting agreement covering 42,000 workers in the electrical contracting industry has been concluded by the Joint Industry Board, on which employers and the Electrical and Plumbing Trades Union are equally represented.

Under the two-year agreement workers will receive rises worth just under 10 per cent over nine months (7.5 per cent over the year).

Apprentices, who account for 25 per cent of the workforce, will have their rates frozen over the two years. Travelling time is cut by one quarter, but death benefits and lodging allowances have been increased.

The Electrical Contractors Association said yesterday that it expected costs to the industry to increase by between 5 and 5.5 per cent.

Electrical contracting workers include electricians and plumbers on power station and petrochemical sites, and maintenance electricians and workers in building contracting companies.

The main features of the award are:

- The settlement date is being delayed from January to April in 1982 and 1983.
- Increases in basic hourly rates will work out at just under 10 per cent from April 1982, with the same rise in 1983; this means about 7.5 per cent above 1981 rates.
- Travelling time—the period which a worker is assumed to require to travel to work and for which he is paid at full rates—is to be reduced by a quarter.
- Apprentices' wages will remain frozen throughout the two-year period of the agreement, pending the outcome of current discussions on the industry's new training initiative.

The effect will be to widen considerably the differential between apprentice rates and those of time-served workers.

Mr Jack Newby, the ECA's director, said the two-year agreement would allow contractors to maintain stability in the industry.

He added: "Electrical contracting is likely to emerge from the recession a little later than others, hence the delayed introduction of the new package which, while giving our craftsmen return for their skills in terms of basic rates and benefits, will also help employers over the next critical months."

## White collar union predicts increase in jobless in 1982

By OUR LABOUR CORRESPONDENT

A MAJOR white collar union has warned that unemployment will rise in the coming year, but a slump in consumer spending will weaken it.

The Association of Scientific, Technical and Managerial Staffs says, in its current Quarterly Review, that the December 2 mini-budget confirms the failure of Government policies.

"Government economic policy is not working, even in its own terms and to compensate, the Chancellor has made the desperate move to lengthen the period of its duration."

The main predictions in the review are:

- Registered adult unemployment will rise to 3.25m by the end of 1982, while the number of people who would like to work but cannot find a job will rise to over 4.5m.
- Since public expenditure forecasts have been made on the "unrealistic" basis of a 4 per cent increase in public sector wages and a 9 per cent overall inflation rate, there will be a "very heavy real squeeze on public sector services and capital projects."
- Output next year will remain

at the 1981 level. Exports will rise and an end to heavy de-stocking will increase demand, but a slump in consumer spending will weaken it.

The fall in manufacturing investment will be checked in 1982 but because it has been falling throughout 1981 it will be 5 per cent below 1981 levels.

Increases in mortgage interest payments, telephone charges, petrol and energy prices, council house rents, tobacco and alcohol in 1982 will combine to keep the inflation rate at between 10 and 11 per cent.

The sale of profitable public sector assets—such as parts of the British National Oil Corporation and British Gas—will relieve the public sector borrowing requirement in the short-term but greatly reduce Government revenue from 1983 onwards.

A "superficially reflationary" budget is considered likely in the spring. However, "if the net injection (into the economy) is restricted to only £2.5bn, the overall thrust of fiscal policy will remain deflationary as it would have to go some way beyond this before the thrust of policy became even neutral."

## Vauxhall to bus workers

VAUXHALL MOTORS plans to bus in extra workers to its Luton plant to cope with growing demand for the new Cavalier car.

Up to 200 workers, mainly vehicle assemblers, from the company's plant in Ellesmere Port will be brought by coach to Luton from January 4 and remain there for up to three months.

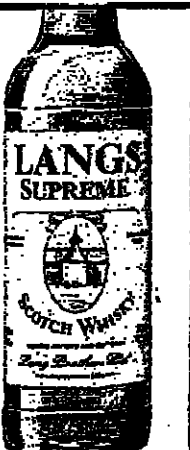
The company, which has shed more than 8,000 jobs this year, sees the move as solving a labour shortage at Luton and a surplus at Ellesmere Port, without having to resort

to new recruitment.

So far union officials at the Luton and Dunstable factories have not objected to the plan, because workers at both plants have been guaranteed full pay. Under the scheme volunteers from Ellesmere Port will be brought down each week and returned at weekends.

Workers at AM Multigraphics, part of the American-owned office equipment manufacturers AM International, have been warned of more redundancies following the loss of 600 jobs at the company's Hemel Hempstead site earlier this year.

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## MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

## Financial options at your fingertips

Barry Riley reports on the scope offered for strategic planning by computers

MANAGEMENT consultant Geoff Smith claims not to know much about computers. Yet he is the brains behind two computer systems which are designed to bring electronic financial planning to the top executive suites where, so far, it has barely penetrated.

According to Smith—surprisingly not an accountant but an engineer by profession—the marketing of computer programs is the modern way of publishing new management techniques. The launch of the strategic Vision system by ICL's application systems division follows closely on the introduction of a micro computer program called Decision Modeller by an independent software house, Intelligence UK.

The aim is to make seat-of-the-pants financial planning a thing of the past with the introduction of this new generation of readily usable computer models which allow executives to play around with a whole range of alternative policy decisions. How these decisions affect financial performance is a matter for almost instant display on a screen—one version has the bonus of multicoloured graphics.

Both systems are based upon Geoff Smith's method of ratio balancing and interlinking. Each shift in a variable, whether wage costs, interest rates or average number of debtor days, sends waves through the whole system.

The concept is that after being fed with a series of base year figures the model will allow the user to explore a range of options for achieving targets in year two. This is done without any need for computer languages or programming skills.

Despite the general public impression that everything in commerce and industry is run by computers these days, Smith and his electronic publishers argue that only a very few companies have so far used computers to assist with business and financial planning, except on a very basic level.

According to Alan Johnson, project manager at ICL, the area of computers in the financial



Geoff Smith (left), whose systems for financial planning have been developed by ICL and by Ashley Ward's (right) company, Intelligence UK

have been using models themselves, with the result that very little strategic work has been done. "Senior executives haven't got the time to devote to creating their own models," he says.

Now the new model, in the context of the much wider availability of VDUs (visual display units) to managers not specialising in computer work, is seen as allowing something of a breakthrough in the strategic planning area.

Over at Intelligence UK, Ashley Ward emphasises the role of the micro computer in opening up a new market. The introduction of cheap, powerful hardware has made it possible for executives to gain instant access to machines on their desks, rather than buy expensive time from a bureau or battle through the bureaucracy of their company's own data processing department.

It can therefore come as no surprise that Decision Modeller is exclusively a micro-based product, launched initially during last summer on an Apple but subsequently made available on a Commodore Pet and other popular models.

Vision, however, is confined for the time being to ICL mainframes—though it is planned to make it available on a micro in due course, probably on ICL's recently announced DRS 20.

It took something like three years of talking to computer companies before Smith managed to generate interest for his ratio balancing system. It arose originally out of his enthusiasm for cash flow and value-added analysis.

Smith's computer programs highlight the often dramatic impact of minor changes in, say, stock levels or the length of trade credit. "Customers say it provides a very good way of training people in the importance of small decisions," he comments.

His favourite technique is to concentrate on a measure of employee efficiency—defined as value added per unit of pay—and explore the various policies which might allow this to be improved.

## Targets

Smith's computer models, however, are targeted more conventionally around the pre-tax return on capital employed. Thus Strategic Vision, for example, is in the form of a series of screens which take the user step by step through an analysis of the financial flows within the business. Methodically, the model tells the user what are the consequences of changes in his initial targets or assumptions.

In practice, the user will enter forecasts of a series of variables, such as pay inflation or interest rates, and will study their impact on the final profit and loss account or balance sheet. The eventual objective is to arrive at a satisfactory financial balance.

Vision is being marketed as a three-tier package which uses the superior capacity of a mainframe computer to permit the incorporation of much fine detail.

The model can be entered at three levels. At the top is Strategic Vision, the module that could—in due course—be

made available on a micro. Next comes Tactical Vision, which allows an organisation to break down its figures into those relating to as many as 99 different products. This makes it easier to appreciate whether the strategic assumptions are credible. Finally there is Budgetary Vision, which copes with routine tasks at the lower levels of the organisation.

Decision Modeller is a very similar system, although it is claimed to offer a degree of extra flexibility to the user in that it is possible to move at will between different screens rather than being limited to a predetermined sequence.

The cost of the full Vision system is some £10,400, though the strategic module on its own is substantially cheaper, and in any case the system is available to rent.

In contrast the add-on cost of the Decision Modeller strategic module is little more than £500, though it can only be used in conjunction with the £425 Micro Modeller program of which Intelligence UK has now sold more than 1,000 since last February.

Allowing for the microcomputer hardware, if it is not already owned, the total cost for the strategic system would be somewhat over £4,000. Here again, tactical software can be added to broaden the capacity of the system.

Within the past couple of months the initial batch of 100 Decision Modeller systems has been delivered. According to Geoff Smith, users have been surprised and impressed at the way in which different aspects of a business are shown to depend upon each other.

Big claims are being made for this new electronic style of financial management. "We see the Vision system as being of enormous benefit in assisting organisations to improve their profitability—basically by being able to explore the many alternatives that face them," says Alan Johnson. "At the moment, decisions frequently have to be made in the dark."

Senior financial managers will not be quite so eager to accept that they have been guessing wildly. Many of them will no doubt feel that they have been coping well enough on the basis of existing non-electronic systems.

Vision or Micro Modeller cannot tell a top finance man anything new about profitability or cash flow that he ought not to know already. It is his job to have a sensitive feel for the shape of the business. He may also have preconceptions about accounting questions, although Geoff Smith brushes aside as mere quibbles queries by accountants on matters like his definition of value added. Taxation is one area in which the computer models have distinct limitations.

There is no doubt, however, that the new systems offer the potential for rapid and powerful analysis. And they can prove useful in putting over a point of view to less financially oriented colleagues.

Moreover they can have external as well as internal uses, allowing companies to keep track of the prospects of their competitors and suppliers. And although the systems have been designed as management tools, they could have uses elsewhere—for instance in forecasting work by stock market analysts.

So far there is nothing else on the market quite like the Vision and Decision Modeller products, not even in the U.S. In fact Decision Modeller is about to be launched in the U.S. in a slightly modified form, which allows for the different layout of American balance sheets.

Thus the American version will take as its starting point net income in relation to total assets rather than, as in the UK, pre-tax profits as a percentage of capital employed. The next step will be the marketing of a French edition, which of course will incorporate a language change as well as suitable adjustments to the accounting framework.

BOARDROOM BALLADS  
UNREAL TIME

There was a time we just remember  
When, January to December,  
We would make, and pack and sell  
And pay a dividend as well.  
And most directors, good and bad,  
Could multiply, subtract and add,  
Or run their various divisions  
With time to take a few decisions.

But no one now would dare refute a  
Message from his main computer,  
Or embark on any paper.  
Without its thousand yards of paper.  
The print-out and the video-screen  
Are quite enough for any man,  
So no one really could expect us  
To read the stuff and be directors.

The monster answered us with queries,  
Gestating through successive series,  
And kept us busy days and nights  
Like information phagocytes:  
Until we thought we'd end the fuss  
And make the damned thing work for us!  
A process which, alas, consists  
Of hiring systems analysts.

The systems analysts decreed  
An urgent, over-riding need  
For changing everything we'd got  
To ease the information clot—  
By relocating functions where  
The king computer would prefer,  
Which made the hardware more contented,  
But everybody else demoted.

So now we have the finest data  
Between the North Pole and Equator,  
And the poorest market share  
Discoverable anywhere!  
Systems chiefs outnumber braves,  
Crawling through the archipelagos,  
With, to square the whole equation,  
A director of information.

We hoped that he might entertain  
Our hyper-active Delphic brain,  
And might graciously afford us  
Time for getting in the order.  
But now we're told the thing that's in is  
Apples, micro-chips and mainframes.  
No doubt soon we'll change to them—  
Plus a change, c'est plus la même!

Bertie Ramsbottom

Starting next week, the scope of Bertie Ramsbottom's Boardroom Ballads is being extended by their creator, Ralph Winkle, to cover not only boardroom functions but also some of the key issues confronting international business. Himself a former company director, Winkle is widely known for his work on business policy at the Oxford Centre for Management Studies and at business schools in the United States.

## BUSINESS PROBLEMS

BY OUR LEGAL STAFF

## Building costs and VAT

We are registered for VAT having for some years carried on the business of builders, mainly in the building line. In view of the present recession we ceased these operations and concentrated on rebuilding two properties which the writer and his wife own with a view to selling them. The first property was our principal residence and the second was a derelict property we purchased to renovate and move the family into while we carried out works on the first. In both instances the reconstruction of these buildings entailed considerable costs amounting to more than 50 per cent of total building costs and in our opinion these fell within the 50 per cent rule for exemption of major reconstructions and verified costings to this effect were produced for the benefit of Customs and Excise. They have agreed to accept the first and larger property as falling within the 50 per cent rule, but the smaller property in which we are presently living, they have determined as falling outside this rule.

In their opinion the costs which would be attributed to maintenance and repairs should be discounted from the figures, despite the fact that the building was completely gutted and a considerable extension added. Secondly, they maintain that we cannot zero rate the building as we are in occupation, despite the fact that the writer's wife owns the property and paid for the works which were carried out by the writer who is a sole trader.

A supply by a VAT registered builder of services in the course of his business in relation to the alteration of a building where the work does not amount to maintenance or repair is zero rated. In addition materials used will normally be zero-rated. The cost of the work is not necessarily important but rather the nature of that work. The difficult point in your question is that the work done might not be in the course of your business which would mean that the input tax relating to the materials used could not be reclaimed by you. You obviously have an argument against this in relation to the second property which is owned by your wife as you would say that you have continued your business and it is irrelevant that

your sole customer at the present time is your wife. You do not state who owns the first property but if it is yourself you might have some difficulty regarding this point if it is raised by the Customs and Excise.

## Taxation of property

I am considering the formation of a company whose sole activity would be the ownership of residential investment property. Could you please recommend a book on the subject of the taxation problems involved?

Perhaps the best book for you would be Bramwell's Taxation of Companies (2nd edition, with a supplement), published by Sweet & Maxwell (ISBN 0 421 24980 7). You may find this in a reference library as a bound volume of the British Tax Encyclopedia; it is also sold separately.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

## TECHNOLOGY

EDITED BY ALAN CANE

## Cost-cutting diesel engines

BY ANDREW FISHER, SHIPPING CORRESPONDENT

SULZER, the Swiss engineering company, has launched a new range of fuel-efficient diesel engines aimed at cutting ship-owners' costs in these days of high energy prices.

The new low-speed engines are claimed by Sulzer to achieve the world's lowest fuel consumption and break through the 50 per cent thermal efficiency barrier. They will be available

for installation from the end of 1982. The company said it had moved ahead of its nearest rival in the fuel-efficient engine market, Burmeister and Wain of Denmark, with the new Sulzer RTA Superlongstroke. It has direct drive shaft speeds of down to 10 revolutions a minute and is shorter than the longstroke engines now on the market, so that cargo capacity can be increased.

The RTA engine range will cut fuel costs by up to 10 per cent, Sulzer said. It also claimed that their fuel consumption was up to 6.6 per cent lower than engines made by its competitors. Depending on how oil prices rise, an RTA engine could save the owner of a 170,000 dwt bulk carrier between \$1m and \$3m over five years.

Since 1970, fuel bunker prices have risen from around \$20 a tonne to about \$200 and oil companies reckon with future growth of 5-10 per cent a year in prices, said Mr Gottlieb Wolf, a Sulzer vice-president and technical director.

## Lower speeds

Ten years ago, fuel costs only accounted for about 8 per cent of the running costs of the 170,000 dwt ship used by Sulzer as an example. Last year, they were much higher at 30 per cent and by 1988 could either be at the same level, if fuel prices are static, or rise to as much as 50 per cent if they move up by a third.

As a result of the sharp rise in fuel costs, most shipowners have been running their vessels at lower speeds to save money. This, said Sulzer, together with improved design of ships leads to lower shaft speeds, yielding more propulsion efficiency while power needs drop.

Reduced shaft speeds can be achieved through reduction gears, dropping the mean piston speed, or increasing the stroke to bore ratio. Sulzer said the latter option represented the optimum solution for future low-speed engines, because it allowed a simple, reliable, and cost-effective direct propeller drive.

The RTA Superlongstroke engine range has a stroke to bore ratio of about three for four shaft speeds and specific fuel consumption down to 123 grammes per brake horsepower hour at a full load. Sulzer said this consumption, the lowest in the world, would now be offered for the first time in the history of prime mover development.

Among Sulzer's licensees who will be building the new RTA engines are the Clark Hawthorn subsidiary of British Shipbuilders on Tyne, Sulzer expects to have the first engine on its own test-bed in May 1983, but its Japanese licensees—Mitsubishi, Ishikawajima-Harima (IHI), Sumitomo, and Hitachi—will probably do this earlier.

Sulzer said its licensees have responded positively to news of the new engine, especially IHI and Mitsubishi. Also keen to build the RTA range is the H. Cegielski yard at Poznan in Poland.

## Glass fibre reinforcement uses filament winding

HIGH PERFORMANCE glass fibre reinforced tubing designed for use as pneumatic and hydraulic cylinders is available from Halite Developments, Hampton, Middlesex (01-941 2944).

The tubing is manufactured by a filament winding process using continuous glass fibres and epoxy resin, with additives to give low friction properties on the inner bore surface. The company says that very high strength and rigidity can be achieved by a choice of winding technique, resin and reinforcement.

Manufactured with internal bores from 25 to 250 mm (wall thicknesses from 2.5 mm upwards), the tubes leave the manufacturing process with a mirror-like bore finish of 0.2 microns. No expensive finishing such as honing is required. They are also said to have exceptional corrosion and

chemical resistance and a significantly better strength to weight ratio than their metal counterparts.

The smooth bore and special additives give a very low friction surface enabling the tubing to be used in completely dry unlubricated air. Over 20m cycles have been recorded, says the company, "without measurable wear."

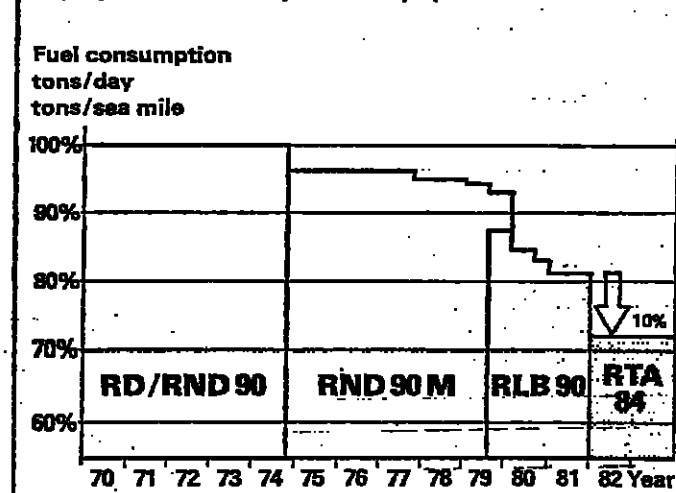
## Lightweight foils for insulation

A NEW range of lightweight foils for insulating walls, roofs and ceilings in hot and humid climates has been introduced by AHI Roofing International.

Degrafol is available in six grades, and the company claims it will reflect up to 95 per cent of sun's radiant heat striking a roof.

## Fuel consumption at normal service load

Specific fuel consumption and improvement in propulsion efficiency (same ship speed)



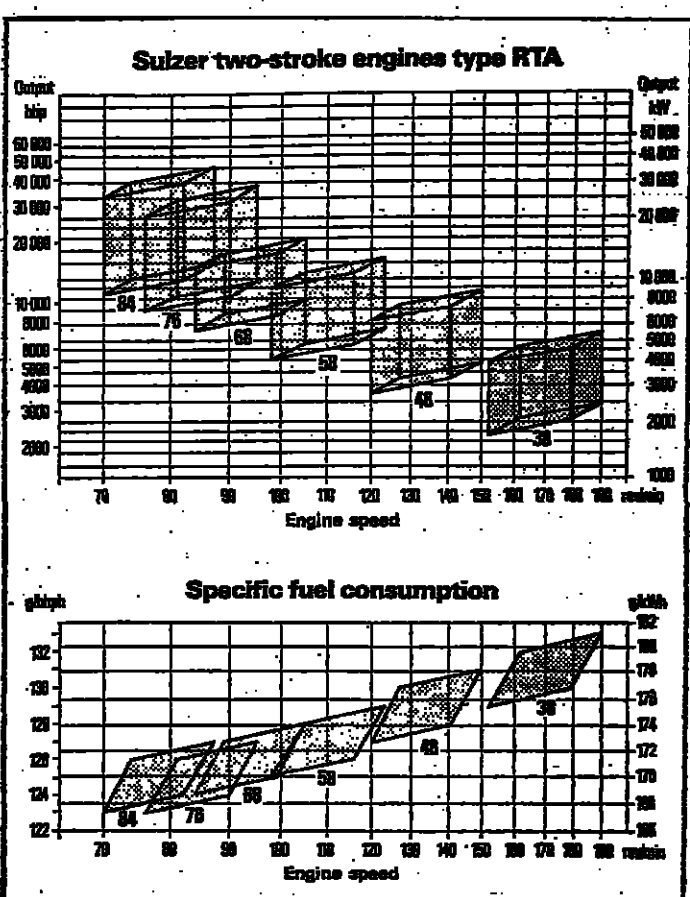
## Plessey components for communications

BOTH PLESSEY and Fibre Optics Research and Technology have announced components for optical fibre communications systems.

Plessey Optoelectronics and Microwave have detectors available for medium-length systems. The devices are small area silicon PIN detectors mounted in a standard S4 package or alternatively fitted with 300mm of 200 micron core fibre as a "pigtail" to allow efficient coupling of transmitted light over the detecting area. The devices are designated HRD 100 and 100P respectively. The company is also offering an emitter, HRD 101, mounted in an ITT OCN-01 connector or

in an Amphenol 906 connector (the HRD 102). Both offer a direct interface with connector terminated cables, and are said to provide a cost-effective solution for active components in OEM link designs when used with other Plessey components.

From FORT comes news of an optical Y-coupler, SWSC-01, which is fabricated by splicing two fibres with a longitudinal cut (that is, along the fibre side) and then, after splicing them together, cutting laterally and end splicing to a third fibre. Branching ratios can be provided that give two outputs each 4dB down or one which is 2dB and one 12dB down. More on 0732 352710.



## Effluent sampler offers safety

A CHARACTERISTIC of the electrically driven air compression system is that most of the applied electrical energy ends up as heat, in frictional, motor and compression losses.

So IMI Fluidair has come up with a version of its SR 20/30/40 AA rotary sliding vane compressor with integral high capacity oil coolers, compressed air after cooler and a ducting arrangement that allows the warm air to be taken away and used for space or process heating, for drying or other purposes.

The company claims the coolers are so efficient that at full load 90 per cent of the electrical input power can be reclaimed as heat. If it is used advantageously says IMI Fluidair, the cost of producing compressed air can be reduced by half. More on 061 723 2421.

## Wire transmitter from Uniloc

TWO WIRE transmitters for measuring dissolved oxygen, conductivity and residual chlorine have been added to the Uniloc range of analytical products made by Rosemount Engineering Company of Bognor Regis (0243 861241).

Outputs in all cases are four to 20 mA, making the transmitters compatible with most process control and monitoring systems.

Installation and maintenance is simple and a dual compartment design, covered by individual screw covers, isolates field wiring from sensitive electronics, eliminating any chance of damage or error. Each unit has a field-selectable range switch covering the full measurement span. Zero and span adjustments are made externally.

ELAINE WILLIAMS

## Precision deal for Swiss watch company

OMEGA, the Swiss watch company best known for its time keeping, is to supply precision mechanical parts to the electronics industry.

It has signed an agreement with Censor, a West German company which manufactures equipment for making silicon chips.

Omega will make precision components for automatic step and repeat mask alignment and exposure systems. These are used to project the patterns which make up the integrated circuit on to the surface of the silicon wafer.

The step and repeat system moves along the surface of the wafer projecting one complete circuit at a time—so may have to project the pattern more than 100 times to fill the whole wafer with circuits.

The surface of the silicon is covered with a photosensitive material which hardens under exposure to ultraviolet light. Unwanted parts of the circuit are etched away to build up the layers of the integrated circuit. Despite the fact that such

automatic equipment has been available for many years, these automatic systems are seen as one of the most important devices for future production of silicon chips.

Many chip makers continue to use manual techniques where human operators align the patterns onto the wafer. Because of the limitations in human sight, this restricts the size of elements on the chip in order to accommodate human error. However, automatic systems are more precise and are increasingly in demand for high

volume production of integrated circuits. Equipment manufacturers are constantly trying to produce machines which project thinner lines onto the wafer—which reduces the overall size of the elements which make up the circuit.

Censor says that its latest machine can produce lines which are between 0.5µm and 0.7µm wide and cater for between 45 and 60 wafers an hour.

ELAINE WILLIAMS

## Undersea camera for N. Sea rigs inspection

OSPREY ELECTRONICS, a small company based in Scotland, has developed a combined underwater photographic and television camera for use in subsea inspection of oil rigs and the like.

The principle behind the camera is very similar to that of the conventional photographic single lens reflex camera. It has a single lens system for both receiving television and photographic images.

## Datatext to launch new stand-alone processor

DATATEX of Camberley, Surrey, is to launch a new stand-alone word processor at Info 82 (February 9 to 12, Barbican, London).

Priced at £5,500, the basic model will have a 25 line by 80 character screen with keyboard, a control unit housing two quadruple density mini-cassettes, and a proportional spacing printer. A similar configuration with a 5m byte Winchester disc store plus a single mini-cassette will cost £8,500.

A low profile detachable keyboard is employed; the CRT display unit is tiltable and available with green, amber or white phosphors. Video facilities include reverse (black on white), blink, bold, underlining and suppression, all under software control. The system can also be used, with extra software, for routine business computing.



Neena Cotrubas  
A Midsummer Night's DreamKaren Armstrong  
LuluJanet Baker  
AlcesteValerie Masterson  
LouiseCharles Craig  
Otello

## A rich year in the opera house

by MAX LOPPERT

How did it happen?—in the midst of economic doom and gloom, with frenzied warning signals issuing from all the major opera houses, and one or two small craft already on the rocks, 1981 proved to be a year of exceptional richness and variety in opera, not approached in my own experience for a decade or more. The richness and variety lay in mixture and blend. Choice rarities became available to the Londoner or resident of the South (though such were by no means confined thither), frequently in revivals of quality to match. Popular favourites were not neglected, as indeed they should not be; and a small showing of renewed concern for the operatic beyond the usual Offenbach, Strauss, Lehár, or G&S should have given heart to those with a taste for lighter things of superior quality.

"The critic who is grateful is lost," said Shaw. Before admitting my inability to live up to the Shavian ideal of creative ingratitude, let me at least make the complaint that, again as in the recent past, Britain seemed in 1981 as far as ever from evincing interest in its own worthwhile musical-dramatic compositions of the past three decades, or else from giving hearings to those produced elsewhere. (Ligeti's *Cosmic Mountains* comes to the ENO next season, Stockhausen and Salinas are scheduled for Covent Garden thereafter; these are the principal exceptions to the rule of insularity quite as dominant as ever.) And the way of what a colleague in the Daily Telegraph has called the "fashionably obstructive" producers of opera from East Germany still holds strong over the Welsh and English National companies, in almost every case to their detriment—I make a personal exception for the Herz Solome, which returned to the Coliseum in incandescent form.

It was above all a year of French opera—in London, mostly, though Scottish Opera put on a new *Pearl Fishers* (done too happy, by report). Names from the history books, loved by devotees but cast aside in recent decades, suddenly appeared on the opera-goer's calendar: Meyerbeer's *Les Huguenots*, the Saint-Saëns *Samson* at Deila, Gluck's *Alceste*, and the English Bach Festival's latest and most successful shot at "authentic" Rameau, *Cantor et Polixène*, all at Covent Garden; Gounod's *Roméo et Juliette*, Charpentier's *Louise*,

and Pelléas, all demonstrated in various degrees of feasibility in translation at the Coliseum; Massenet's *Herodias* (London University) and Meyerbeer's *Robert le diable* (Nottingham) on the rocks, not to mention the BBC concert performance of Sacchini's *Rinaldo* at Camden. Not everyone took equal pleasure in all parts of the French Revival, I myself had rather more time for *L'Africain* than most of my colleagues, and rather less for *Louise*. But each new enterprise provoked genuine discoveries re-evaluations, surprises: may they continue.

Two of the three high points of my own operatic year came widely spaced, both comprehensively dominated by its locale, and both noted by the Royal Opera. To meet Berg's *Lulu* in March and Gluck's *Alceste* in November and December (I went to visit both twice, and would have gone more often if I could) was a spanning not just of 1981 but of worlds of musical-dramatic characterisation, ambition, and achievement. *Lulu* proved to be Götter Friedländer's first London opera production at least halfway on the right lines (though more than one Bergian could be found to deny him even this much). "Halfway" meant brilliant, razor-sharp stage invention cheek by jowl with infuriating producer's superimposition, most of the distortion being reserved for the new Act 3. Karan Armstrong, unusually strapping and vocally flawed (but has a fully adequate Latin voice ever existed?), and Colin Davis as conductor developed strengths only hinted at the start; the whole show exercised a compulsive, blinding fascination—one lived with and inside *Lulu* for days on end. And with *Alceste*, a magnificently flawed masterpiece in an only OK John Copley production, directed by Janet Baker and Charles Mackerras to an experience of a lifetime. Neo-classical nobility, neo-expressionist sortidness, both irradiated by compassion, humanity, and sympathy for the heroine—what a year!

The span of total achievement at Covent Garden was quite as wide. Gluck and Berg were not the only plusses; *Somerset* was visually magical, lovingly conducted by Davis and given big, canny, if also tonally uneven title portrayals by Jon Vickers and the exotic Shirley Verrett. The new *Macbeth* was powerful and irritating in about equal measure (the irritations caused even more by Muriel as con-

ductor than by Elijah Moshinsky as producer)—at the very least, it was a staging with a strongly decided point of view. All this was at one pole; the disastrous new Don Giovanni limply launching the first Mozart Festival (which was subsequently "saved" by lively revivals of *Figaro* and *Costi*) was at the opposite, as were the attempts, of artistically dubious worth, to put on *Die Schöne mit dem Ballo in maschera* (the illness of Pavarotti, Renato Bruson and Caballé playing havoc with the schedule) and the Sutherland-Bonyngue *Trova-*

tor. According to the curious ways of casting at the House, *Memorino* in *L'écuyer d'amour* belongs not to a dashing young tenor but to a famous veteran in his 50s—in the first series it was Nicolai Gedda, in the second Carlo Bergonzi (who at least compensated in terms of vocal authenticity, as he did in *Luisa Miller*). Neena Cotrubas made her first important approach to *bel canto*, in a revised staging (much of it visible) of *La sonnambula* that asserted, alas, her dramatic rather than her vocal prowess in the field. Bruson's grizzled, haunted, *Macbeth*, Grace Lumbury in the closing scene of *L'Africain*, Raina Kabaivanska as a fragrant *Butterfly*, a *Figaro* Prom in which five stars (Lucia Popp, Stafford Dean, Thomas Allen, Margaret Marshall, Margherita Zimmermann) shone brightly, and *Alceste* in an Arabella conducted with a civilized light hand by John Pritchard—all these are the year's more durable memories. Dennis O'Neill, a Welsh tenor of sweetness and charm, was well used in *Butterfly*, *Alceste*, and *Somerset*.

At the English National Opera, it was a year of solid, not wildly exciting achievement. Gounod's *Roméo*, the above-mentioned *Louise*, Jonathan Miller's impressively thoughtful *Otello* (Charles Craig, Neil Howlett and the radiant Rosalind Plowright leading the strong set of principals, Mark Elder the magisterial conductor), and revivals of *Julius-Cæsar*, *Tosca*, *Salome*, and *La traviata* all demonstrating the virtues of ensemble opera while promoting real stage performances, were among the credit entries. Among the debit ones, unfortunately, was the new *Tristan*, a visual shambles which not all the grandeur of Goodalls conducting nor the growing vocal splendour of Linda Esther Gray, Alberto Remedios and Gwynne Howell, could mitigate; a wash-

out of an *Ariadne* on *Naxos*; and the effortful, impeccably fashionable "relevance" of the Monteverdi *Orfeo*, considered by some the last word in opera-modern theatre (and by me the last word in bogs). On *Pelléas*, Harry Kupfer laid a heavy, interlocking hand. The world premier of Iain Hamilton's *Anna Karenina*, which I had to miss, was accounted both a worthy evening of international opera and a miss by a fairly wide margin. Four sopranos—Gray, Plowright, Valerie Masterson (Juliet and Louise), and Josephine Barstow (Salome and Violetta)—continued to be the company's best news.

A quick countrywide roundup paints an essentially positive picture—funds short, but the popularity of opera still growing. The Scots brought us, by way of a good *Lucia* revival, the beautiful and sympathetic Putnam; their desire to make money out of a *Beggar's Opera* given a wildly inappropriate big-musical treatment was foiled with a vengeance, and only Thomas Allen's *Macbeth* emerged from the wreckage intact. Opera North, the English National Opera North continued to forge a lively, youthful ensemble style, as *Der Freischütz* and *Macbeth* bore out; Kent Opera did its best work in the inopportune touring venues of which the company has made itself complete master.

I find it rather more difficult to contribute a balanced view of the Welsh National in a sentence or two. Praise for the daring and excitement of their discoveries and rediscoveries—*Martin's Greek Passion*, a brave and sometimes illuminating *Frau ohne Schatten*—must here be tempered by the memory of three grotesquely unmusical productions—in order of descent, *Le forgeron*, *Le roi des Rois*, and *Le roi des Rois*. Sadler's Wells, impatient with its periodic bouts of action, initiated opera productions of its own: *Hansel and Gretel* and *Kalman*'s operetta *The Gypsy Princess* were the creditable, not very polished first fruits. Kent Opera came to Rosebery Avenue, so did *The Light House*; Handel Opera delighted both the vocalists and the unconverted with *Portenope*, a mock-heroic romantic wrangle over so slyly mocked itself in Tom Hawkes' staging. The Wells is not exactly a lovable theatre, but for most of the operas it houses the place is at least the right size, which can hardly be said for Covent Garden or the Coliseum.

The festival scene told a similar tale—budgetary restrictions (Buxton and Aldeburgh put on only one opera of their own; Bath took in the Fires' touring thriller, Maxwell Davies' *The Light House*; Edinburgh invited only a single visiting company) did not automatically

entail artistic rout. Buxton's *Secret Marriage* was in fact a delightful serious of couplets; the comic opera made to seem better than it is. Renato Capecchi singing in English and making off with the evening. Edinburgh's visitors from Cologne put on a new *Barber* for the occasion, and it was much liked.

Another new *Barber*, produced by John Cox and with Maria Ewing an irresistibly jolly-laid Rosina, launched what was undoubtedly the best Glyndebourne season in years—and this after several successive seasons of substantial achievement. There was *Fidelio* with Josephine Barstow (whom I respected rather than warmed to); a vital and nimble *Ariadne* (Ewing, Gianna Rolandi, and Helena Döse an unusually attractive leading female trio); and *Figaro* in two deals, each with its points of special interest. With the first Glyndebourne production of Britten's *Death in Venice*, Peter Hall and Bernard Haitink deepened their already sturdy partnership, my operatic year touched its third high point—a quintessentially English kind of theatrical magic despite the foreigners involved in the enterprise (Neena Cotrubas' *Tytania*, Curt Appelgren's *Bottom*, Haitink in the pit), restrained, funny, fantastical, and strange.

What else? The Prom concert performance of the first version of *Le forgeron*—an investigation at once worthwhile and rousing, if inevitably doomed, attempt by Abbey Opera, to undertake Pfitzner's glorious *Palestrina* with shoestring forces; a knock-out modern-dress *Rake's Progress* at the Royal Academy; Birtwistle's *Down by the Greenwood Side* at the National and the Part/Stephen Oliver *Earth* at the Royal Opera; the entirely personal, that nobody else would watch it, there are no easy answers. Various possibilities come to mind: those who have missed one or two episodes of *Brideshead Revisited* might be grateful if the entire serial were repeated during one day of the holiday, and the same could be done for other recent serials. With the lethargy induced by overeating Christmas seems an ideal time for one of the growing number of televised snooker championships. Yet millions not interested in these particular subjects would be furious.

You quickly find yourself merely expressing personal preferences and mine were satis-

## Television

## Bound to end in tears

by CHRIS DUNKLEY

Christmas television is much like Christmas itself: the fuss made beforehand is so great that whatever turns up is certain to be a disappointment. This Christmas the connection seemed even more direct: the bigger the hype, the greater the let-down. Thus *Gone With The Wind*, which broadcasters had been claiming as the ultimate yuletide weapon since at least midsummer, turned out to be so sentimental, so long-winded, and so far-fetched that nobody in our house even bothered to watch the second half.

This came as something of a surprise, since we had seen it before in the cinema, and were looking forward to at least wallowing in a good old-fashioned story communicated with high technical proficiency. That it seemed in the event to be more like second-rate women's magazine fiction conveyed with techniques which at times looked downright tacky, says something about either the unreliability of memory, or the magic of real cinema, or in contrast to the domestic box—or both.

As for the Christmas "specials" of regular series which the broadcasters tell us every year are more popular than all but the very biggest blockbuster movies, the difficulty is in seeing what is special about them. The Christmas element is about as integral to most of them as the holly wreath to the front door: cheap decorations loosely tied on.

Nowadays of course Christmas shows are all pre-recorded and in some cases very little effort is made to preserve even the pretence of seasonableness to a vital and humble *Ariadne* (Ewing, Gianna Rolandi, and Helena Döse an unusually attractive leading female trio); and *Figaro* in two deals, each with its points of special interest. With the first Glyndebourne production of Britten's *Death in Venice*, Peter Hall and Bernard Haitink deepened their already sturdy partnership, my operatic year touched its third high point—a quintessentially English kind of theatrical magic despite the foreigners involved in the enterprise (Neena Cotrubas' *Tytania*, Curt Appelgren's *Bottom*, Haitink in the pit), restrained, funny, fantastical, and strange.

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You quickly find yourself merely expressing personal preferences and mine were satisfied last time a great clutch of Fred Astaire movies were shown over the Christmas holiday. This year BBC2 did a similar favour for Harold Lloyd fans, assuming there are such things. Astaire worshippers (and in my family there is one aged 10 and another of 65) had to be satisfied this year with the compilations contained in ITV's *Salute To Fred Astaire* which, though not as good as being able to watch the whole of *Swing Time* or *Top Hat*, did supply choice moments from many of his films.

It was recorded at one of those soup-and-speech nights which Hollywood does so much better than we do, this particular occasion being the presentation to Astaire (and no one deserves it more) of a Lifetime Achievement Award. Instead of being mere punctuation, the contributions of those paying tribute added considerably to

vision, however, a lot of the ideas in this show—the puns, the fuzzy duddy TV chiefs and so on—were too similar to those in Everett's last TV series. Some understandable anxiety about lack of originality showed through in the "Why won't you serve Jews ice-cream?" joke. Still, the "Shoot The Dog" game show was unchallengeably the most hilarious bit of bad taste this Christmas.

Straddling the boundary between comedy and documentary was TV's fascinating "how-it's-done" programme *Of Muppets And Men* on Sunday. Though never one of the Muppets' greatest fans, I did find this programme fascinating with its revelation of an entire world starting six feet up in the air to allow room for the puppeteers down below. Further, which the originator Jim Henson and his band have to work, producing lip movements in the puppets to synchronise with their own voices directed into shoulder-mounted microphones while simultaneously moving about their heads visible to them only via monitor screens, I was very much more impressed than before with the finished product.

Firmly in the realms of the traditional documentary, and an excellent example, was *Princess Anne, Her Working Life*, made for Thames TV by Tim King. At the end of 11 hours there were several dis-appointments about the subject of the programme: remembering that expensive education it was dreadful to hear her use "criteria" as a singular noun; with such homely looks and apparently no dress sense it is a pity that the advice given to her about clothes is so poor; that she doesn't take it; that the Princess Anne is being mis-undone; that her conversational opening gambit on all public occasions is not only uninspired and uninspiring but unvarying: "How long have you been here?" It was also clear, however, that she is nobody's fool, and that—like lots of other people—she works pretty hard.

The one disappointment of the programme itself was that it never indicated quite how hard. Though it documented the particular life in great detail when the princess visits a cosmetics factory and two other organisations, and managed to take in a trip to Fiji, with editor Christopher Spencer sometimes working up a beautifully informative cutting rhythm to convey a sharp feel of the pace and the contrasts involved in this one life, we were never told whether Princess Anne usually spends six days a week on official business, or six a month, or six a year and that laid an unfortunate uncertainty over the picture.

That apart it was yet another highly competent piece of work on the outfit which now has the most brilliant success in public relations in the country. If Satchel and Satchel persevered for the Conservatives for 100 years they could not begin to match the image of the royals because their basic material lacks the necessary glamour. The irony is that the British royal family has achieved unprecedented popularity and security via the very phenomenon which Cassandra used to say would destroy them: television.



Linda Ronstadt in Of Muppets and Men

## OPERA &amp; BALLET

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## A new general for Argentina

GENERAL Leopoldo Galtieri took control in Argentina last week after a show of political subtlety and military insubordination which topped his predecessor General Roberto Viola and which left his rivals for power breathless with amazement.

General Viola had been in power for less than a year. During this time he and Dr Sigaut, his economic minister, had acquired something of a reputation for incompetence in running the affairs of the country. Argentina notched up a world record inflation rate for 1981 while the peso slid steeply and almost continuously during the Viola period. The Argentine gross national product is estimated to have fallen very sharply.

Disregarding the rules the military had established for succession when they toppled the last civilian government in 1976, General Galtieri elbowed his way to the top and managed, unlike his predecessors, to retain command of the army, a principal key to success for any Argentine military leader.

The new Argentine president has made it clear that he is unwilling to rule merely as the delegate of the commanders of the three armed forces. With troops owing obedience to him he is in a stronger personal position than General Viola or General Jorge Videla who ruled before him.

In his first pronouncements, General Galtieri has confirmed the widespread belief that he will aim for a strictly orthodox economic strategy as a way of pulling Argentina out of the severe difficulties it has been experiencing this year. In 1981 the Gross National Product is estimated by the UN Economic Commission for Latin America to have fallen by 6 per cent. Industry has been particularly affected by recession, with output shrinking by no less than 15 per cent.

The new president has

promised a programme of austerity and a sharp reduction in the public sector as the way forward. His economic minister, Dr Roberto Alemann, has taken the first steps toward monetary orthodoxy by decreeing an end to the two-tier exchange rate which his predecessor introduced in June.

By the middle of next year, General Galtieri and Dr Alemann promise to have identified and started to prune what they consider to be superfluous appendages to the state. State industries in many fields are under threat of being sold to private investors where they can be found.

The question now must be whether Galtieri has sufficient authority to enforce his recipe. He faces the hostility of many "nationalists" in the armed forces and in civilian life. These "nationalists" have become used to the habit of decades during which corporations were set up by the government regardless of cost to produce goods and services regardless of price. One of the most compelling examples of this is Fabricaciones Militares, the army's own industrial complex. The air force and navy each have similar manufacturing empires.

On one major question General Galtieri has so far kept his own counsel. In spite of the increasingly loud demands of civilian politicians for a rapid return to parliamentary rule the new president has refused to announce any timetable for political normalisation. He cannot hope to continue to ignore the civilian politicians. His aim has to be to combine a rational and effective economic policy with the return of the country to civilian hands. If a future civilian government in Argentina does not eventually endorse the economic measures taken by the military these measures however salutary they may be will not survive for long.

## How to reward directors

SHAREHOLDERS in Lord Grade's Associated Communications Corporation are being asked next week to approve the payment of £580,000 compensation for Mr Jack Gill, the group's former deputy chairman and managing director, according to the company, this is substantially higher than the amount which a court would have been likely to award Mr Gill as compensation for breach of his service agreement.

Institutional investors are unhappy about the size of the payment, and rightly so. It focuses attention once again on the ability of public companies to reward their executive directors with extremely generous service contracts and fringe benefits which appear to bear no relation either to their own performance or to that of the company.

It is not obvious why directors of companies, who are paid substantial salaries, need or are

entitled to the security of service contracts. A straightforward annual salary, together with bonus schemes linked to performance, is very much to be preferred. Moreover, with the reduction in the higher rate of income tax, the elaborate array of "perks" as a supplement to salary, should no longer be necessary.

Even if next week's meeting approves the payment to Mr Gill—and the voting structure of Lord Grade's company makes that outcome almost certain—the issue should not be allowed to fade away until the next big payment hits the headlines. Both institutional investors and non-executive directors have an important responsibility here. The remuneration of full-time directors should be dealt with by a committee of the Board consisting entirely of non-executive members. Institutional investors should use their influence to ensure that this is done.

## The lessons of Invergordon

YESTERDAY'S announcement about the closure of British Aluminium's smelter at Invergordon in Scotland leaves several questions unanswered, not least the total cost to the taxpayer arising from operation of the plant over the past 10 years and from the closure arrangements: these include financial settlements, details of which have not been fully disclosed, between the company, the Government and the North of Scotland Hydro-Electric Board.

Invergordon is one of three smelters which owe their existence to the encouragement and support of the Labour Government in the late 1960s; the others are in Anglesey, owned by Kaiser Aluminium and RTZ, and at Lynemouth in Northumberland, owned by Alcan. The key to all three projects was cheap power; Anglesey and Invergordon were linked to new nuclear power stations, while Alcan built its own coal-fired power station based on a special supply arrangement with the National Coal Board. The investment in aluminium smelting was seen as a classic demonstration of the Wilson Government's determination to harness science-based industries to create new jobs and save imports.

As it turned out, several of the assumptions on which the projects were based were not fulfilled. In particular, technical difficulties involved in the construction and operation of a new advanced gas-cooled nuclear reactor undermined the economics of the power supply agreement and caused

heavy losses for the Central Electricity Generating Board (which supplied the Anglesey smelter) and the North of Scotland Hydro-Electric Board. Some of these losses have been borne, in effect, by other electricity consumers.

The Wilson Government can hardly be blamed for failing to foresee the problems of the AGR. Ministers of the time can argue that, despite all the difficulties, a new industry was created and has presumably brought some benefits to the UK. Apart from Invergordon, the other two smelters appear to be in no imminent danger of closure, although their profitability has been affected by a recession. There is nothing wrong in principle with the idea that energy-intensive industries like aluminium smelting should be able to negotiate special tariffs with electricity suppliers.

The Invergordon closure does not necessarily invalidate the case for going ahead with the aluminium smelting investment. But it does reinforce the need for a thorough appraisal of the costs and benefits of the whole programme. One of the curious features of government intervention in industry over the past 20 years is that, although there has been a great deal of it, very few attempts have been made to study the consequences of particular investment decisions, and to draw appropriate lessons from them. Has the development of aluminium smelters been a success or a failure? It is a suitable subject for investigation by a House of Commons Select Committee.

"WE HAVE got ourselves out of a crisis," Mr Ronnie Utiger, chairman of British Aluminium, said yesterday. He was not just putting on a brave face.

The company's decision to close its Invergordon smelter was obviously very painful both in human and personal terms. Mr Utiger played a leading role in developing the project in the late 1960s, and for years it formed the showpiece of the company's activities. But there is little doubt that the outcome could have been a whole lot worse.

In financial terms, the smelter has over the last year or so been draining British Aluminium of its life's blood. The price of aluminium has been falling, the costs of power to make it have been rising, and the upshot could have been very serious for a company which is quite small by the standards of the aluminium industry.

The central problem has revolved around the terms on which the company has been getting its supplies from the North of Scotland Hydro Electric Board (NSHEB). Since early 1980, the two have been in public dispute about the detailed interpretation of the Invergordon power agreement. By last June, British Aluminium had provided for, but not actually paid—disputed charges amounting to £37m, and the figure was rising at a rate of about £12m a year.

Litigation between the two parties was not scheduled to reach the courts until 1982, and could have run on for years. British Aluminium did not have that much time to play with.

During the last three months, it has been attempting to renegotiate the entire contract—to start again from scratch, as it

## A strong card has been traded in exchange for a settlement

were. In the end, the decision not to let the company off the hook was taken at the highest political level. British Aluminium was not going to get a new contract. But nor was it going to be placed in a position which would threaten its other 2,700 employees in Scotland and 4,500 elsewhere in the UK.

The precise financial details have yet to be made public. Yesterday's statement said that the power contract which gave the company rights to take electricity from Hunterston "B" nuclear station until the year 2000 had been terminated, by mutual agreement, and that the residual value of those rights have been agreed.

In addition, the statement went on, the disputed power charge had been settled, and in its place the company had received Government loans to finance its share of the cost of building



The Invergordon smelter in Scotland which British Aluminium, headed by Mr Ronnie Utiger, has decided to close

Hunterston had been cleared. At the last balance sheet, these amounted to nearly £34m.

What this seems to mean in effect is that British Aluminium has traded its one strong card—rights to cheap electricity for the next 18 years—in exchange for a settlement of the disputed charges and of the Government loans.

Although Invergordon was not getting electricity cheaply enough to make aluminium economically, it was still paying a lot less than other consumers. On top of the subsidies in the original agreement, which have always been kept secret, the Government has over the years paid out over £100m to compensate the electricity authorities because Hunterston was completed several years late and delivered much less electricity than had been envisaged under the terms of the British Aluminium agreement.

The company has not yet detailed the net impact of this trade-off on its balance sheet. But it says that after providing for all the costs associated with the shutdown, its borrowings will still represent over 50 per cent of shareholders' funds. The closure will reduce the company's primary aluminium smelting capacity by about 100,000 tonnes a year, leaving it with an annual capacity of just 45,000 tonnes, being produced relatively economically with hydro-electric power.

In the past, the company has been a net seller of primary metal. Mr Utiger said that it would prefer to be a net buyer. "Our production units should actually benefit in our downturn operations because of a

## BRITISH ALUMINIUM

## Painful way out of a crisis

By Roy Hodson and Richard Lambert

lack of pressure upon them from the metal production side of the company," he added.

Analysis of British Aluminium's failed attempt to run a modern 100,000 tonnes annual capacity aluminium smelter in the Scottish Highlands shows up a fatally weak link in the chain of reasoning which led to the decision to build in 1968. The villain of the piece—rendering all other calculations and effort useless—was the choice of an advanced gas-cooled reactor (AGR) nuclear power station design as the basis for long-term power costs.

Mr Harold Wilson, then Prime Minister, favoured an ambitious series of plans to make in Britain the 320,000 tonnes a year of ingot aluminium that was being imported and proving a costly drain of valuable foreign exchange.

Three 100,000 tonnes-plus smelters—each with assurances of continuing supplies of power at favourable rates—were agreed between the Government and interested companies.

The aluminium industry told the Wilson Government that it must have power at prices related to world hydro-electric prices to be able to compete in world markets with British-made aluminium.

Alcan built a smelter at Lynemouth, Northumberland, with the backing of a long-term contract with the National Coal Board for coal to be supplied to the company's own on-site power station from a nearby pit. A second smelter at Eday, Anglesey (now owned two-thirds by Kaiser Aluminium

and one third by RTZ) was to have power based upon the production costs of the Dungeness AGR station.

The third smelter, British Aluminium's Invergordon plant, was to get power from the Hunterston "B" AGR station on the Clyde.

Mr Utiger said yesterday: "We believed at the time that nuclear power costs were on a falling curve relative to other power costs and that hydro-electric costs were on a rising curve worldwide because of the increasing difficulty in finding new water sources. We expected to see the two curves cross over at some point after Invergordon started to make aluminium. The power price we settled with the Government in 1968—although it has never been revealed—was not as good as the cost of hydro-electricity internationally but it was good enough then to add up to a competitive situation."

By the early 1970s British Aluminium was much less sure about Invergordon than it had been. The AGR programme ran into severe problems, while each station being built in England and Scotland was to an individual design. Invergordon began to draw large quantities of electricity from the NSHEB in the early 1970s and was supposed to be getting the cheap Hunterston power via the grid by 1974. But the power station was still unfinished and did not begin to contribute substantially to the grid until three years after.

NSHEB had to sell British Aluminium more expensively-produced electricity drawn from the national grid. The government felt it had no option

but to make up the NSHEB losses.

Hunterston B was designed to deliver 1,250 megawatts of electricity. Problems with the design of the station forced its down-rating to only 1,000 MW. That raised the unit price of Hunterston electricity. However, the increase could not be passed on to British Aluminium under the terms of the contract. The Government found itself picking up the cheque.

Then began the long-running dispute between British Aluminium and the agent electricity authority—the NSHEB.

Recently British Aluminium has been finding it increasingly painful to have to put aside more than £1m a month in a special account because of the wrangle during the most difficult trading period the aluminium industry has ever experienced. It is clear that the long argument with the NSHEB played some part in the decision to close the smelter.

The main issue concerning the future of the smelter has, however, always been the ever-broadening gap that has yawned between the original estimates of the cost of nuclear power and the price that British Aluminium has actually had to pay.

Mr Utiger will not give figures about the power deal but he said yesterday that his company's power costs to make a tonne of aluminium at Invergordon are "approaching double the level we expected when we made the deal in 1968." Instead of falling in real terms, nuclear power costs have actually risen faster than the rate of inflation.

The £100m plus paid towards Invergordon power costs gives some indication of the sort of provisions that also must be being made by the Government for the Anglesey Aluminium smelter. That smelter, its power costs based upon Dungeness "B" AGR electricity, is still being supplied from other units on the national grid because Dungeness "B" is 10 years late and still not finished.

Production at Anglesey Aluminium was cut recently to some three-quarters of the smelter's capacity because the operators said they could not afford to buy additional electricity over the limit of their power contract at high rates.

Of the three "Wilson" smelters, Alcan seems the best placed at Lynemouth with its coal contract. It is thought to be at least breaking even during the current aluminium recession. But a warning came from the manager Mr Brian Sawyer, managing director of Alcan (Lynemouth), last night, that cuts in production may have to be made. "We have to take cognisance of all the pressures that the current economic situation places upon us," he said. "If these continue to increase, it may become necessary to adjust our operating levels here."

Without the incumbency of the Invergordon smelter British Aluminium looks like floating more buoyantly through troubled markets.

British Aluminium will be a net buyer of metal to meet the needs of its fabrication plants and rolling mills. That may well be a useful short-term position for an aluminium company to find itself in. There are stocks of more than 3m tonnes of unsold metal at smelters around the world—a full three months' supply. The British Aluminium plants will be able to operate with greater freedom

## Now the company may float more buoyantly through its troubles

now they are relieved of the obligation to absorb all the metal that the company's smelters produce.

British Aluminium will still produce aluminium from its own hydro-electric power at two small Scottish smelters (Lochaber and Kinlochleven). Both plants can break even—or better—at today's depressed market prices for aluminium metal.

And what of Invergordon with its sudden unemployment? Is there a future for the smelter? The plant will be kept intact for six months in case a buyer appears. But the truth is that a smelter without a keenly-costed power contract to go with it makes as little sense as a car without petrol. The chances of any other company taking on Invergordon look extremely slim.

## Men &amp; Matters

## The old Fuchs at home

Chapman Pincher recalls that when the story of atom spy Klaus Fuchs broke in 1950, he rushed to give news of the arrest to Daily Express editor Arthur Christiansen. "What's his name?" asked Christiansen. "Fuchs," said Pincher. "Marvelous," said the editor, "I've always wanted to get that word into a headline."

Fuchs has been out of the British headlines since he was released from Wakefield gaol after serving nine years of a 14-year sentence for passing nuclear weapon research secrets to the Soviet Union. But over in East Germany, where he has lived since his deportation from Britain, Fuchs' seventieth birthday is now being celebrated with fulsome tributes, including one from head of state Erich Honecker.

"On your birthday, you can look back on successful activities as a Communist, a researcher, and university teacher," says Honecker of the man now known as Comrade Professor Dr Klaus Fuchs. Those nine years in Wakefield clink are tactfully skirted. The closest Honecker comes to touching on espionage is in saying that "your close co-operation with the Soviet Union was always an affair of the heart for you."

The German-born Fuchs had been head of the Theoretical Physics Division of Harwell Atomic Energy Establishment until his confession to ace MI6 interrogator Bill Skardon brought about his trial, imprisonment, and withdrawal of the British citizenship which he had acquired in 1942. When Fuchs returned to East Germany in 1959, he was appointed deputy director of the East German Central Institute for Nuclear Physics—which had few secrets to offer, since it was

supplied by the Russians.

He was later elected a member of the Central Committee of the East German Communist Party, and has also been given a few gongs to hang on his lab coat—including the "Order of Merit of the Fatherland," and the high-powered "Order of Karl Marx." Lately, he has been lecturing to students at Dresden's Technical University, and earlier this month he popped up at an East German conference. Subject? The need for an end to the arms race.

## Off the Wall

Psst... The hot tip on cold Wall Street today is "buy, buy, buy" according to an investment newsletter called the Dunn and Hargitt Market Guide. Why? Because the Dunn and Hargitt "Dow Jones Industrial Mood Model" is in a major mood for buying like mad.

Details? "The rules are very simple," says the market guide. "Whenever the Long Term Bullish Mood Index rises by 7 per cent from its lowest point after a decline we get a 7 per cent Reversal Rule Buy Signal. If both the Short Term (ST) and Long Term (LT) Bullish Mood Indexes are below their Over-bullish Zone Levels of 75 per cent (ST) and 80 per cent (LT) respectively, then we have a Dow Jones Industrials Major Mood Buy Signal."

Get it? We neither.

## Fare is foul...

Now that you have safely digested your Christmas dinner, listen to this from the monthly review of the Institute of Trading Standards Administration: "In one investigation, a product marketed by a 'household name' company as 'chicken mince' was not quite the product

its description implied. It in fact consisted of chicken necks and stewed chicken carcasses which were then crushed and placed in a centrifuge. A quantity of water was then added and the resulting slurry was centrifuged to remove the bone. "Further ingredients and even more water was then added. Not only did the end product contain 48 per cent of added water but the Public Analyst found very little muscle tissue present, a high proportion of connective tissue, and traces of feather fragments."

Think this, it will make you feel better? Me—I go vegetarian as of today.

## ...and fowl fare

My resolve to join the herbivora is stiffened by news that we may soon be invited to tuck into an emu as a change from more familiar fowl.

There are about 2m of the long-legged birds running wild in Western Australia and, according to wildlife researcher Dr Stephen Davies, they have great potential as farming livestock. A bigamous female bird, Davies reckons, would produce 11 chicks a year—which, in turn, would produce at least 165 kg of meat, three square metres of leather, 50 kg of feathers and a few litres of oil. There is much more to an emu than a ewe, Davies has been persuading Australian farmers. Commercial farming methods have already been tested, he says. All that really remains to be done is to develop a market.

## Future tense

The Christmas holiday does not seem to have brought much cheer to Londoners. Crawling sluggishly back to work after the break yesterday, half of them, according to a Thames News poll, took a gloomy view



of the advent of 1982. Exactly 50 per cent of those polled, in fact, thought the New Year would be worse than the old with the cost of living rising rates, loss of jobs, and even the threat of nuclear war figuring among their main worries.

It is a far cry from the Swinging Sixties when Londoners thought—with some justification—that they were having a better time than most. Now life in the capital itself seems to be a reason for depression. Though four out of 10 think they may stir themselves to enjoy life generally, only one in 10 is actually looking forward to spending another year in London.

## Bloody cold

"Sang froid"—Went Christmas carolling.

Observer

**Simpson Sale**

**TOMORROW 9am-7pm**  
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Open daily 9am-5.30pm, Thursdays 9am-7pm.

	NORMAL PRICE	SALE PRICE
<b>MEN</b>		
<b>'Prestige DAKS'</b>		
• DAKS suits .....	£149.00	£99.00
• DAKS topcoats .....	£169.00	£115.00
• DAKS cashmere jackets .....	£235.00	£159.00
• DAKS wool trousers .....	£39.00	£29.00
• DAKS blazers .....	£95.00	£75.00
<b>WOMEN</b>		
• DAKS jackets .....	£125.00	£89.00
• DAKS trousers .....	£45.00	£29.00
• Vytella shirts .....	£28.00	£15.00
• Lambswool sweaters .....	£27.00	£15.00
• Wool dresses .....	£120.00	£59.00
• Max Mara suits .....	£145.00	£99.00

**Simpson**  
01-734 2002 I C C A D I L L Y



## THE CRUISE BUSINESS

## Sailing out of the recession

By Andrew Fisher, Shipping Correspondent

IT IS a brilliant sunny day. The sea is a deep blue and the sky flecked with thin wisps of cloud. Out in the bay a gleaming white cruise liner lies at anchor. On the white sandy beach, bikini-clad girls stroll languidly in the heat.

For the average European, shivering in one of the bleakest winters in memory, this description of a Caribbean cruise brochure is likely to represent no more than a dream which is unlikely ever to be realised.

But for the cruise companies, several of which have invested heavily in new ships costing \$100m and upwards or in costly conversions, the lure of the sun and the sea is big and serious business.

Not surprisingly, the U.S. with the Caribbean so close is far and away the biggest cruise market. All the big cruise lines work hard at selling cruises to Europeans and they do attract many Britons, West Germans and others. But the Americans predominate.

The last year has not been an easy one as the recession has taken its toll. But since Caribbean cruising really took off in the late 1960s and 1970s, growth has been impressive.

In 1980, some 1.25m were tempted onto cruise ships operating out of the U.S. rising to an estimated 1.4m this year. Next year (1982) the number

## The notion that only the ageing rich go on cruises

could rise to 1.6m, with nearly 2m hoped for in 1984. Revenue has also expanded rapidly—from \$3bn in 1980 to an estimated \$3.5bn in 1981. Next year, all being well, it could top \$4bn.

Operators are keen to demolish the notion that only the ageing rich go on cruises. But the Cruise Lines International Association (CLIA) admits that the most frequent cruise passengers are older, married, well-educated, and affluent—and likely to be between 40 and the mid-50s.

Certainly, the cruise holiday is not for everyone. The average fare on Cunard's Queen

Elizabeth II, for example, is around £180 a day. This last of the superliners, which still makes transatlantic crossings more than 20 times a year, was built in the late 1960s at a cost of \$24m.

Today, it would cost something like \$150m to build. Its fuel bill alone totals \$10m or so a year and the total annual running cost is around \$40m, or in excess of £120,000 a day. Like all big passenger ships, the QE2 needs an occupancy of at least 70 per cent to break even, a level which Mr Bernard Crisp, Cunard Line's sales and marketing director, says has been achieved in 1981.

The Mediterranean may rival it as a major cruise destination, but the Caribbean is still the leading seagoing holiday region.

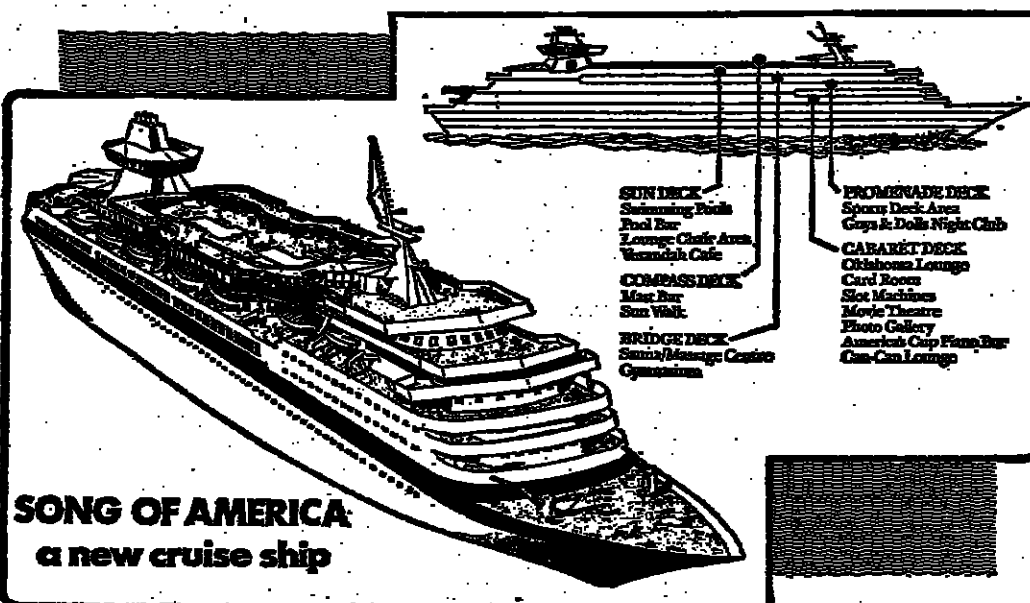
Up to 30 ships serve it from such ports as Miami. Newly popular, however, are cruises from the U.S. West Coast down to Mexico or up to Alaska.

Caribbean cruising is an all-year-round business, with ships generally in use for at least 50 weeks. The Song of America, which is due to arrive in 1982 and has cost \$130m, will be the Royal Caribbean Cruise Line's fourth vessel. All have been built at the Wärtsilä yard in Helsinki and all operate out of Miami, where Saturdays show just how precise, efficient, and fast-moving the industry has to be as several thousand passengers and their cruises on the various lines in the morning and the same number embark in the afternoon.

Altogether, five newly built ships are due to enter the U.S. cruising market on one side of the country or other in 1982. Holland America Line is also building two in France and St. Martin, the Los Angeles offshoot of the Viavoy group in Monte Carlo, has ordered the Fairplay from a Toulon yard.

Nor is this the full scale of new cruise vessel ordering, a situation which has prompted some observers to warn of overcapacity, especially on the Caribbean where sizeable fare discounts and free flights to the ship have become common.

Peninsular and Oriental Steamship (P & O), the leading British cruise company, is confident that the new ships will be profitably absorbed. The company runs cruises from Britain, Australia, and the U.S. West Coast, the latter being the most promising area.

SONG OF AMERICA  
a new cruise ship

"The new tonnage is not huge," noted Dr Rodney Leach, the chairman of P & O Cruises. "There are a lot of very old ships in operation. Our guess is that some of those will come out in fairly short order."

P & O's real expansion in the cruise sector came after it bought the California-based Princess Cruises in 1975. Cruise profits rose to over £10m before tax in 1978. The following year, however, higher fuel costs and exchange rate losses brought this down to £8.5m. The profit slipped further in 1980 to £7.4m.

As for 1981, said Dr Leach, "for a recession year we are quite satisfied with the results from cruising." Occupancy rates have been above 80 per cent, with Princess drawing strength from its mailing list of a quarter of a million people in the U.S., chiefly on the West Coast, the southern sun-belt and the mid-west.

For some time, P & O has been weighing up the economics of buying a new cruise ship, probably for around £75m. The company has been talking to various shipyards, though a final decision has yet to be taken. "We hope to have something quite innovative before too long," said Dr Leach.

He reckoned a new ship could save P & O as much as £5m a year when compared with one of its existing cruise vessels—most of the economies would be made on fuel and crewing

costs. For the moment, though, the company has contented itself with bringing the Sea Princess to UK-based cruising and moving the bigger and older Oriana in its place down to Australia. Its flagship, the Canberra, sails mainly in the Caribbean and Mediterranean waters.

The Norway, the largest passenger ship afloat and run by Norwegian Caribbean Lines, which has spent \$100m on buying and renovating it, also provides competition in the Caribbean.

Bought by NCL some 21 years ago, the Norway was originally the France, the longest liner ever built and the last French Line transatlantic passenger vessel. Its passenger capacity is 2,000 people against 1,700 for the QE2 and the Canberra.

At one time, in the mid-1970s, the France was sold to a Saudi Arabian businessman who wanted to use it as a combined hotel, casino, and centre of French culture. After finding his way to NCL, it was given a thorough and expensive refit in Bremerhaven.

It is mainly the Finns, the Germans and the French who build and convert the world's cruise liners, though the contracts are by no means always profitable for the yards, despite the high prices.

The very latest cruise ship does not belong to a U.S.-based, Norwegian, or British company, but to Germany's Hapag-Lloyd.

The Europa, built at a cost of about DM 170m (£40m) by Bremer Vulkan, starts its first cruise on January 8 from Genoa, taking in the whole of the African coast in three stages via Casablanca, Capetown and Madagascar.

The Europa only has capacity for 600 people, less than half that of most new ships, though the Astor—recently launched for another German company—has a similar passenger size with a much smaller tonnage. For this reason, many of Hapag-Lloyd's rivals wonder whether the Europa can ever earn any money.

Herr Hans Jakob Kruse, the executive board chairman, reckons, however, that by concentrating on the top end of the market, the company will do well with its expensive new ship. The first cruise, lasting to January 30, is sold out and bookings for the whole of 1982 are around 80 per cent of total capacity.

"We couldn't be more satisfied," said Herr Kruse. "We seek the exclusive rather than the volume market." The average daily price for someone cruising on the Europa will be about DM 500 (£120). The previous Europa, now sold to Costa di Italy, was a reasonable profit earner and he hoped the new one would continue this.

Clearly, the Europa will be chiefly limited to the German-speaking market and be unable to tap such a range of countries as other companies. Whatever

Hapag-Lloyd's ambitions for the new Europa, it has no intention of over-burdening its cruise business with further ships.

The question of whether to build new ships or convert older ones is a matter for fine calculation in view of the massive sums involved. Royal Viking Line, which operates up-market cruises to destinations all over the world, is taking the latter route after totting up the costs. The three vessels in its fleet are being seized in half by AG Weser of Germany and having a large mid-section inserted. The Norwegian line's flagship, the Royal Viking Star, has already had this treatment and the other two will be lengthened in 1982 and 1983.

There is certainly no lack of optimism in the cruise market, which has undoubtedly benefited from the development of the underground economy in the U.S., Britain, and elsewhere. Cruise lines have noticed a greater number of small businessmen willing to take cruises, some turning up with bags of cash right at the last minute.

Taking in western and communist fleets—CTC Lines, which is Russian-owned, offers a variety of UK and world cruises—there are only about 100 passenger ships in the whole world, noted Mr John Lancaster Smith, director of the Passenger Ship Association.

Nearly a third of these were built in the past 10 years and

## Mistakes that can kill you financially

since there are only 10 passenger and cruise ships on order, the fleet is likely to dwindle to around 70 vessels, he believed.

In view of the big investment required and the extreme complexity of the cruise business, companies are likely to think more than twice before paying out \$100m or more for a new ship. "There are so many possibilities for making mistakes that can kill you financially," said Mr Bent Zeller of Fearnley, a major Norwegian shipbroker.

"Owners must cherish the fleet as it is, paint the ships up and keep them, and they will last for many more years."

## Lombard

## The wrong way to choose managers

By Michael Dixon

REVOLUTIONARY statements are not expected from Conservative governments. But the recent White Paper on training contains a sentence which, although bogged by official jargon, implies a radical change. The sentence reads: "Access to skilled work, or training to higher levels, should depend not on the form and structure of previous training but on proven ability."

Skilled work is a large area of employment. As labouring jobs are being diminished by advancing technology, it is the only growing area. It includes not just craft and technical occupations but any work in which success depends critically on use of physical or mental techniques. Management is as much a skilled job as any other and is further-reaching than most in its effects. If the White Paper is right in viewing proven ability as the only proper criterion for admission to technical work such as computer programming, the same should apply to management.

By comparison, ability to manage is far more complex and harder to prove. When employers need to pick potentially good managers from young candidates without managerial experience, the necessary skills are extremely difficult to identify. But the chances of finding them are not improved by restricting the search exclusively to people who have done well in work essentially different from management.

An executive's success is rarely determined by ability to work intellectually and individually as though playing chess. Management is usually more skin to cricket. When the Test team needs a new recruit, it is a cricket selectors choose primarily by the various candidates' performance in the lower-grade county game. Although this is unsound evidence of ability to succeed at international level, it is the best available. The selectors would never be daft enough to choose instead by performance in academic study even if its subject were ballistics or another topic related to the game.

Yet that is how big organisations increasingly go about picking their future managers. They rule out anyone who has not attained some given level

in the hierarchy of academic examinations. This criterion is not only an unreliable indicator of practical ability to manage. The academic cut-off excludes from the employer's view many young people who have shown relevant skill in other ways, such as by running school societies.

The cut-off also influences parents. Those ambitions for their children see that passing academic exams as more crucial than practical studies to a child's prospects of the better-rewarded jobs. Such parents press schools to stick to scholarly curricula even though most pupils, however bright otherwise, have no great talent for pure scholarship.

One result is that children in general are schooled for at best academic mediocrity rather than in working skills and other practicalities of adult life. But more perniciously, "training" is despised as a sink into which young people fall because they have failed in education and are destined for lowly occupations ever after.

Training needs to be rid of this taint and made obviously a gateway through which the highest ranks can be approached. If it is not, the Government's expanded training programme can hardly attract the keen co-operation from young people which is necessary to the programme's success in stimulating the economy.

It follows that proven ability must replace not only traditions such as time-serving as the key to craft and technical jobs, but also academic criteria as the prime condition of entry to managerial careers—a radical change indeed. But it would be unlikely to be made by employers in general unless the Government itself led the way.

No organisation is more insistent on irrelevant academic credentials than the Civil Service. It will not accept candidates even for training as computer programmers if they have not gained two GCE Advanced-level passes, despite the proof supplied by the National Computing Centre that people can readily become skilful programmers without any exam success at all.

## Letters to the Editor

## Advocating a steady, moderate expansionary course

From Professor J. Meade

Sir—The core of the argument in the article by myself and two colleagues which you published on December 8 was (1) that a primary objective of the whole corpus of financial policies (fiscal, monetary, and foreign exchange rate) should be to keep the total of money expenditures on domestically produced goods and services (e.g. the nominal gross domestic product at factor cost) on a steady, moderate, expansionary course and (2) that, against this background, there must be a radical reform of wage-fixing arrangements designed to put emphasis on the promotion of employment.

Professor Lord Kilmer (December 16) correctly diagnosed the analysis of our article as being basically Keynesian but incorrectly suggested that our proposal for control over the GDP was a gimmick introduced to appease the monetarists. We all search for a set of policies which will enable us to enjoy a high level of production and employment without this leading to an explosive inflation of money, wage-costs, and incomes. No policy will succeed in this without a radical change in our methods for fixing rates of pay. The basic assumption behind our proposals is that there is more

hope of success in this crucial but exceedingly difficult task if financial policy sets an expansion for total money incomes while a decentralised system for setting each rate of pay is required to pay attention to its implications for employment, than if financial policy is designed to ensure full employment with a centralised incomes policy to present general inflation.

Our article concentrated on the best use of the three types of financial policy—fiscal, monetary, and exchange rate—for control of the GDP in such a way as to avoid insuperable balance-of-payments problems and unacceptable implications for the balance between government revenues and expenditures. Dr Jeremy Bray (December 14) took exception to our making each of the four policy instruments (wages, fiscal, monetary, and exchange rate measures) exclusively responsible for one of the four policy objectives (employment, GDP, balance of payments, and budget balance) rather than taking into account the effect of each instrument on all the objectives in forming a balanced composite economic policy.

For reasons outlined earlier in this letter our proposals do require that wage-fixing arrangements should be

designed as far as possible for the promotion of employment rather than for the control of inflation, of the balance of payments, or of the budget balance. This leaves fiscal, monetary, and exchange-rate policies to control the GDP, the balance of payments, and the budget balance. Here Dr Bray's argument for taking account of the effect of each instrument on all the objectives of policy is a powerful one, though I think that there are good reasons for considering each instrument as being primarily though not exclusively concerned with one objective on the lines of the division of functions outlined in our article.

I would stress that success for our proposals as for all others depends upon a suitable reform of arrangements for setting money wages-costs. Of course, if wage rates shot up by 30 per cent, I would not advocate a fiscal policy to restrain the rise in the GDP to, say, 10 per cent, thus implying a 20 per cent reduction in employment. I would say that the policy had failed, as indeed would in these circumstances have to be said of any other policy.

(Professor) James Meade, Department of Applied Economics, University of Cambridge, Sidgwick Avenue, Cambridge.

## Letter of credit delays

From Mr M. Page

Sir—Mr Pike (December 22) appears to think that letters of credit are, by their nature, straightforward, and are only made complicated by the exporter and/or his customer. The truth is that the terms of an LC are usually happily accepted by the bank, with, of course, due regard to laws on foreign exchange, imports etc., of the importing country. Thus for Mr Pike to say that beneficiaries accept LCs "quite happily" without objecting to the terms, is very often not the case, particularly when one is dealing with a new customer.

There are many constraints—time, upsetting the customer, language difficulties and so on—which make it impractical or impolitic to try to obtain an amendment and the exporter is left with the option of accepting the order on terms which he doesn't much like, or turning it away. Mr Pike may have

sufficient contact with the real world to know that export orders are hard to come by at the best of times, let alone in a world recession, and refusing orders because of difficult LC terms is a sure way to lose business to overseas competitors.

I have been involved in exporting for some years and still get LCs wrong; how much worse things must be for those companies which are just beginning to export and have yet to experience the subtle intricacies of the many varieties of LC.

It is surely not beyond the wit of man to devise a simple, standard form of letter of credit, intelligible to exporters and importers, and their banks.

Max Page, 33 Hornsey Lane Gardens, N6

Sponsorship of literature  
From the Secretary-General, Arts Council of Great Britain  
Sir—The suggestion by Mr Mike Shields (December 17)

that literary magazines should actively seek commercial sponsorship is an excellent one. It has been made by the Arts Council itself on many occasions.

It is true that, as Mr Shields states, several of the best literary magazines in the country have died for lack of support. I should like to make it clear, however, that the cause of death was indeed (as in the recent case of *The New Review*), lack of support from advertisers, literary journalists and readers, and not lack of subsidy.

It is, however, not true that the literary magazines that remain are "permanently short of cash, unable to pay contributors, and usually run at a considerable loss by their editor/publishers." Literary magazines of sufficiently high standard are subsidised either nationally by the Arts Council or regionally by the appropriate regional arts association. One of the conditions of subsidy is that contributors must be paid.

(Sir) Roy Shaw, Arts Council of Great Britain, 105 Piccadilly, W1.

## Credit card surcharges

From Mr D. Latimer

Sir—Now that the Government has outlawed the surcharging of credit, card customers it seems pertinent to examine, once again, the mechanics of this area of credit finance.

The UK credit cards are operated by the "Big Four": Barclays having its own card; the Midland, Lloyds and National Westminster operating Access through the Joint Card Credit Company.

The banks, by their inflexible cheque encashment policy and business hours, have made such cards a necessity. Anyone who ever needs to make a purchase of over £50 must have one of both of these cards to enable him to make the purchase.

The credit card business makes the banks millions upon millions of pounds per year. At 27 per cent monthly compound interest on a lending facility which is only available to "vetted" customers, the banks just have to sit back and watch the money pour in.

Not content with these windfall profits they also grind down the retailers' profits as far as possible. As much as 4 per cent or 5 per cent will be charged unless you have "sufficient turnover" to make a reduced percentage rate interesting to them. In most businesses this represents the net profit figure, which means on credit card transactions there is no profit.

Taking into account the massive windfall profits of the banks last year (which, with interest rates again on the increase, will doubtless be repeated this year) and the excessive bank charges most businesses already suffer, the Government should step in and ban the credit card companies charging the retailers in the first place. The credit card companies would still make more than enough from charging interest to their account holders, although, indeed, this rate should be frozen or reduced. The banks talk of convenience to retailers of using credit cards, while "forgetting" the vast reduction in interest rate entails for them. It is high time that, in this as in other areas, the banks stopped telling us what a favour they were doing for us and actually gave an adequate service.

D. C. Latimer, 13-15 Davies Street, Berkeley Square, W1.

For all telephone credit card holders, 1981 will continue until further notice.

Your 1981 card will still be valid for calls to over 600,000,000 phones in this country and abroad. Keep using it until we can get you your new card. If you've any problems, call your local Telephone Area Office.

British TELECOM



## First half loss again for Heal

First half 1981-82 losses by Heal and Sons, the retail furniture, bedding and furniture group, were similar to those in the same period of last year. For the whole of 1980-81 group pre-tax loss amounted to £767,000.

In a letter to shareholders, Mr Oliver Heal, chairman, says that sales in the group's retail division had improved substantially, but those on the non-retail side had declined. Further rationalisation of the non-retail divisions has been carried out and their size reduced.

The chairman says that after taking into account the reorganisation costs, which fell mainly in the second half of the year, it is unlikely that the group will improve on last year's trading result.

Although difficult trading conditions are expected to continue, the directors anticipate reducing the level of losses substantially next year.

The company has now completed the sale of the Widmore Road property in Bromley. This sale, together with the sale of the Bromley shop, resulted in a capital profit of £228,000.

Mr Heal told shareholders that the company's initial application for planning consent to rebuild the obsolete buildings and to convert others to offices at the rear of the group's Tottenham Court Road site has been rejected.

An appeal against this decision is being made, but talks are continuing with the planning authority on possible alternative schemes.

The Colonial Mutual Life Assurance Society and a subsidiary have purchased 19,000 ordinary shares in Heal, bringing their total holding in the company to 31,334 shares (approximately 25 per cent).

SPAIN	Price	Change
December 29		
Banco Bilbao	335	+2
Banco Central	335	+13
Banco Exterior	335	
Banco Hispano	335	
Banco Ind. Car.	335	
Banco Santander	335	
Banco Urquijo	335	
Banco Vizcaya	335	
Banco Zaragoza	335	
Dragados	335	
Espanola Ind.	335	
Fecsa	335	
Gal. Preciosos	335	
Hidrovia	335	
Iberuero	335	
Petrolero	335	
Seguros	335	
Telefonos	335	
Union Elect.	335	

## Blackgang contribution aids Vectis at year-end

INCLUDING three months' contribution from Blackgang Hotels amounting to £157,000, taxable profits of Vectis Stone Group, the Isle of Wight fuel distribution, building and utilities concern, finished the September 30, 1981 year ahead from £815,000 to £873,000.

The net figure was boosted by a tax credit of £96,000 (£351,000 charge) to £869,000, compared with £464,000, giving earnings per 10p share of 7.93p (4.18p).

A same-gain final dividend of 1.2p net, payable on February 27, maintains the total payment at 1.8p.

At the interim stage profits had fallen from £323,000 to £307,000 and the directors said that no clear sign of any improvement in trading conditions generally, the full year's profit was likely to be less than that for 1979-80.

Sales from supplies and services for building and construction, including civil engineering work, amounted to £4,09m (£4m) for the 12 months, contributing £1.57m (£1.47m), and hotel and catering sales—Blackgang—were £224,000 for the period.

Operating remuneration allowed for fuel distribution was £1.41m (£1.37m) for sales of £20,89m (£19.11m).

Interest charges took £9,000, against £13,000, and after tax, and dividends of £250,000 (£210,000), the retained balance came through well up at £719,000 (£254,000).

On a current cost basis the pre-tax figure for the year is reduced to £602,000 (£500,000).

**comment**  
Vectis Stone's figures are unlikely to get the sands of Alum Bay shifting but for a mini-conglomerate, largely stuck within the confines of the Isle of Wight, the figures are respectable. Yesterday the shares jumped 4p to 25p. Despite the diversification attempts of recent years the major chunk of profits still comes from building products and civil engineering where profits fell some £80,000 in £90,000 lower than the previous year's £430,000. Like

others activity remains flat and the order book thin. But Vectis has at least one advantage—thanks to the Solent, Vectis takes around half the civil engineering business on the island, which gives it a pretty good "foot in the door". Looking at its diversification attempts—made to offset the cyclical nature of the building industry—there has been a bright performer. Oddly, it has been the operation in South Wales which has made all the difference. It went above its target of £200,000, a nice boost to profits. Elsewhere, cosmetics saw sluggish demand and cut-throat prices. Finally the new addition, Blackgang, has lived up to its name, though, thanks to the charging of pre-season losses, the three-month contribution is worth more than the full year. Looking forward civil engineering must remain an uncertain area but overall the group should be capable of more or less holding steady, the weakest area is probably the building products division, which has probably reached the limit of its diversification for a while. Expansion within existing areas is not discounted. The price puts a mark on the company's earnings of £3.9m, the p/e on stated earnings of 4.8p is 5.7 and the yield 9.6 per cent. The Henton family holds 17 per cent, though without a board representation, the company's partner so there is no obvious weak link in the share holding.

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As known the group reduced its losses from £10.5m to £1.61m for the year ended September 30, 1981.

Numerous operating improvements have been achieved in the group's Australian operations. The management structure has been extensively reorganised; there have been large staff reductions; a review of the commercial and sales policy has

been undertaken with beneficial effects, and a programme of implementing cost reductions is proceeding.

The auditors point out that in October the directors agreed with the group's bankers, its borrowing facilities up to November 30, 1982. The directors are satisfied that the facilities negotiated will continue to be available and are adequate for the coming year.

Balance sheet shows that long-term loans were reduced from £32.57m to £6.3m, but other borrowings were increased to £76.13m, against £58.13m. These bank overdrafts amounted to £18.92m (£29.28m), and bank loans £40.1m (£13.04m).

Meeting, 87, Bartholomew Close, EC4, January 28 at noon. See Lex

**IN BRIEF**  
ASSOCIATED TOOLING INDUSTRIES (A.T.I.)—Pre-tax profit for half year ended August 31, 1981 (£29,887); turnover £230,537 (£237,372); tax £37,000 (£36,000). Interim dividend 1.8p (same); stated dividend 2.5p (same). Directors said profit for second half should be similar to that of first half.

BELL AND SIME—Turnover for half year ended July 31, 1981 (£1,832,277); profit £375,375 (£360,000). Interim dividend 1.8p (same). Board said that profit margins will continue to be under pressure. The group's new £1.25m contract for the year 1982, however, is progressing favourably.

BISCHINI COMPANY—For six months to June 30, 1981, pre-tax profit £132,000 (£120,000); turnover £1,815,200 (£1,815,200). Earnings per share 1.05p (£1.05p). Chairman says full year results should be satisfactory. No remittances have been received from Nigeria during the period.

BURNER INVESTMENT TRUST—Attributable to ordinary shareholders for year to November 29, 1981 £862,374 (£862,374). Dividend 1.8p (same). Board said share 10p (£2.76p) net asset value per share 104.2p (£9.80p). Final dividend 1.8p (£2.76p), making 3.6p (£2.76p). Gross income per share 8.5p (£2.76p). Expenses, loan debenture interest, £229,961 (£182,811); tax £483,387 (£256,618).

HILL THOMSON (biomaterials and holders of Scotch whisky)—Turnover for half year to July 31, 1981 £1,14m (£1,14m); attributable profit £1,13m (£1,13m); after tax £1,13m (£1,13m). Earnings per share 1.13p (£1.13p). Chairman says full year results should be satisfactory. No remittances have been received from Nigeria during the period.

PICCADILLY THEATRE—Turnover for half year ended September 30, 1981 £228,420 (£171,525); pre-tax profit £129,351 (£107,282). Tax £17,035 (£14,217). Earnings per share 8.5p (£5.15p). Dividend 2p (£2p).

ROCHE PLANT GROUP (rare, sale and lease of plant and equipment)—For half year to June 30, 1981, £28,442 (£28,442) after interest charges of £23,000 (£23,000) and £23,000 (£23,000). Turnover £22,57m (£22,57m). Tax nil (same). Stated dividend nil (same). Chairman says management has been experienced in second half activity; says the board but margins have remained under severe pressure which must influence the outlook for the year. Interim dividend nil (same). A decision on a final dividend will be made when results for the year are known.

WILSON PECK—Turnover half year to September 30, 1981 £320,896 (£219,100). Profit £57,878 (£57,878). After tax credit £4,311 (£4,311) (charge £176). Loss attributable £20,797 (profit £20,797). Earnings per share 1.05p (£1.05p). Chairman says that while he cannot predict a return to profit for full year, he expects a return to profit should be by the end of the year. Financial activities in projects have generated a surplus of £19,426, which is being placed to respond to opportunities as they arise and return to profit should be by the end of the year. Financial activities in projects have generated a surplus of £19,426, which is being placed to respond to opportunities as they arise and return to profit should be by the end of the year.

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PROVINCIA DE BUENOS AIRES

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are intended or not, and the subdivisions shown below are based mainly on last year's timetable.

TODAY	FUTURE DATES
Interim: Amstar Trust, Philip Morris, Fina, J. F. Nash Securities, Watson and Philip.	Interim: Jan 12
Interim: Hays Robinson, Jan 12	Interim: Jan 12
Interim: Lowe (Robert M.), Jan 8	Interim: Jan 8
Interim: Warner Estate, Jan 28	Interim: Jan 28

came through well up at £719,000 (£254,000).

On a current cost basis the pre-tax figure for the year is reduced to £602,000 (£500,000).

**comment**  
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PROVINCIA DE BUENOS AIRES

## New look for Royal's life division

By Eric Short

From January 1, 1982, the world-wide life and pensions business currently controlled by the life division of Royal Insurance Group will be transferred to a new subsidiary company, Royal Life Insurance.

This development represents the culmination of a decade of movement during which the life and pensions operations have steadily acquired more autonomy. But it also represents the move within Royal Group to establish its various insurance operations as separate profit centres within the group.

Finally, it is in line with EEC attitudes to insurance which insists on the separation of long-term and short-term business and does not allow the operation of composites in the style known in the UK. The 1981 Insurance Companies Act will not allow any new composite insurance operation to be formed.

Royal Life will be among the largest of life companies in the UK. Its funds at the beginning of 1982 will amount to £1,300m, which 90 per cent is in the UK. Life business is also transacted in Australia, Canada, New Zealand and the Republic of Ireland. There are 15 specialist life branches and over 300 specialist life salesmen.

The new company, to be known as Royal Life, plans a major development next year into the unit trust, unit-linked life assurance and unit-linked pensions field.

It considers that the formation of a separate company within the group will enable it to achieve its plans for a greater share of the life market and also recruit and retain expert staff.

The UK and international operations of Royal Life will be controlled from its head office in Liverpool with Mr Tony Baker as general manager and chief actuary of the company, and Mr Hugo Johnson as deputy general manager and actuary.

## Newman-Tonks encouraged

Order books in general at Newman-Tonks Group, the metal hardware manufacturer, had remained more buoyant than at the same time last year and overall budgets for the current year were encouraging, Mr Michael Wright, the chairman, told the annual meeting.

Mr Wright said that profits had built up quite significantly during the second half of last year and he believed this trend would continue throughout the current year.

For the year ended July 31, 1981, pre-tax profits were £1,44m (£1,75m) on turnover of £35.78m (£37.34m). Second-half taxable figures rose from £748,000 last time to £924,000.

### YEARLINGS UP

The interest rate for this week's issue of local authority bonds is 13.1 per cent, up an 1 of a percentage point from the last issue two weeks ago. The bonds are issued at par and are redeemable on January 5, 1982.

A full list of issues will be published in tomorrow's edition.

### GT. PORTLAND

The recent rights issue announced by Great Portland Estates has been accepted as to 16,250,019 shares—approximately 94.2 per cent.

## Two Swiss Life Unit Trusts

**Swiss Life Equity Trust**  
invests in a range of first class United Kingdom companies which offer sound prospects of capital growth together with a reasonable level of dividend income.

**Swiss Life Fixed Interest Trust**  
invests in United Kingdom government securities with a range of maturity dates with the primary aim of providing a high immediate income.

These two unit trusts, which are especially designed to appeal to pension funds, are managed by Swiss Life Pension Trust Management Company Ltd, a member of the Unit Trust Association and part of the Swiss Life Group, which has:

- branches throughout Europe and a world wide network;
- assets in excess of £3,500 million;
- annual income in excess of £850 million.

Further details may be obtained from Swiss Life's offices at:  
9-12 Cheapside, London EC2V 6AL (01 236 3841)  
30 Exchange Street East, Liverpool L2 3QB (051 236 6712)  
38-101 London Road, Sevenoaks, Kent TN13 1AX (0732 50161)

Swiss Life

## BIDS AND DEALS

**Offer to be made for Bazaloni**  
Closely and its associate, Saraf Industries, has acquired from Walter Duncan and Goodrick and Associated Companies 128,413 shares (51.3 per cent) in Bazaloni Holdings. The price was £7 per share payable in cash. Some 22,500 of the shares have been acquired by Saraf, bringing its holding to 57,987 shares (22.2 per cent).

Closely will be making an unconditional offer for all the capital of Bazaloni on the basis of £7 cash for each £1 share. An irrevocable undertaking to accept the offer has been given to Closely by a shareholder holding 51,748 shares (33.1 per cent). This undertaking is subject to the consent of the Reserve Bank of India.

The terms of the offer are recommended by the board of Bazaloni and the formal offer document will be sent to shareholders in the next few weeks.

### CHARTERHOUSE DEVELOPMENT

Charterhouse Development Capital has acquired for £205,000 a minority equity shareholding in Filtration and Transfer, a Poole, Dorset, based fabricator of plant and equipment and supplier of specialist filters to the hydrocarbon and process industries.

Filtration and Transfer was founded in 1971 by the current managing director, Mr Jeff Neville, and his two partners, Mr Roger Freegard and Mr Gordon Phillips. Turnover, which in the year ended September 1981 was £1.2m, continues to grow and the company recently announced a £1.2m contract with British Gas Corporation for shell and tube exchangers for the Rough Field.

It designs and manufactures a wide range of exchangers and specialised filtration equipment in the UK and is an approved contractor for all major oil companies and contractors.

### DE VERE HOTELS LONDON DISPOSAL

De Vere Hotels and Restaurants has sold the De Vere Hotel, Hyde Park Gate, London, for £2,350,000. As previously announced, the Manor House Hotel, Leamington Spa has also been sold and it is confirmed that the purchase price in relation to this sale was £780,000.

These sales, which give rise to a surplus of £500,000 over their valuation at December 31, 1980, will not only improve the company's liquidity, but will also assist its trading figures since the hotels concerned had been adversely affected by the general economic situation, the company says.

### MELLINS

The recommended dividends on Mellins preference shares of Mellins, due on December 31, 1978 and June 30, 1977 will be paid on January 14, 1982.

### UK PROVIDENT

Aurora Energy Fund has concluded a private placement of 1m common shares with UK Provident Life Insurance at 62p per share and as a result UK Provident now holds around 15 per cent of Aurora's stock. Aurora will use the proceeds to expand its business.

### GRAYLAW

Graylaw Holdings has acquired a controlling interest in Flameless Furnaces, a fluidised bed process engineer, specialising in the generation of energy from the combustion of a variety of waste materials, low grade fuels and coal.

### MINING NEWS

## Staff cuts for U.S. companies

BY GEORGE MILLING-STANLEY

IN RESPONSE to the deepening recession in the U.S., and the continuing depressed state of worldwide demand for metals, two big north American metal producers have announced cuts in their workforces.

Atlantic Richfield's Anaconda Copper subsidiary is to lay off 200 workers at its big Berkeley Pit copper mine in Butte, Montana, while Kaiser Steel has laid off 130 staff at its Eagle Mountain iron ore mine in California.

Anaconda said that the layoffs are an attempt to keep the mine open following record operating losses of more than \$50m (£30m) this year.

Anaconda's problems have worsened in recent months as the copper price has fallen from the already low level of around \$1 per pound to some 73 cents.

Last year, the company

eliminated 1,500 jobs in Montana when it closed a smelter in the town of Anaconda and a refinery at Great Falls. Production was switched to Japan as a result of problems in complying with U.S. environmental regulations.

Kaiser Steel said that in addition to the layoffs, it has begun a two-week shutdown at its Eagle Mountain because of poor demand for iron ore. The mine will re-open on January 4, but at a reduced level of operation.

The company described the move as the first stage of its plan to close the mine permanently in 1983.

The closure is part of a programme of rationalisation, under which Kaiser's Montana steel works will concentrate on processing semi-finished steel into finished products, rather than on primary steelmaking operations.

## Tanks advises holders to accept Belgian offer

WITH THE news that Belgium's Société Générale de Belgique now holds 58.81 per cent of the shares in Tanks Consolidated Investments, the directors of the latter have written to shareholders advising them who have not yet accepted SG's offer of £60p per share in cash to do so. In October this year, a committee of the independent directors of Tanks told shareholders that the offer underpinned the company by 110p, and they were trying to raise the offer, or at least allow holders to participate in the future of the group by offering them a share alternative.

LONDON TRADED OPTIONS									
Dec. 29. Total Contracts 433. Calls 426. Puts 7.									
Option	Ex-ercise price	Closing price	Vol.	Closing price	Vol.	Closing price	Vol.	Equity close	
BP (ci)	250	80	—	58	2	—	—	318p	
BP (ci)	300	12	—	17	1	—	—	130p	







## Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## Sharp rise in profits expected at DSM

By Charles Batchelor in Amsterdam

DSM, the Dutch state-owned chemicals group, expects net profits this year to be several times the £1.25m (\$10m) recorded in 1980. The group says, however, that earnings are still much lower than the £1.40m that could be expected from a company of its size.

Net results in the first six months were virtually unchanged—DSM has reported a first half profit of £1.25m compared with £1.21m—but in the second half the company continued in the black compared with the large loss incurred in the second half of 1980.

Performances of DSM's divisions showed sharp variations. The successful sectors comprised fertilisers, industrial chemicals, and chemical products, where a modest improvement occurred in the market for yarn and fibre feedstock. The company's share in natural gas production in the Netherlands, traditionally its most profitable operation, continued to produce satisfactory results.

The plastic products divisions felt the effect of lower consumer purchasing power, the building materials division suffered from the decline in housebuilding and there is serious concern over losses by the plastics division.

DSM does not expect any significant improvement in market conditions in the short term and expects overcapacity and low sales prices to affect profits for a long time.

It is continuing to invest in areas with potential and is building an ammonium nitrate plant in France.

## Audi again suffers 9% fall in world car sales

By Kevin Done in Frankfurt

AUDI, the medium and large saloon car subsidiary of the Volkswagen group of West Germany, suffered a further drop in car sales worldwide this year of 9.1 per cent after the similar fall in 1980.

Volume sales worldwide declined to an estimated 332,000 cars compared with 363,500 in 1980 and 400,000 in the peak year of 1979.

Audi's major problems have been caused by the continuing recession in the domestic car market, where the fall in demand for larger saloons has been particularly sharp.

New car registrations overall have fallen by 4.5 per cent in the Federal Republic in the first 11 months of the year, but Audi sales in West Germany have plummeted by 29 per cent to only 142,714 cars from January to November. By the end of November its share of the home market had slumped to only 6.6 per cent compared with 8.8 per cent a year ago.

The steep drop in the home market has been partly compensated by rising demand in major export markets, however.

Deliveries to the U.S. rose by 18 per cent—helped by the weakness of the D-mark—while sales in Italy jumped by 51 per cent, in France by 12 per cent and in the UK by 16 per cent.

Helped by increasing exports, higher prices and the weak D-mark, Audi's turnover was boosted this year to DM 5.7bn, a rise of 16 per cent compared with 1980.

Audi's profitability was "satisfactory," said Dr Wolfgang Habel, chief executive, but he gave no indication whether Audi would pay a dividend to the VW parent company after the blank year in 1980.

In 1980 after-tax profits of DM 70m were chiefly used to strengthen Audi financial reserves to help fund its ambitious capital investment programme. Capital expenditure more than doubled to DM 750m this year.

Audi car production has shown a rise of 30,000 to 330,000 in 1981 because of the continuing shift of Audi 80 model production from the VW plant at Emden to the Audi plant at Ingolstadt. Investment is being concentrated at Ingolstadt and Neckarsulm with large sums being spent on new paint shops and body plants.

## Amax and Ruhrkohle in talks

By Our Frankfurt Staff

RUHRKOHLE, West Germany's dominant coal producer, is studying forms of co-operation or possible joint ventures with Amax, the U.S. minerals and coal group.

The talks are at a very preliminary stage, however, and the companies have not held negotiations on specific projects. Ruhrkohle said yesterday: Amax said in September it was seeking partners to provide additional capital for the development of its 3.3bn tons of U.S. coal reserves. It is also talking with other groups.

Ruhrkohle is seeking to widen its interests in foreign coal reserves to provide a larger base for importing coal to the Federal Republic and perhaps other European markets later in the 1980s and in the 1990s.

West German demand for coal is expected to grow significantly in the next two decades and domestic production cannot be expanded fast enough to fully meet such demand.

Ruhrkohle already has foreign coal-mining interests in Australia, the U.S. and in Canada, and it is giving priority to developing ties with these three countries.

Amax Coal ranks as the third largest U.S. producer, with shipments in 1980 totalling 40.5m tons. More than half came from its two mines in Wyoming, one of which is the biggest in the U.S. As well as the U.S. reserves it has interests in 2bn tons of reserves in Australia.

The Amax Energy division—into which the coal operations are grouped—achieved sales of \$1.3bn in 1980, representing 21 per cent and 19 per cent respectively of the group totals.

As well as the two mines and low sulphur coal reserves of almost 1bn tons in the west of the U.S., Amax Coal has seven surface mines and an underground operation in the Midwest.

Meanwhile, Statoil has awarded a five-year, Nkr 300m seismic survey contract to Geco, a firm owned jointly by Veritas, the Norwegian classification body, and Konsberg Vapenfabrikk, a State-owned munitions and engineering company. A vessel currently being converted for seismic survey work, the Geco Sigma, will be used on the contract.

The year will also be the first in which the company will have to pay tax as it has now wiped out the deficit which it accumulated during its seven-year development phase, according to Mr Arve Johnsen, Statoil's managing director. Last year's Nkr 203m profit was the group's first.

Mr Johnsen said that Statoil's share of Norwegian shelf oil and gas output—now under

10 per cent—would gradually rise during the 1980s. Total production would remain at just under 50m tonnes of oil equivalent for the first few years, rising to between 60m and 70m toward the end of the decade.

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The year will also be the first in which the company will have to pay tax as it has now wiped out the deficit which it accumulated during its seven-year development phase, according to Mr Arve Johnsen, Statoil's managing director. Last year's Nkr 203m profit was the group's first.

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## European groups plan two U.S. bond issues

By Peter Montagnon, Euromarkets Correspondent

NORDIC INVESTMENT Bank and France's state-owned construction finance concern, Credit Foncier, have announced plans to float bond issues on the U.S. domestic market.

Salomon Brothers and First Boston will lead the \$75m five-year issue for Nordic due to be launched in January. Credit Foncier will float a \$125m 10-year issue through Morgan Stanley, probably also next month. Terms on both bonds will be set later.

Elsewhere, the international bond markets continued very quiet ahead of the year-end. A Swiss 50m 10-year issue for Ansett Transport Industries has been announced by Handelsbank. The indicated coupon is 7 1/2 to 7 3/4 per cent and final terms will be set on January 5.

Small gains were recorded in dollar bonds as well as in the D-mark sector, where the market's main preoccupation was with the new DM 1.6bn 9.75 per cent 10-year domestic bond for the West German Federal Government, which was reported to be well received.

Swiss foreign bonds showed a more pronounced firmness, however, on the back of a stronger currency and hopes that inflation may be abating.

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## Borrowing to reach \$183bn says OECD

By David White in Paris

THIS YEAR will have seen a rise of more than 50 per cent in the total of new funds raised on international capital markets, according to the Organisation for Economic Co-operation and Development (OECD).

OECD statistics show an increase from the equivalent of \$119.3bn in 1980 to \$183.2bn in 1981. The bulk of this difference is accounted for by international bank loans, which rose by \$54.4bn, mainly because of large-scale financing by U.S. companies.

New external bond offerings, including special placements, increased by \$9.5bn to \$48.9bn. Within this category, the main growth took place in international bond issues, which rose by \$6.6bn to \$26.6bn.

External dollar-denominated issues increased by \$11.1bn, while D-mark issues dropped by \$5.8bn. Yen issues this year were \$1.3bn higher than last year, and those in composite currency units such as special drawing rights (SDRs) rose by \$70m.

December, however, produced a drop in both international and foreign bond offerings. The total of funds raised was \$3.6bn below the November level at \$11.6bn.

The OECD said this trend reflected solely the borrowing pattern of the organisation's member countries. Non-oil-producing developing countries borrowed appreciably more during the month, it said.

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## National Semiconductor turns to custom chips

By Louise Kehoe in San Francisco

IN THE FACE of increasing international competition and a softening in the world wide market for standard integrated circuit (IC) semiconductors, National Semiconductor, one of the largest U.S. producers, has started up another production line at its Santa Clara, California, plant.

The line, however, will be dedicated not to standard ICs but to custom-designed ICs and read-only memory (ROM) parts that are manufactured with special built-in programs for each application. Unlike most other market segments, particularly for standard ICs, the ROM and custom markets appear to be booming. National estimates that the total ROM market will increase from \$300m in 1981 to \$750m by 1985.

The market for custom-designed parts will grow from \$320m to close to \$1bn over the same period.

The new facility will increase National's ROM and custom circuit production capacity by 150 per cent to more than 10m circuits every four weeks. This, the company hopes, will place it in a good position to obtain substantial market shares.

National joins other U.S. semiconductor manufacturers such as Intel and American Microsystems, which are also increasing their emphasis on

special purpose devices. This custom market has become particularly attractive to U.S. producers because their Japanese competitors are less active in this field.

"Custom work requires a close relationship with the customer, which gives us an advantage over the Japanese," said Mr Dan Sowin, National's marketing manager for large-scale integration (LSI) circuits. National will also make its new production line available to "silicon foundry" customers.

These are usually systems manufacturers who design their own chips and then have semiconductor manufacturers put them into high-volume production.

Foundry business represents a major portion of the custom IC market. For the customer, foundry-built devices represent

lower cost and higher performance parts with the advantages of proprietary design but without the enormous capital investments associated with in-house production.

To the semiconductor manufacturer, the business presents an opportunity to build up a close relationship with a customer, as well as generating new business without the cost of product design and development.

Some industry observers have suggested that the increased interest in silicon foundry business among major U.S. IC makers has been largely attributable to the slackening in the demand for standard parts which has resulted in overcapacity. Both National and Intel have, however, stated that they are committed to the standard market in the long term.

Earlier this month Mammesmann bought a 20 per cent stake in the telecommunications division of AEG-Telefunken, West Germany's second largest but financially ailing electrical and electronics group.

Manneberg, the West German steel pipes and mechanical engineering group, is widening its interests in the U.S. with the takeover of Raytek Electronics, a Chicago-based group specialising in electrically driven industrial trucks which had sales of around \$20m this year.

The acquisition has been carried out by Manneberg's Demag subsidiary, which specialises in materials handling, metal-making plant, pneumatic equipment and construction equipment. Demag is trying to expand.

In the last three years Manneberg, too, has been diversifying into other sectors of the electrical and electronics industry. It took over Tally, the U.S. maker of computer printers, acquired 50 per cent of Kienzle, the West German

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## Earnings plunge in first half

National Semiconductor barely broke even in the second quarter ended December 13 because of sharply reduced demand and prices. Net profits were \$182,000, against \$12.5m a year earlier, while sales slipped 2.2 per cent to \$254.5m.

This brought the first-half profit to \$1.35m on sales of \$580.2m, compared with \$30.2m and \$589m a year earlier. The company said sales and orders for semiconductor components were well below production capacity.

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U.S. \$100,000,000

GenFinance N.V.

(Incorporated with limited liability in The Netherlands)

Floating Rate Notes Due 1992

Guaranteed on a Subordinated Basis  
as to payment of principal and interest by

Societe Generale de Banque S.A./

Generale Bankmaatschappij N.V.

(Incorporated with limited liability in Belgium)

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 30th December, 1981 to 30th June, 1982 the Notes will carry an Interest Rate of 15 1/2% per annum and the Coupon Amount per U.S.\$10,000 will be U.S.\$783.61.

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EX-SERVICE MEN'S ASSOCIATION

## APPOINTMENTS

Scottish banker  
joins Shell

A leading figure in Scottish banking, Mr. Thomas N. Risk, is to join the board of SHELL UK as a non-executive director from January 1.

Mr. Risk is Governor of the Bank of Scotland and Governor of the British Linen Bank. He is also a director of Standard Life Assurance Company, having been chairman from 1969-1977, and of Howden Group, the Scottish-based international engineering group. He was formerly a partner of Macleay, Murray and Spens, solicitors, Glasgow and Edinburgh.

Mr. Risk, who lives in Edinburgh, joins 13 directors on the Shell UK board. Among them are two other non-executive directors, Professor Fred Holliday, Vice-Chancellor of Durham University and Lord Cledwyn of Penrhos.

Mr. Michael Brown is appointed director and general manager of BROADWAY PRESS. For the past two years he has been sales director of Westminster Press. Mr. Brian Harwood has been appointed a director of WILLIAMS LEA OFFSET. He is general manager. Both companies are in the Williams Lea Group.

SIDGWICK AND JACKSON, book publishing subsidiary of Trusthouse Forte, has appointed Mr. Nigel Newton as sales director; Mrs. Vikki Stace as publicity director and Ms. Margaret Wiles as editorial director.

Mr. J. L. Wood, who is chief executive of McCorquodale and Co., has agreed to join the board of LEY'S FOUNDRIES AND ENGINEERING, as a non-executive director.

Mr. Harry Lack has been appointed managing director of JAEGER TAILORING and a director of the Jaeger Group. He

was formerly managing director of Kurt Salmon Associates.

HAMBROS LIFE has made the following appointments within the broker department, from January 1. Mr. Mike Bateman, currently an assistant director, has been appointed an executive director. He will continue as the deputy broker director. Mr. Jim Cronin, currently a regional manager, has been appointed an assistant director. Mr. David Mills, currently a regional manager, has been appointed an assistant director.

Mr. M. E. Brown and Mr. C. J. E. Green have been appointed to the board of the METAL MARKET AND EXCHANGE CO.

NORTHERN TRUST COMPANY (CHICAGO BANKING GROUP) has made the following promotions in its London office: Mr. Jeffrey F. Buzicka has been promoted to senior vice-President and general manager. Mr. Edwin C. Buchanan and Mr. Michael J. Karr have been promoted to vice-president. Mr. David J. White has become a foreign exchange officer. Mr. Kenneth P. Kinney has been appointed senior vice-president in the international department at Chicago.

Mr. David W. H. Knowles has been appointed a director of ASHBURTT CONSULTANTS and Ashbottle from January 1.

Lord Camoys has been elected a director of NATIONAL PROVIDENT INSTITUTION from January 1. Lord Camoys has been managing director of Barclays Merchant Bank since 1978 and is also a director of Barclays Bank International and Mercantile Credit.

## CONTRACTS

## £3m order for CompAir

COMPAIR has received orders worth more than £3m from Babcock Power for Russell electro-hydraulic actuators. These are part of the boiler control system for the Drax power station completion project under construction near Selby in Yorkshire. The actuators are fully modulating and capable of infinitely variable control to accuracies of 0.5 per cent.

MILLER CONSTRUCTION, part of the Edinburgh-based Miller Group, has been awarded contracts well in excess of £2.5m including £1.6m of extensions and alterations to the Dunfermline Sports Centre where work comprises the construction of a new 25 metre swimming pool, children's pool, squash courts and restaurant. Work commenced at the end of November with completion in May 1984.

KENT PROCESS CONTROL, part of Brown Boveri Kent, has

won a contract to supply the computer control system for a custom-built generic engineering fermentation plant. Worth £100,000, the contract covers the supply of a Kent K905 computer system for a new biological development plant being built by GD Searle, the American based pharmaceutical company, at High Wycombe, Buckinghamshire.

VICKERS design and projects division at Eastleigh, Hants, has been awarded two contracts worth over £3m for specialist aerospace test equipment. Dunlop aviation division has ordered a wheel roll machine to simulate all stages of aircraft taxiing and the second contract calls for a "five degree of freedom" research simulator for the Royal Air Force Establishment, Bedford, to investigate the effect of motion on pilots.

Work to the value of £2.4m has been placed with A. MONK AND CO, mainly in the northern regions, in Middlesbrough, Darlington, Hyde and Liverpool and also in Northampton.

LEYLAND VEHICLES has a £2m truck order from Blue Circle Cement. Of the 83 trucks, 59 are Leyland Constructor 6 models, while the remaining vehicles are 12 T45 Roadtrain tractor units and 12 Boxer 16 tonners.

An order worth over £1.5m has been won by MATHER AND PLATT, Manchester, part of the Wormald International Group, for the supply of a large number of pumps and drivers for the Henshaw 11/Times AGR projects. The order has been placed by National Nuclear Corporation, Risley, and calls for 16 stainless steel 10 stage barrel casing pumps and drivers, which will be used as emergency boiler feed pumps, and 18 vertical in-line transfer pumps. The equipment ordered will be delivered in 1983-84 and will be erected on site by Mather and Platt engineers.

SE LAES (EMI), Feltham, Middlesex, has won a £400,000 contract to supply computer manufacturer, Systime, with digital tape drives. This order is for the SE 8800 intelligent tape transport which will be utilised in Systime's medium to top-of-the-range mini-computer systems.

Norwich geo-technical engineering company HARRISON AND CO has won two contracts worth £200,000 to provide steel sheet piling for a sewage treatment works at Bradford, Yorks, and for a flood-protection scheme at Ipswich, Suffolk.

The Management of  
GULFSTREAM  
RESOURCES  
CANADA LIMITED

has much pleasure in announcing their appointment of a European Transfer Agent:

GERALD QUIN, COPE  
& CO. LIMITED19-21 Moorgate  
London EC2R 6BX

who with immediate effect will be able to undertake the transferring and splitting of shares of

Gulfstream Resources Canada Limited on behalf of European Shareholders

## Canada Cement Lafarge Ltd.

a 54.8% owned subsidiary of

## Lafarge Coppée S.A.

has acquired more than 93%  
of the outstanding Common Stock of

## General Portland Inc.

We acted as financial advisor to  
General Portland Inc. in this transaction.

## Goldman, Sachs &amp; Co.

New York Boston Chicago Dallas Detroit  
Houston Los Angeles Memphis Miami  
Philadelphia St. Louis San Francisco  
London Tokyo Zurich

December 9, 1981

## AM International, Inc.

has sold

## AM Addressograph

to

## DBS, Inc.

We assisted in the negotiations and  
served as adviser to AM International, Inc.

## WARBURG PARIBAS BECKER

INCORPORATED

A.G. BECKER INCORPORATED

December 1981

This announcement appears as a matter of record only.

\$35,000,000

## Gearhart Industries, Inc.

Convertible Subordinated Notes Due 1993

We have arranged the private placement of these securities.

## WARBURG PARIBAS BECKER

INCORPORATED

A.G. BECKER INCORPORATED

December 1981



IRELAND

U.S. \$50,000,000

Floating Rate Notes Due 1988

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Agent Bank:

Morgan Guaranty Trust Company

London

## Santa Fe International Corporation

has been acquired by

## Kuwait Petroleum Corporation

The undersigned acted as financial advisor to Santa Fe International Corporation.



## The First Boston Corporation

December 10, 1981







## Mexico nears its food goal

**BY OUR COMMODITIES STAFF**

least being the pressing need to make agriculture more attractive so that peasants have less incentive to migrate into massive numbers to Mexico's ballooning cities.

But the plan laid under the wings of the Presidency, the plan is given extra political weight. After decades of neglect, the agricultural sector is now getting a cheaply sourced credit infusion, high quality seeds, like seeds or fertilizers. High guaranteed prices and a crop insurance plan and more technical assistance from the Government also help.

Farming in Mexico has now become more attractive. With low priced raw materials and guaranteed prices which have risen greatly in real terms, the profit margin has soared.

As long as the government has the cash from its oil revenues to be able to go on subsidising the sector, the plan can be expected to continue to increase, but if the subsidies were to be withdrawn, production would fall sharply.

\_\_\_\_\_

# Faroes threat to Europe's rivers

There is also considerable political sympathy for the Faroes: wintry islands similar geographically to the Shetlands but even more remote, roughly equidistant from the North of Scotland, Iceland and Norway, with more than 70 per cent of the 42,000-45,000 islanders dependent on fishing for their livelihood.

However, the extent of the concern becomes evident when the current EEC-Paros negotiations, which are supposedly primarily concerned with an overall agreement on many species, have become centred on the salmon.

"It is probably fairest to compare the situation with Greenland in the early seventies, when, however, development of salmon fishing was nothing like as quick as in the Faroes.

**KETS**  
 March 60.55-60.80 (61.30), May 61.80,  
 July 62.60-63.30, Aug 61.55.  
 180ybeans Jan 815/-814/- (622),  
 March 824/-829/- (635), May 843/-843/-,  
 July 857/-857/- 659, Sept 658/-, Nov  
 663/-62/-, Dec 677/-676, March 684/-  
 1Whseat March 390/-391/- (395/-),  
 May 389/-400 (403/-), July 403/-406/-,  
 Sept 461/-, Dec 432/-, March 448/-.  
 180ybeans Dec 159/-158/-, December 28,  
 173.50, July 178.00/Dec 172.50,  
 180ybeans Dec 120.50 (118.00), March  
 125.30 (124.20), May 129.10, July  
 129.10, Dec 132.60.  
 All cents per pound ex-warehouse  
 unless otherwise stated. \* = per Troy

**NETS**

May 1231-1239, July 1255-1265, Sept 1267-1273, Dec 1285-1290, March 1295-1300. Sales at call, 6.  
Sundries (See catalogue), March 1299

1925, May 1865-1970, July 1975-1985,  
Aug 2015-2040, Oct 2030-2040, Nov  
2030-2040, Dec 2055-2075, March 2075-  
2100, Sales at call: 31.

DOW JONES				
Dow Jones	Dec. '25	Dec. '22	Month ago	Year ago
Spot	356.12	355.92	358.27	444.14

Fut.	rs	361.23	351.57	366.80	467.08
(Average 1924-25-26=100)					
<b>REUTERS</b>					
Dec. 29	Dec. 25	M	nth	ago	Year
1617.5	1615.1	1603.3	1719.9		
(Base: September 18, 1931=100)					

## hopes high

With harvesting just about one month away, work has been going on apace to make it a successful one. Heavy rains earlier this year played havoc with the 1981 crop and led to a shortfall in production.

## Soyabean price pressure forecast

Large U.S. soyabean and maize supplies, London commodity traders Gill and Duffus said in their report on the soyabean complex.

Monthly average second position soyabean futures on the Chicago Board of Trade are expected to trade in a range of \$5.24 to \$6.77 a bushel, the report said.

10















### 1. AND GAS—Continued

[illegible]

Middle Wrt 23c ...	655	-18	Q85c	2.2
Minorco SBD1.40	405	-5	FQ30c	0.9
Minor Wrt EQ-	373			1.0

[illegible]

2011.09.26 10:00 10:00 10:00 10:00 10:00

11

**MINES—Continued**  
Australian

410	1745	Maximum P2.50	Copper	235	1060	103
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**Miscellaneous**

**NOTES**

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Unless otherwise indicated, prices and net dividends are in pence and

denominators are 25p. Estimated price/earnings ratios and covers are based on latest annual reports and accounts and, where possible, are updated on half-yearly figures. RfEs are calculated on most

†† Deal in under Rule 163(2)(a); not listed on any Stock Exchange and not subject to any listing requirements.

† Dealt in under Rule 163(5).  
# Price at time of suspension.  
\* Indicated dividend after pending spin and/or rights issue over

Payment from capital sources, £ Kenya, an interim higher than

figures. s Dividend and yield exclude a special payment. t Indicated dividend: cover relates to previous dividend. P/E ratio based on latest

## REGIONAL MARKETS

not officially listed in London, are as quoted on the Irish exchange.

## OPTIONS

**3-month Call Rates**

en, Accident	30	Reed Inc.	23	Tricentral	20
en, Electric	55	Sears	5	Ultramar	20
(are)	32	Tesco			

Grand Met.	15	Thorn EMI	30	Millers	
U.S. 'A'	56	Trust Houses	11	Charter Cos.	21
Australian	38	Tube Invest.	12	Corn. Gold	20

per annum for each security



## U.S. 'nerve gas for UK' move

BY DAVID BUCHAN IN WASHINGTON

A U.S. Defence Department panel has recommended that if the U.S. resumes production of nerve gas the bulk should be stored in Britain for use in any possible European war, Washington officials said yesterday.

The Pentagon was thrown into confusion by leaking of the highly classified report in an interview given by Miss Annamaria Hoerber, U.S. Assistant Deputy Army Secretary, but it acknowledged the accuracy of reports on the study by the Defence Science Board. Miss Hoerber was said to be on leave in California.

The U.S. stockpile of nerve gas, part of which is in West Germany, is said to be getting out of state and in need of replacement.

Nerve gas is generally colourless and odourless, and attacks the nervous system, causing vomiting, convulsions and sometimes suffocation for periods ranging from minutes to several hours.

British diplomats in Washington insisted that the Government had not been informed about the possibility of the U.S. deploying nerve gas on U.S. air-

craft based in Britain, and that the Defence Science Board recommendation had no official U.S. approval.

The Campaign for Nuclear Disarmament reacted speedily to the report, pledging a major campaign against the weapons.

Ms Joan Ruddock, CND's national chairwoman said: "Like the decision on Cruise missiles and the neutron bomb, this latest leak shows the total lack of respect with which the Reagan Administration regards the British people and Parliament."

The CND will mount a local and national campaign against the gas bombs, particularly round U.S. air bases at Upper Heyford, Oton and Lakenheath, Suffolk.

The report is expected to stir controversy elsewhere in Europe, where protest against deployment of non-conventional weapons has mounted in recent months.

U.S. officials claim that nerve gas can be stored safely because its two "binary" components become lethal only when mixed after firing. Other experts doubt this, and also

whether nerve gas weapons can work without extensive and dangerous testing.

President Nixon stopped U.S. nerve gas production in the late 1960s after an accident at a Utah proving ground killed several thousand sheep.

But since then the Soviet Union is reported to have large stocks of nerve gas, which unlike biological weapons is not banned by international treaty, and gas decontamination gear.

Congress approved an initial \$20m (£10.6m) this year to restart nerve gas production. This appears to meet approval from Mr Reagan, though a formal decision on resumed production has not yet been taken.

U.S. Defence officials believe the Soviet Union would use nerve gas unless deterred by a sufficiently large Nato stock of such gas. They say that protective gear against nerve gas is cumbersome and would greatly slow any forces attacking Western Europe.

Miss Hoerber had said that the Science Board's recommendation, which she expected to be taken seriously by the U.S.

Government, was to base most of any new nerve gas stocks in Britain, partly because of the likelihood that West Germany would not accept new chemicals weapons on its soil.

Another option might be to put the nerve gas in U.S. aircraft carriers, but Miss Hoerber said the U.S. Navy "is not keen on this" because of shortage of space on the carriers.

Lyndon McLain writes: The Ministry of Defence in London said yesterday that it had had no approaches from the U.S. about the possibility of putting nerve gas weapons at its air bases in Britain. None was expected.

U.S. Air Force bases in Britain include Mildenhall, Lakenheath and Bentwaters, East Anglia; Alconbury, Hunts; and Upper Heyford.

The Government is already engaged in a campaign to convince public opinion of the need to have U.S.-owned and operated nuclear cruise missiles based in England, at RAF Greenham Common, Berks, and RAF Molesworth, Cambs.

## Keep watch on golden handshakes, says MP

By John Moore

A COMPENSATION settlement, worth over £700,000, to Mr Jack Gill, the former deputy chairman and managing director of Associated Communications Corporation, the entertainment conglomerate, has sparked off a political row.

Mr Anthony Beaumont-Dark, MP (Conservative, Selly Oak), yesterday called on the Government to set up a watchdog body to police golden handshakes of more than £75,000.

He made the request in a letter to Mr John Biffen, the Secretary of State for Trade, following the announcement last week that Associated Communications intended to make the record award to Mr Gill, who resigned from the group in September.

Mr Beaumont-Dark said: "A total payment of this amount has to be obscene and unwarranted in the day and age in which we live."

At the time of the announcement of the proposed award to Mr Gill, Associated Communications unveiled losses of over £8m for the six months to September. Lord Grade, group chairman, said that it was not to pay a dividend for the half year.

Already, the proposed payout has caused an uproar in the City. Only the few shareholders who hold voting shares will be entitled to approve the payment at an extraordinary general meeting on January 1.

Lord Grade holds 27.6 per cent of the voting shares. Pension funds which have made investments in the group hold only about 8 per cent of the non-voting shares.

Reg Vaughan adds: Thomas Borthwick and Sons, the less-making international media trader, has paid out a total of £23,000 in compensation payments to two former directors and has made a further undisclosed payment to another director in the current year.

The compensation payment, shown in the group's 1980-81 accounts, is shared between Dr Bill Bullen, the former chairman who retired from the board at the end of last January, and Mr Julian Sturgis, a former finance director who resigned at the end of October 1980.

Dr Bullen has been paid £43,000 in the form of ex-gratia and superannuation payment while Mr Sturgis' £40,000 payment is based on a service agreement with about a year to run.

The last compensation payment made by Borthwick was £28,000 to David Burdett, a former managing director, an amount which was sharply criticised by the shareholders.

Editorial comment, Page 10

## THE LEX COLUMN

# Aluminium out of the melting pot

Despite tight conditions in the overnight Federal Funds market, which put upward pressure on U.S. bank broker loan rates, period euro-dollar rates were moving down yesterday while there was a concerted easing of money markets in a number of European financial centres. The Bank of England did its bit by greatly overdoing its help to the discount market, and a gentle end-year rally developed in both equities and gilt-edged.

### British Aluminium

British Aluminium has extricated itself from its problems with the Invergordon smelter in a lot better shape than might have been expected. Two months ago, there were fears in the stock market that Invergordon could bring the whole company to its knees. Now it seems clear that British Aluminium has a viable future, albeit in a truncated form. The shares touched 30p immediately after yesterday's announcement that the smelter was to be closed, but eventually closed at 48p—a rise of 3p on the day.

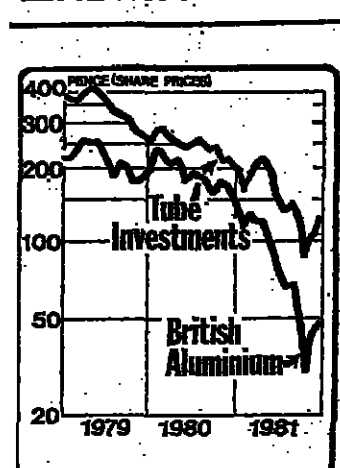
The key financial fact is that the borrowings at the end of 1981, after providing for all closure costs, will amount to less than 50 per cent of shareholders' funds. The implication is that at the bottom line, the shut down will involve relatively modest write-offs against net worth.

The explanation is that the company had one really valuable asset left at Invergordon—its contractual right to receive electricity at favourable prices until the year 2000. In terminating the contract, it has been able to realise what in effect amounts to a capital gain on these rights—against which costs and write downs, and the disputed power charges, it has also been able to unwind its contribution to the capital cost of the power station which has been financed by cheap Government loans.

Shareholders' funds a year ago amounted to £121m, and it looks as though they are still over £100m. Most of the increase in net borrowings must relate to 1981's "substantial" trading losses, which in turn had a great deal to do with Invergordon.

The company is left with annual sales of over £200m. It has two small smelters with economic power supplies based on hydro electricity, one of which has just been modernised at a cost of £35m. From being a net seller of primary metal, it will now have to buy about half its requirements on the open market. This should be

Index rose 5.9 to 524.0



no problem in the present depressed market, and the company is confident that when supplies are tighter it will be able to reflect the extra cost of its supplies in the prices of its end products. Its strategy has been to keep out of high volume markets, and concentrate its downstream activities on the more specialised areas.

British Aluminium shares are valued at £23m, and after the disastrous performance in recent years they could now start to attract the recovery funds. The news is also a welcome relief to its parent company, Tube Investments, which closed 4p higher at 120p.

### Borthwick's

The auditors' report on Thomas Borthwick's accounts draws attention to the directors' assurances on the continued availability of banking facilities before coming up with its true and fair view. In fact, the autumn refinancing package, though clearly crucial to the company's survival, has not improved the look of the balance sheet. Borthwick's long-term bank debt has been reduced from £30m to £4m, and £56m of debt is now callable—although the banks have agreed to see the company at least through its present financial year.

What has improved the look of things is the group's quite rapid reduction in net working capital and cut-out of borrowings net of cash by £13m to £71m. Thanks to exchange translation gains, net tangible assets have actually edged up a little, despite a £2m attributable loss, to £20m.

But the validity of this figure is heavily influenced by the worth of £4m of fixed assets, heavily revalued in 1978. Borthwick comments on the falling value of assets in Australia, and has written its own Australian assets down by a modest £17m. It also made a £2.4m loss last year on the disposal of subsidiaries. The company has not published current cost accounts on the curious grounds that falling meat prices give rise to "ranger" of showing CC profits alongside historical losses. More concrete risks are reflected in a capitalisation of £7.7m on a share price of 15p at present. It is more profitable to leave Borthwick's employment than to own the shares. Directors received £83,000 last year as compensation for loss of office—a small amount by the standards of the leisure industry, no doubt but still 16 times the cost of the nominal dividend and nearly three times the company's distributable reserves.

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### Sears

Quite apart from yesterday's bag-garden at the opening of Selfridge's "January" sale, £5 has been a busy Christmas for the parent company, Sears Holdings. Hard on the heels of the Christmas Eve announcement of a series of engineering disposals comes a deal to sell the U.S. industrial laundry business to Initial Services.

Like the engineering companies, the laundry operation does not fit in with management policy of concentrating resources on retailing, distribution and services. However, this sale of activity does not necessarily signal further wholesale ragbag trading portfolio rationalisation of the group's

The two remaining engineering businesses, Pegasus and together are now just about back in profit—seem to have clear sale signs attached to them. But everything else—from motor distribution to betting—can be squeezed in under the umbrella.

Cash flow has remained strong in 1981 and net debt will not be too widely adrift of the £27m at the end of the last financial year, in spite of the £100m spent on acquiring the Butler shoe chain by the U.S. Unlike Great Universal Stores, Sears is ploughing its cash back into retail assets. It has already expanded the Butler chain—which seems to be performing well—and is eyeing Europe.

But Sears has an uncertain record in making acquisitions, so the market is not prepared to take much on trust. The shares rose 5p yesterday to 54p, reflecting the specific loss elimination benefits in engineering. The yield is about 6 1/2 per cent.

## Poland may be resuming interest payments

By Peter Montagnon, Euromarkets Correspondent

A HINT that Poland may be moving to catch up with its interest payments to Western banks came yesterday with reports from Frankfurt that limited payments have resumed for the first time since the imposition of martial law.

But bankers in other centres cautioned that the situation remained confused, with telex and telephone links with Warsaw still blocked. Several leading international banks said they were not aware of any fresh interest payments being made.

Poland has to complete some \$450m (£237.9m) in overdue interest payments before it can sign an agreement to reschedule repayment of about \$2.5bn in debts falling due to Western banks in the final three quarters of this year.

Even if interest payments are being resumed, it will take some time for a clear pattern to emerge. That is because of the communications difficulties and because discussions between the banks have been curtailed during the long holiday period, one banker said yesterday.

Another said he believed substantial Polish payments were in the pipeline, although it was not certain that they were, in fact, intended to cover interest commitments.

Doubts about Poland's ability to meet its interest commitments emerged shortly after the military takeover in the country when 22 leading banks were asked to provide \$350m in short-term bridging finance to meet the bill.

Poland's foreign trade bank, Bank Handlowy, which made the request, insisted even after it was clear that this finance would not be forthcoming that it wanted to go ahead with the rescheduling agreement.

The 500 banks due to sign the rescheduling agreement are proceeding with preparations in order to avoid delays after normal business relations with Poland resume.

The banks have told Poland that any further assistance would have to come from the Soviet Union. They explained that they are not willing to help the military regime while repression continues.

## Petrol 'war' sends prices below £1.55 in some areas

BY RAY DAFER, ENERGY EDITOR

AN OIL industry battle for petrol sales has led to sweeping cuts in prices. And refiners said yesterday there was a good chance that petrol prices would not rise much next year. The average price of four-star has slipped to under £1.65 a gallon, compared to well over £1.70 a gallon in mid-November. The competition is fiercest in urban areas where the average is nearer £1.60 a gallon.

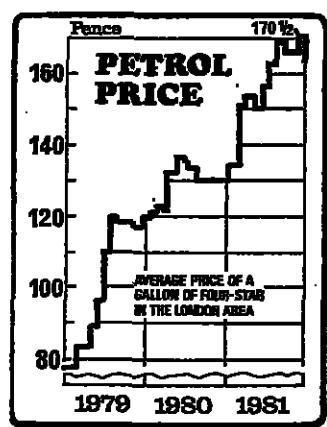
Motorists in the West Country, the Midlands and the North are benefiting most. In Bristol, Plymouth, Manchester and Liverpool, for instance, it is possible to buy four-star petrol for £1.55 or less.

Companies like Shell, Esso, British Petroleum and Texaco are pouring millions of pounds a month into their dealer operations to support price cutting. British Petroleum said that its BP and National chains, which account for about 17 per cent of the UK market, were receiving more than £2m a month in support subsidies.

In addition to these subsidies, granted on a garage-by-garage basis depending on the degree of local competition, some companies have introduced general reductions in their wholesale rates on a temporary basis.

It is understood that at least one supplier is considering cutting its wholesale price by more than 3p a gallon to reduce the amount of support payments to dealers.

The latest wave of price cutting has arisen for a number of reasons. One of the main factors is that independent companies are now able to buy spot cargoes of petrol much cheaper. Continental storage companies have been reducing their stocks of petrol to make way for heating oil now in heavier demand. As a result the spot price of



petrol fell to about \$340 a tonne immediately before Christmas compared to more than \$370 in early November and almost \$400 at the end of July.

Oil companies have also been helped by the relative strength of the pound against the dollar. Because oil is priced in dollars, the industry's operating costs have fallen when sterling is strong.

The competition has been heightened as a result of companies trying to maintain their market share at a time of depressed sales. The petrol market has been hit by the bad weather of recent weeks and by the long holiday break within much of industry and commerce.

There are too many gallons chasing too few motorists," commented one oil executive. Latest government figures, published in the Energy Department's Energy Trends bulletin yesterday, show that petrol deliveries in the August-October period dropped to 4.33m tonnes, 2.8 per cent less than in the corresponding period last year.

Deliveries in the January-October period were 1.6 per cent down on the corresponding 10 months of 1980. According to industry estimates, there could be a marginal increase in sales next year.

BP energy saving plan, Page 6

## Sears sells U.S. laundry interest

BY DUNCAN CAMPBELL-SMITH

SEARS HOLDINGS, the diversified retailing group whose outlets include Mappin and Webb and Selfridges, as well as three shoe shop chains, has announced its second major consolidation move in a week with the sale of the group's U.S. laundry business for \$22m (£11.6m).

Consolidated Laundries, acquired by Sears in 1964, has been sold to Initial Services, the laundry services company which already controls more than a third of the UK market for industrial cleaning and has recently shown a growing interest in overseas markets.

Sears, which disclosed the sale of its textile machinery interests on Christmas Eve, has now concentrated its U.S. interests around three retailing subsidiaries. Marcus Company and Miss Erika Inc. last year contributed profits before tax and interest of \$2.8m against \$4.3m earned by the laundry business.

Butler Shoe Corporation, bought by Sears in February, will represent the group's main U.S. business. Sears' interim results included operating profits of \$3.2m by Butler for the five months to July 31. Sears paid \$100m for Butler Shoe. It intends to use the proceeds of the Consolidated Laundries sale to help reduce dollar borrowings which partly funded that purchase.

Mr Michael Walker, a director of Initial, said the company and its advisers, N.M. Rothchild, saw Consolidated Laundries as "the best possible opportunity to get a first step into the U.S. market. Consolidated had a book value in June of \$28.3m, which included two Manhattan properties being retained by Sears for redevelopment potential. Consolidated's sales last year were \$53m. Only a slight gain is expected for this year but this should still double Initial's existing revenues from overseas markets, estimated at about \$30m of a total turnover of \$150m.

Initial will finance its purchase, which is to be made in cash, out of a Eurodollar loan from Midland Bank. It will also receive a £2m loan from Sears, to be repaid over five years.

Continued from Page 1

## Deputy Premier in Bonn

Ministers have fallen through. He spoke on the telephone yesterday with his British, Italian and Belgian colleagues and with Mr Haig, the U.S. Secretary of State.

President Reagan's pre-Christmas speech blaming the Soviet Union for events in Poland has further embittered U.S.-Soviet relations.

Mr Andrei Gromyko, the Soviet Foreign Minister, yesterday told the U.S. Government to "stop its interference in the affairs of the Polish People's Republic." He delivered the message to Mr Arthur Hartman, U.S. Ambassador in Moscow, who had called on the Foreign Ministry in advance of President Reagan's expected announcement of sanctions.

While Mr Gromyko was warning the U.S. to stay out of Polish affairs, the Soviet Communist Party newspaper Pravda in Moscow yesterday urged the Polish Communist Party to strengthen "combat ranks" and weed out waverers.

The radio added that a further 13 alleged strike organisers in other mines had also been arrested under the martial law regulations.

to cast off the shadow of the casinos' past under Playboy management, which still threatens to prevent the renewal of their licences. Playboy appointed Admiral Sir John Treacher in July, in a similar bid to impress the courts with the appointment of new management.

The licensing justices were apparently unimpressed, and Trident is preparing to appeal next month against their refusal in September to renew the casinos' licences.

## Weather

### UK TODAY

COLD, dull and misty in most places with outbreaks of rain or snow. London, S. and E. England, Midlands, S. Wales, Channel Islands. Dull and misty with outbreaks of rain. Max. 4C (39F).

Rest of England and Wales, Scotland. Dull and misty, cloudy in places. Occasional rain or snow. Max. 3C (37F).

N. Ireland, Isle of Man. Mostly cloudy with rain. Max. 5C (41F).

Outlook: Unsettled with rain in most parts and sleet or snow in the north on high ground.

### WORLDWIDE

	Y-day	Today	Y-day	Today
	midday	midday	midday	midday
Algeria	18	65	F	3
Alexandria	C	R	15	58
Amman	C	R	15	58
Athens	C	R	15	58
Bahrain	C	R	27	81
Bombay	C	R	27	81
Buenos Aires	C	R	17	63
Calcutta	C	R	27	81
Cairo	C	R	13	53
Cardiff	C	R	13	53
Cebu	C	R	27	81
Colon	C	R	27	81
Copenhagen	C	R	16	60
Dublin	C	R	16	60
Edinburgh	C	R	16	60
Frankfurt	C	R	3	27
Geneva	C	R	3	27
Hamburg	C	R	3	27
Helsinki	C	R	3	27
Hong Kong	C	R	27	81
Imbabura	C	R	27	81
London	C	R	18	63
Lyons	C	R	18	63
Madrid	C	R	18	63
Moscow	C	R	18	63
Munich	C	R	18	63
Nairobi	C	R	27	81
Naples	C	R	15	58
Nassau	C	R	15	58
Nicosia	C	R	15	58
Osaka	C	R	15	58
Paris	C	R	15	58
Perth	C	R	15	58
Puerto Rico	C	R	27	81
Rangoon	C	R	27	81
Rio de Janeiro	C	R	18	63
Rome	C	R	18	63
Salt Lake City	C	R	15	58
San Francisco	C	R	15	58
Seoul	C	R	15	58
Shanghai	C	R	15	58
Singapore	C	R	27	81
Sofia	C	R	15	58
Taipei	C	R	15	58
Tel Aviv	C	R	15	58
Tientsin	C	R	15	58
Tokyo	C	R	15	58
Toronto	C	R	15	58
Tripoli	C	R	15	58
Tunis	C	R	15	58
Valencia	C	R	15	58
Vancouver	C	R	15	58
Warsaw	C	R	15	58
Wellington	C	R	15	58
Yokohama	C	R	15	58

	Y-day	Today	Y-day	Today
	midday	midday	midday	midday
Algeria	18	65	F	3
Alexandria	C	R	15	58
Amman	C	R	15	58
Athens	C	R	15	58
Bahrain	C	R	27	81
Bombay	C	R	27	81
Buenos Aires	C	R	17	63
Calcutta	C	R	27	81
Cairo	C	R	13	53
Cardiff	C	R	13	53
Cebu	C	R	27	81
Colon	C	R	27	81
Copenhagen	C	R	16	60
Dublin	C	R	16	60
Edinburgh	C	R	16	60
Frankfurt	C	R	3	27
Geneva	C	R	3	27
Hamburg	C	R	3	27
Helsinki	C	R	3	27
Hong Kong	C	R	27	81
Imbabura	C	R	27	81
London	C	R	18	63
Lyons	C	R	18	63
Madrid	C	R	18	63
Moscow	C	R	18	63
Munich	C	R	18	63
Nairobi	C	R	27	81
Naples	C	R	15	58
Nassau	C	R	15	58
Nicosia	C	R	15	58
Osaka	C	R	15	58
Paris	C	R	15	58
Perth	C	R	15	58
Puerto Rico	C	R	27	81
Rangoon	C	R	27	81
Rio de Janeiro	C	R	18	63
Rome	C	R	18	63
Salt Lake City	C	R	15	58
San Francisco	C	R	15	58
Seoul	C	R	15	58
Shanghai	C	R	15	58
Singapore	C	R	27	81
Sofia	C	R	15	58
Taipei	C	R	15	58
Tel Aviv	C	R	15	58
Tientsin	C	R	15	58
Tokyo	C	R	15	58
Toronto	C	R	15	58
Tripoli	C	R	15	58
Tunis	C	R	15	58
Valencia	C	R	15	58
Vancouver	C	R	15	58
Warsaw	C	R	15	58
Wellington	C	R	15	58
Yokohama	C	R	15	58

Sunny, S - Sunny, Si - Sleet, Sn - Snow.

—Thunder, T - Moon, GMT, temperature.

## Continued from Page 1 Rail men

Agreement to set up these arrangements and the two-stage pay deal was worked out in talks with Acas in August, which averted a previous national strike threat over the issue.

Improved productivity is crucial to BR winning further government investment, particularly in its programme for increased electrification.

However, BR's tough line was stressed yesterday by Mr Cliff Rose, board member for industrial relations, who said he would be meeting his colleagues today "to consider what further efforts are possible to persuade Aslef to honour the understanding on productivity" reached with the "understanding on pay" with Acas.

Stressing that the pay and productivity elements were mutually dependent and that the board was determined that both should be honoured, Mr Rose said that since the Acas talks in August, "Aslef has shown absolutely no willingness to accept any variation to the 8-hour day."

Mr Rose added that the action could harm the industry permanently.

## Yard man for Trident casinos

BY DUNCAN CAMPBELL-SMITH

A SENIOR POLICE officer from Scotland Yard is to join Trident Television, with executive responsibilities for the company's newly acquired casino interests, bought from Playboy on December 17.

Deputy Assistant Commissioner Peter Nievens has been with the force for 33 years, serving most recently as Director of Information at New Scotland Yard.

He was not available for comment last night, but it is under-